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World news

Ung the later of the later

Damaged Soviet submarine sell stake under way in UMBC

A SOVIET nuclear powered subma-rine that caught fire on Friday and burned for two days in the Atlantic regained power last night and was heading east for an unknown desti-nation, the US Defence Department said. Three crewmen died in the ac-

A senior source in the British Defence Ministry said there had been an explosion in the number two missile silo on the right hand side

week's Iceland meeting Page 3

Iran shells Basra

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Iran said it had begun a 48-hour ar-tillery attack on Basra, Iraq's sec-ond-largest city, and claimed its jets had bombed and strated "an Iraqi economic centre" at Kut, south-east of Baghdad.

Kampala arrests

Two Ugandan ministers and a former vice-president have been arrested and accused of attempting to cause instability. During the arrest operation, a soldier was shot dead.

Moscow overture

Soviet Vice-Foreign Minister E. A. Rogachov, in Peking for a crucial round of talks on improving Sino-Soviet relations, said he was willing to discuss any question raised be the Chinese side. Page 2

Armenians seized

Paris police detained about a dozen Armenians in connection with last month's bomb blasts in the city and threat of further attacks from an Armenian nationalist group.

Pakistani deniai

Pakistani rejected as baseless a charge by Afghanistan that its forces fired 700 missiles into a border area last month, killing 82 people, all but two of them children.

Warning to Botha

Zulu Chief Mongosuthu Buthelezi ruled out any meaningful talks between blacks and whites unless President P. W. Botha accepted that South Africa was one country and that it must have a single parlia-

Mexican oil blaze

Some 25,000 barrels of oil a day are being lost in a fire at an oil field at Villabermosa, Mexico, which 200 firemen have been trying to control for two weeks.

Kasparov closer

World chess champion Garry Kasparov moved within half a point of retaining his title by scoring his Bank, has detected 6,200 suspected fifth victory over challenger Anatomultiple applications for shares in the 22nd game of their its flotation. Page 9 ly Karpov in the 22nd game of their series in Leningrad. He leads by 11% to 10% and needs only one draw from the remaining two games.

Royal car accident Britain's Duke and Duchess of York

escaped inhart from a minor traffic accident on their way from The Hagne to a church service in Rotterdam. Their car was in collision with an excort vehicle. Salvadoreans march

About 15,000 peasants and workers marched through San Salvador to demand an end to El Salvador's se-

Cairo trial put off

The trial of 162 Egyptian police con-

scripts charged with minder, riot-ing and damaging property was postponed until December. At least 107 people died in the riots last Febmary when conscripts went on the rampage after a rumour that their three-year service was being ex-tended.

Dancing Brave wins

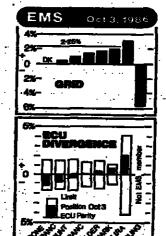
The favourite, Dancing Brave, owned by Khaled Abdullah, ridden by Irish jockey Pat Eddery and trained by Guy Harwood in Sussex, foreign creditor banks to try to ac-won the Prix de l'Arc de Triomphe celerate repayment of the remain-at Longehamp der of its debt. Page 22 at Longchamp .

Business summary Zainuddin family to

DARM ZAINUDDIN: The family of Daim Zainuddin, Malaysian Finance Minister, signed an agree ment to sell off its controversia 50.58 per cent stake in United Mal-ayan Banking Corporation, third largest local bank, to Pernas, a government investment agency, for an undisclosed amount. Page 18

EUROPEAN Monetary Sy Currencies showed very little over-all change from the previous week as attention focussed on the weakthe vessel, apparently caused by the missile's propellant.

The Soviet Union's speedy reporting of the fire defused possible friction with five US in advance of this the Bank of England were both ac-



tive supporting the pound. The dol-lar fell nearly 2 per cent against the D-Mark but there was no renewed pressure on the weaker members. The Danish krone remained at the bottom of the system but was trad ing comfortably at around 58 per cent of its maximum divergence.

The chart shows the two constraints on European Monetary System exchange rates. The upper grid, based on the weakest currency in the sintem, defines the cross rates from which no currency (except the life) may move more than 2% per cent. The lower chart gives each currency's divergence from its "central rate" against the European Currency Unit (ECU), itself a basket of Eu-

ernment today tables an austerity budget for 1987, reflecting the coun-try's serious economic problems ed by the oil price collapse

AUSTIN ROVER, UK state-owner car group, is threatened with halt-ing all car assembly later this week and laying off up to 20,000 workers unless there is a quick end to indus-trial action by employees at the ents supplier Lu-

CHEUNG KONG Holdings, Mr L Ka Shing's flagship company, sold the Hong Kong Hilton Hotel to HongKong electric holdings, a utility company in which Mr Li holds a confrolling 24 per cent stake, in a deal worth HK\$1.03bn (\$132m).

ROYALE BELGE, Belgian insur-ance group, announced a significant expansion of its financial interests with the acquisition of Ippa, 10th largest banking group in the coun-

WORLD BANK has long been es-tablished as the largest single bor-rower on international bond markets, but now, according to its trea surer, Eugene Rotberg, its paper is becoming scarce. Page 22

ARCHITECTS Whigney-Mackay-Lewis of London and Clark Tribble Harris & Li of the US plan to join the Unlisted Securities Market through placings of their shares.

UNION Explosivos Rio Tinto, Spain's leading chemicals group, has begun talks with Spanish and

US and Soviets dampen hopes of talks breakthrough

BY STEWART FLEMING, US EDITOR, IN WASHINGTON AND PATRICK COCKBURN IN MOSCOW

SOVIET and American officials yesterday played down the possibil-ity that President Ronald Reagan and Soviet leader Mikhail Gorbachev will reach any formal agree-ments at their meeting in Iceland

Although they have agreed to try to impart new momentum to their arms reduction talks at the Iceland meeting they are also underscoring the considerable distance that sepa

rates them on key issues.

Mr George Shultz, the US Secretary of State, interviewed on US television yesterday, stack firmly to the position the US has taken from the day it announced the Iceland pre-summit summit" last Tuesday. This is that the talks in Reykjavík next weekend are designed to try and narrow years of difference between the superpowers rather than sign agreements. "The president welcomes this opportunity for fur-ther preparations for the upcoming summit in the United States (and) hopes it will move matters for ward." Mr Shuitz seid.

There are signs too that after initially appearing to want to pressure the US by raising expectations about the Iceland meeting, the Soviet Union is now also seeking to lower the diplomatic temperature.

Mr Gennadi Gerasimov, a Soviet

Foreign Ministry spokesman, said
yesterday in New York: "At Reyklareached.

vik we must find some kind of common ground for our bureaucracies, our foreign ministries, to talk details and then to have a kind of agreement, a kind of achiever during the real summit."

The Soviet Communist Party daily Pravda said yesterday that it would not be easy to reach agree-ment on the reduction of nuclear arsenals at the Reykjavik meeting. Pravda said the most important development was that the meeting was being held at all and "that it will be possible to discuss key problems of our times during it."

Until now Soviet leaders and press have expressed greater opti-mism and expectations about the possibility of reaching agreements in Reykjavik than their US counter-

In New York Mr Gersimov said

that the "priority number one for us

is to agree to stop nuclear tests.

However, Mr Shuitz, speaking a
few minutes later on the same television programme, stressed that so far as the US was concerned as further damaged by the evidence long as we rely, as we do, on mulong as we rely, as we do, on nuclear weapons as our primary deter-rent, there will need to be testing."

Nevertheles he pointed out that the US was ready to move towards ratifying existing treaties limiting. The affair will tend to erode the nuclear tests if improvements on credibility of its public statements, verification of the treaties could be particularly on terrorism, with its reached.

He also agrees that for the devel-opment of equipment for some ele-ments of the proposed Strategic Defence Initiative nuclear tests were needed. Halting the SDI pro-gramme is seen as one of the top Soviet priorities in the arms nego-

Mr Shultz's remarks came as the White House is trying to exploit the rush to the Iceland summit in order to head off legislation in Congress which would among other things, require President Reagan to halt tests for a year, sharply cut SDI spending and force him to abide by the Salt 2 agreement. Congressional leaders yesterday

Congressional leaders yesterday signalled that Mr Reagan, who last week suffered a stinging defeat on his South African policy at the hands of a Senate controlled by his own party, may find it hard to se-

own party, may mad it name to secure Congressional agreement to completely drop its demands.

Mr Reagan's prestige in the days leading up to the summit, hurt by the South African vote, has been US car sales reach

Siemens ahead in battle to gain control of CGCT

tions groups which supplies 16 per cent of France's public telephone

exchange market.

Mr Jacques Chirac, the French
Prime Minister, is now understood
to fayour a link-up between Siemens and CGCT to form a new Euing rather than see the French company jein forces with American Telephone & Telegraph (AT&T). The French Government believes a deal between Siemens and CGCT would reinforce Franco-German relations as well as help remove eventual German objections to the agreement between France's nationalised Compagnie Générale d'Electricité (CGE) and ITT to create a new telecommunications

venture controlled by the French

tions venture would bring FIT's West German subsidiary, Standard Elektrik Lorenz (SEL), into CGE's orbit, giving CGE a significant foothold in the West German public telephone market. In turn, a link-up between Siemens and CGCT would enable the leading West German concern to gain an important share of the French public switch market. Although the US is continuing to put pressure on the French Government to give the go-shead to a CGCT-AT&T link-up which has been under negotiation for the past 18 months, the Chirac Administra-

tion appears to be cooling towards the US alternative. The US group appeared as the front runner to clinch the deal this summer until West Germany and

Siemens started putting pressure

SHEMENS of West Germany has becompany. This venture would on the French Administration.

confie the front rouncer in the international battle to gain control of
Company and Communications concern after
to resolve the outstanding difficulties obstructing a Siemens CGCT

The CGE-ITT telecommunications in the french Administration.

Should French Administration. en could provide a suitable alternative pertner for CGCT.

AT&T's chances, however, seem to have declined sharply although it is still supported by some men of the Administration.

The AT&T proposals are a bit like Howard Hughes famous multi-engine airplane with all its engines. People have talked about it for the past year and a half but it seems it will never fly," remarked a source close to the CGCT negotiations. One of the principal difficulties holding up a Siemens deal with CGCT is the continuing rivalry between the West German tele munications authorities and the French telecommunications authority, the Direction Générale des Te

Continued on Page 18

Latin America 'may need' debt relief from commercial creditors

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT, IN LONDON

Mr Ulrich Merten, senior vice- an incres ting a personal view. But his re-marks to a banking conference came as a shock to delegates be-cause of Bank of America's large loan exposure to the region.

swell of deep dissatisfaction grapped the banking community in the wake of last week's International Monetary Fund annual meeting, over how the developing countries debt problem is being handled. The dissatisfaction turned to

open rebellion at the Miami confer-

SEVERAL COUNTRIES in Latin ence when Mr Louis Schirano, se- tors would be necessary bee America may need to be granted in-terest relief by their commercial state Bank, a leading US regional bank creditors if they are to cope bank, said the latest rescue package with an excessive burden of foreign agreed for Mexico at the IMF meetdebt, a senior executive of Bank of ing was "ill-conceived, ill-funded America said in Miami at the week- and ill-executed." What is needed for Mexico is not

Mr Ulrich Merten, senior vice-president in charge of relations in debt, he told the conference with Latin America and the Carib-bean stressed that he was presen-national Finance Corporation and se in debt but a reduction the banking magazine, Euromoney. The \$6bn in new loans to be provided by commercial banks under

the latest package was insufficient to stimulate growth in the Mexican Mr Merien spoke as a groundwell of deep dissatisfaction 4 per cent, he added.

corped the banking community in Mr Schirano, until recently an executive with Bankers Trust, has like Mr Merten - had a close involvement in Latin American af-

fairs since the debt crisis started in

Interest rate relief for some deb-

Survey:

they were already over-extended with borrowing and it would be counter-productive to lend more money to finance interest payments, Mr Merten said.
"It makes very little sense in terms of commercial bank lending

to pile new credits on old credits," he said. This was particularly true if the new loans carried high floating rates of interest.
Instead, what should be considered was a transformation of debt

into low interest fixed-rate obligations at a cost related to the debtor country's real economic potential This might be 3 to 4 per cent in the worst cases and rise to 8 per cent for countries with a more favorrable outlook, he said.

Some countries such as Brazil and Colombia would not need such

zoela debt deul, Page 2

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THE MONDAY

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Urban renewal Section III

London pins rates hope on money supply

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT IN LONDON

The expectation that financial markets will be pleasantly surprised by the figures partiy explains why the Bank of England held off from raising interest rates to defend sterling last week. Instead, the authorities sought the assistance of West Germany's Bundesbank to prop up the pound through intervention on foreign exchange markets.

The money supply figures, which will be released the day the confersion of Greyhound Corporation, quietly revealed on Friday.

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The sale, if it takes place, will be as much a social as a business landmark. For generations of economy-minded travellers the Greyhound that sterling M3, the most closely-watched money supply indicator, guietly revealed on Friday.

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The sale, if it takes place, will be as much a social as a business landmark. For generations of economy-minded travellers the Greyhound that sterling M3 will be released the day the confersion of Greyhound Corporation, quietly revealed on Friday.

change markets. The co-operation with the Bunman central bank's efforts to prevent the dollar sliding. The failure last week of major industrial countries to agree on a joint approach to interest rates and exchange rates put pressure on the dollar and

added to worries about sterling.
Officials at the International Mometary Fund meeting in Washington said that the Bundesbank had also indicated that an acceleration in the growth of its money sup-ply last month had effectively ruled out an early reduction in its interest

BY RODERICK ORAM IN NEW YORK

short of the 11.8m cars record set in

1973. Moreover, Detroit lost further

ground to foreign manufacturers, taking only 72 per cent of the mar-

ket against 76 per cent a year earli-

Financing incentives introduced

to cut large stocks of 1986 models

brought a surge of sales early last month but the volume fell towards

the end. General Motors' car sales

in the last 10 days of the month, for

example, were 25 per cent lower

For the full month, GM's car

THE BRITISH Government is hop-ing that the publication tomorrow against sterling by making the D-of better-than-expected figures for Mark less attractive to investors. the growth rate of Britain's money
the growth rate of Britain's money
supply will dampen pressure for a
rise in interest rates during this
week's Conservative Party conferfrom his Cabinet colleagues to hold
bank base rates at their present 10
for sale and possible dismember-The expectation that financial per cent, at least until the end of the

anticipate that sterling M3 will show growth of 3 per cent or more desbank came after Bank of Engin September, largely because of drivers have raced along the highland efforts to stabilise the pound began to conflict with the West Gerlast month and still-buoyant private afforded glimpses not only of the

> last week, however, is believed to sies and fears show that while there was not a in the 1950 dramatic reversal of the relatively buoyant growth in starling M3 seen in recent months, the market fore the big cities and offered blacks an casts are much too high.

In the 12 months to August, sterling M3 grew by 18% per cent - well outside the Government's target range of 11 to 15 per cent. This, along with still-high wage settle-Continued on Page 18

record 16m for year

A RECORD 16m cars and trucks sales rose to 542.164 up 15 per cent were sold in the US in the 1986 from a year earlier, while total model year ending last month, up truck sales rose 26 per cent to from 15.6m in 1985, the previous 183,258. Ford, which had smaller in-

best year. Low cost financing in venturies, saw its car sales fall 4.3 September and growing demand for per cent to 219,609, but truck sales

September and growing demand for per cent to 219,609, but truck sales light trucks were the main factors lead 49 per cent to 152,019. Chrysbehind the record.

from 1985.

General Motors is forecasting de-mand for more than 15m vehicles

this model year, but many motor in-

dustry analysts are less optimistic. They believe that September's in-centives brought some sales for-

ward, which could result in lower

Greyhound bus sets out for an unknown destination

THE GREYHOUND bus may soon be on the route to oblivion. The largest road transport network in the Western world – which for more ment, as Mr John Teets, the chair

ver Scenicruisers with their neatly uniformed, impersonally friendly afforded glimpses not only of the country's natural monuments but The data in the authorities' hands also of its social aspirations, fanta-

In the 1950s it was the Greyhound bus that took small town Americans to seek their fortunes in escape route from the rural shanty towns of the south to what rapidly became the industrial ghettos of the north.

In the 1960s, it was the bus that brought the long-haired teenagers to college to expand their minds or "blow" their minds on LSD and

flower power In recent years the Greyhound carried thousands of illegal workers from the Mexican border to the vineyards of California and the textile sweatshops of the Carolinas. In Cal-ifornia and Texas, Spanish rather than English is the language of choice for many Greyhound telephone operators.

The Greyhound also came to rep

resent the darker, sleazy side of the American dream. As the years went by, the bus station - almost invar-iably lying in the heart of each city's red-light district - became the backdrop for the frightening decay of US urban life. From the great cities such as Los

Sales of 11.2m domestic and im-ported cars alone, however, fell only 4 per cent to 55,828. Angeles and Detroit to the smaller For the full year, however, the three manufacturers managed only fractional gains in total car and truck sales. GM sold 5m, Ford the bus station became synonymous with criminality, degradation and vice - a place where many middle-class Americans would never die-class Americans would never 2.63m and Chrysler 1.44m, in each dare to venture.

Today it seems appropriate that Greyhound faces the same prospect as many other corporate symbols of America's heyday from US Steel down - dismantlement at the hands gulation and demands for huge con-

Continued on Page 18

Opposite incr

Europe: go for the encore.

Following spectacular growth in 1985 European markets have consolidated in the first half of this year. Many financial advisers are now looking again towards Europe for dynamic growth.

The Oppenheimer European **Growth Trust**

aims to capitalise on the obvious benefits of low interest rates, low inflation, dramatically reduced energy costs and the general climate of political stability. European markets are still relatively cheap.

Currency Gains

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Sino-Soviet talks to test Gorbachev friendship initiative

BY ROBERT THOMSON IN PEKING

ister, E. A. Rogachov, arrived in Peking yesterday for a crucial round of talks on improving Sino-Soviet relations that will be an important indicator of whether the friendship initiative of the Soviet leader, Mikhail Gorbachev, has lost

China and the Soviet Union have held eight rounds of "normalisa-tion" talks since 1982, but the meeting beginning today is the first since the landmark Vladivostok speech by Mr Gorbachev in late July, which was an attempt to speed the improvement of relations.

On arriving at Peking airport, Mr Rogachov said that he was willing to discuss any question raised by the Chinese side and would address the issues raised by the Soviet lead-

er in the Vladivostok speech. Mr Gorbachev said the Soviet Union would be prepared to withdraw troops from the Sino-Soviet border, and appeared to concede territory on the disputed northern border. He had previously suggested that Moscow would withdraw

some troops from Afghanistan.
As such, the Soviet leader was addressing two of the "three obstacles" to normal relations cited by China: the massing of Soviet troops about Weinberger's four-day visit, on the Chinese border, the Soviet his first major stop on a 17-day invasion of Afghanistan and Soviet Asian and European tour, said he support for the Vietnamese occupa-

most important of those obstacles is the Vietnamese occupation. Chinas' paramount leader, Deng Xiaoping, has even suggested that he would agree to a summit with Mr Gorbachev if the Soviet Union convinced

evidence that Moscow has applied rumoured intelligence cooperation.

THE SOVIET Deputy Foreign Min- Gorbachevs initiative less seriously. Senior Chinese foreign ministry officials have made clear that they think the Vladivostock speech was mostly talk and little action, and di-plomats have noticed little soft-ening of the Chinese attitude to

> Meanwhile, diplomats noted the retirement of Mr Ivan Arkhipov, the Soviet First Deputy Prime Min-ister, who has been a significant player in Sino-Soviet relations, and who came to Peking in the wake of the Vladivostok speech for both medical treatment and discussions with Chinese officials.

> Mr Arkhipovs' China conne goes back to the 1950s and he is known to have good personal relations with several senior Chinese leaders. The Chinese news agency, Xinhua, said that he "has worked to improve relations between the two

> Mr Caspar Weinberger, US Defence Secretary, arrives in China on Tuesday to cement discreet military links between the capitalist superpower and the most populous com-munist nation, Reuter reports from

An official US announcer would discuss issues such as arms tion of Kampuchea. control, Kampuchea and Afghani-China has made clear that the stan with Chinese leaders.

In a relationship where every gesture is analysed for its impact on friends and potential foes, Sino-US defence co-operation presents a modest public face.

Both sides stress that their de Vietnam to withdraw. fence contacts, including limited Diplomats say China will want sales of US military equipment and pressure on the Vietnamese leader-ship to pull out, and if Moscow has not, Peking is likely to take Mr clear reference to the Soviet Union.

Complimentary copies of the Financial Times are now available to clients of Heli-Air Monaco.

FINANCIALTIMES



Venezuela pays \$750m under debt agreement

By Joseph Mann in Caracas

A \$21bn Venezuelan debt restructuring agreement between Caracas and foreign banks went into effect over the weekend, Mr Manuel Azpurua said. This followed a final review of debt schedules between the Government and the banks. The Government and the banks. The Government will begin making a \$750m payment of principal to the foreign banks spread over October, November and Decem-

In a second announcement over the weekend Mr Hector Hurtado, State Minister, said the Government would seek around \$800m in new foreign loans to finance expansion plans for aluminium and steel indus-

The repayment of a large chunk of debt principle, an uncrains or dest principle, an un-usual feature in debt restructur-ing plans for developing countries, was part of the original agreement signed by Venezuela and representatives of some 450 foreign banks in February 1988.

It had been thought that the Government might have made this principal payment earlier this year when it was realised that Venezuela's oil export revenues would fall by around \$55m

Among other things, the Government wants debt service payments extended heyon? the 12 years stipulated in the original agreement, a postponement of principal payments for 1987 and 1988, as well as for part of 1989, and some type of linkage between Venezuela's petroleum revenues and its foreign debt payments.

Mr Hurtado, meanwhile, said that the state-owned steel maker, Sidor would ask for \$200m in new credits while two government-controlled alu-minium companies — Venalum and Alcasa — require \$600m.

Venezuelan officials also said this weekend that the US Government's Eximbank had reopened credit lines to the public sector here, and that credit lines to private companies in Venezuela should be re-established "little by little."

attack on the initiative by the recently amnestied activists from Mr. Jerry Urban, the Polish Government spokesman.

The property of the small pacifist Peace and Freedom group.

Renter writes from Mr. Jerry Urban, the Polish Government spokesman. The Government as yet has not revealed a formal plan to help Venezuelan private companies pay around \$7hn in foreign debt, a problem which has made foreign bankers extremely anxions.

In his statement, carried by all the papers at the weekend, all the papers at the weekend, his Urban hinted at the possibility or arrest, saying "that those who are aiming to set out leades in Poland yesterday

Kohl faces easy ride at conference

POLITICAL conventions without rows or splits or even resignations can be deadly for CDU leaders to make electrical deadly for CDU leaders to make electrical

today in Mainz, by having virtually no debate.

The official high point of the two-and-a-half-day gathering will be the presentation to more than 700 delegats of a land reward Bonn's unstinting with the Soviet leader in Iceland reward Bonn's unstinting with the Soviet leader in Iceland reward Bonn's unstinting with the Soviet leader in Iceland reward Bonn's unstinting support for Washington on almost prepared by Mr most all important East-West Comment prepared by Mr most all important East-West Comment prepared by Mr Heiner Geissley, the CDU's most all important East-West Comment prepared by Mr Heiner Geissley, the CDU's most all important East-West Comment prepared by Mr most probably be seated under a henner bearing the party's election slogan, a thumbs up sign and the words "More of the Same, Germany."

That will leave it up to Mr Franz Josef Stransa, the contains vague policy promises for ing, unemployment has been good to Mr the Same, Germany."

That will leave it up to Mr contains vague policy promises for ing, unemployment has been good to Mr the Same, Germany."

That will leave it up to Mr contains vague policy promises for ing, unemployment has been good to Mr the Same, Germany."

That will leave it up to Mr contains vague policy promises for ing, unemployment has been good to Mr the Same, Germany."

That will leave it up to Mr contains vague policy promises for ing, unemployment has been good to Mr the Same, Germany."

better at its last big party contriumphant before his party ference before next January's faithful before going out to lead General Election, which opens them to almost certain victory today in Mainz, by having in January, wirtually no debate.

Even at the last moment, the

on his economic record since

stamping ground in the Rhine-land Palatinate, Mr Kohl will most probably be seated under a benner bearing the party's election slogan, a thumbs up sign and the words "More of the Same, Germany."

Because of Mr Strauss, the CDU will not be able to pass an election programme in Mainz. Normally the CDU and CSU do this together but Mr Strauss is threatening to have his own, mainly because he disagrees with West German foreign

But not even the formidable Mr Strauss bothers Mr Kohl Mr Strauss bothers ar Romi any more, despite his constant carping at Bonn. One popular cartoon here has Mr Strauss creeping up on Mr Geissier and Mr Kohl carrying a muscular-looking balloon bearing the threat "independent CSU election programme." Mr Coircles treas to Mr Kohl and Geissler turns to Mr Kohl and whispers " lets make him happy.

West warned against energy complacency

BY MAX WILKINSON, RESOURCES EDITOR, IN CANNES

THE WORLD will face serious energy shortages within the lifetime of the present generation of teenagers, predicts an anthoritative report to the World Energy Conference which opened here yesterday.

The report commissioned from Dr Jean-Romain Frisch, assistant to the general manager, Electricite de France, warns that the western nations must not be luiled into a false sense of security by the present gint of oil and the collapse of energy prices this year.

His study, based on the latest estimates of the world's impassioned plea for the retention of a nuclear option.

Solidarity warned over

FORMER underground Soli- on another round of anarchy in

darity leaders who last week the country must realise and set up the seven-man council take into account that the law to work openly for the legislation of their banned movement at the same time the

were warned at the weekend authorities freed one of the country's few remaining political prisoners. Mr Wojciech Jankowski, who had not so far

been covered by the latest amnesty. Mr Jankowski, who

move to work openly

BY CHRISTOPHER BOBINSKI IN WARSAW

The warnings came from local government officials and ran together with a major

Dr Frisch's analysis suggests resources of non-renewable that an energy crisis would be energy (mainly coal, oil and brought forward a few years if gas). Conventional nuclear the industrial countries adopted energy would be equivalent to energy would be equivalent to a muclear moratorium in about two-thirds of the world's response to public anxieties proven oil reserves. about safet However, Dr Frisch warns

that nuclear energy can do com-paratively little to satisfy the world's demands, so long as the nuclear contribution comes

However, if the uranium were used in a new generation of fast breeder reactors, Dr Frisch says its contribution to world energy needs would be increased 25-fold.

rom uranium processed in conventional reactors.

The whole of the world's Myth or Reality?) by J.R.
proved and likely uranium Frisch, World Energy Conferences reactors would contribute only
3.5 per cent to the world's total

Netherlands flood barrier system inaugurated

THE NETHERLANDS Obsers presidential guests, including schelde stoun-surge barrier was the Duke and Duchess of York, inaugurated amid a blaze of Mr Francois Mitterrand, Presiglory at the weekend as Queen dent of France, plus 25,000 Beatrix declared that "the other guests jammed on an delta works are complete."

The Oosterschelde barrier is barrier. The long-swaited the crowning jewel of the whole inauguration was carried off delta project, a permeable dam with the same engineering prethat will block the North Sea cision that went into the in times of threatening storms Contentchelde Haelf.

in times of threatening storms but allow the natural tide to flow at other times.

The delta works are a network of dams, barrages and locks that have been woven into the Rhine Delta over the past 30 years to avoid flood disasters such as the 1958 catastrophe. Rhine Delta over the past 30 Security arrangements were years to avoid flood disasters such as the 1953 catastrophe.

Amid clear and mild weather on Saturday a dozen royal and attaché.

cision that went into Costerschelde itself. The royal-presidential entourage was ferried first by helicopter and then by bus to the isolated site without any

delays.

Uganda arrests government ministers

UGANDA has arrested two government ministers and a former vice-president on charges of attempting to cause instability in the country, an

official statements said yester-day, Reuter reports. The statement, read on Radio The statement, read on Radio Uganda, said the Government had been watching the activities of Mr Andrew Kaytira, Energy Minister, Mr David Lwanga, Environmental Protection Minister, and Mr Paulo Mawanga, former Vice-President, as well as those of other individuals, and that amazing evidence that and had amassed evidence that they were "contributing to activities calculated to cause

insecurity."
Other prominant Ugandans arrested in the same operation were Mr Francis Bwengye, an executive committee member of Kayira's Uganda Freedem Movement (UFM), and Mr Anthony Ssekweyama, editor of the conservative Democratic

the conservative Democratic Party (DP) newspaper. The UFM, DP and Lwanga's Federal Democratic Movement (Federno) are partners in the ruling coalition headed by President Yowerl Museveni's National Resistance Movement (NRM).

Falklands discussed

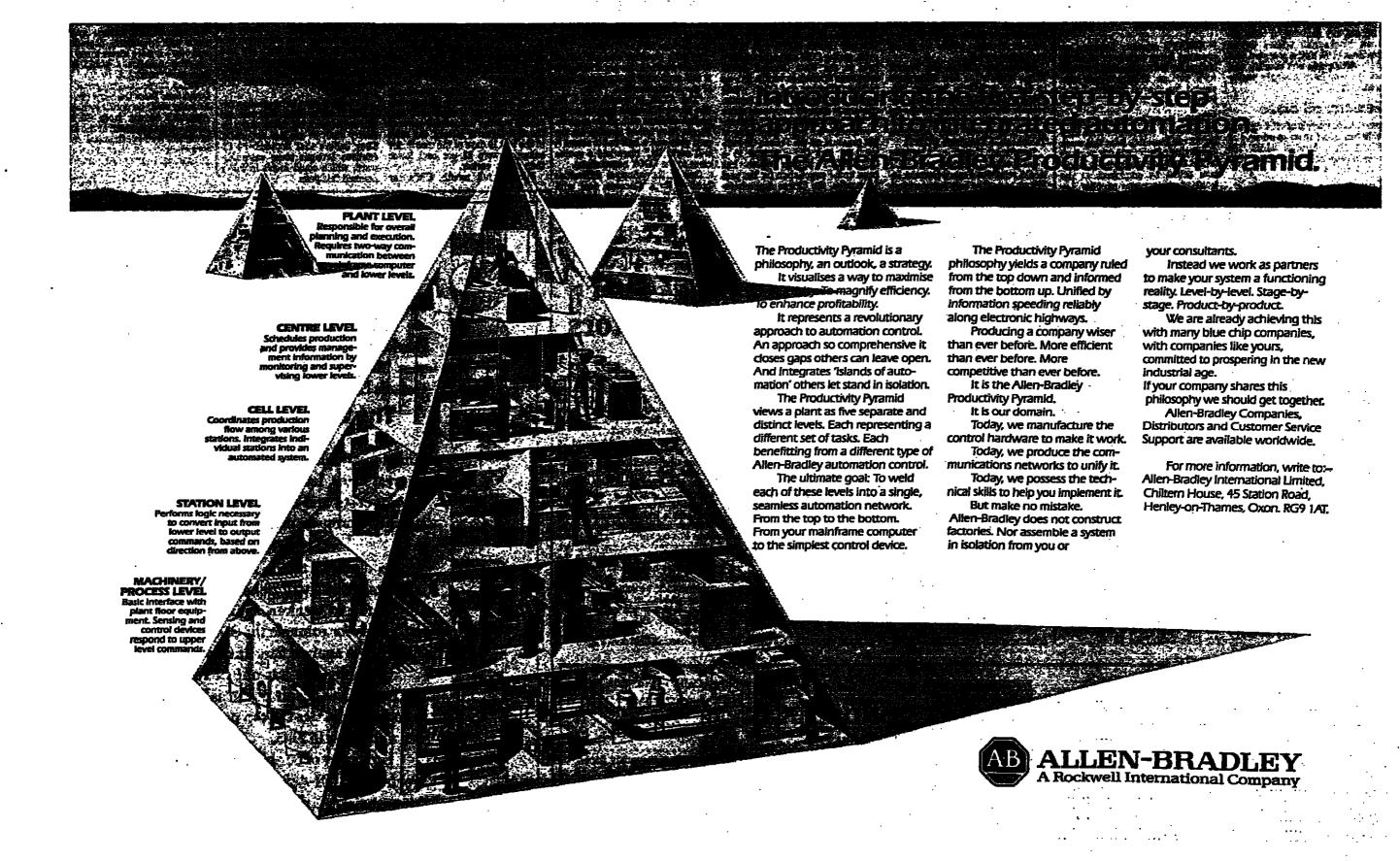
The thorny question of the Falkland Islands, claimed by both Britain and Argentina, will be raised when almost 1,000 parliamentarians from round the globe gather in the Argentine capital today to discuss armed conflict and colonialism. armed counter and commander.

Renter reports from Baenos
Aires. The Falklands dispute
has been included in a draft
agenda for the 76th InterParliamentary Union conference, according to Mr George
Foulkes, a UK Labour MP.

US court convenes

The .US Supreme Court convenes today, beginning a new era under President Reagan's controversial choice of Mr William Reimquist as Chief Justice and deeply divided on capital punishment and other issues.

De Lorean for trial Mr John De Lorean, acquitted two years ago in a sensational cocaine drugs cese, goes on trial again today, in Detroit accused of defrauding investors in his bankrupt sports car firm of millions of dollars.



fear on disabled

MR GEORGE SHULTZ, the US secretary of State, expressed Mr Shuitz said: "I think they confidence yesterday that the Sowiet nuclear submarine disabled in the Atlantic was not contaminating either the atmosphere or the water and Kremiin's reaction to the Chardsmissed fears that any of its nuclear missiles could fire accidentally.

Mr Shultz said that navel intelligence flying over the submarine had found no eir or water contamination. He disclosed that the submarine had apparently moved under its own power for about 20 minutes but then stopped suggesting that its crew is trying to get the submarine moving.

almost three days and only then after radioactive clouds had been detected over Scandinavia. Moscow is also clearly anxious that nothing should derail the mini-summit meeting between Mr Gorbachev and President Reagan planned for October 11-12 in Reykjavik, Iceland.

Soviet dissident flies to

US from Siberian exile

BY PATRICK COCKBURN IN MOSCOW

almost three days and only then after radioactive clouds had been detected over Scan-dinavia.

Moscow is also clearly

US dismisses

BY STEWART FLEMING IN WASHINGTON AND PATRICK COCKBURN IN MOSCOW

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Minister

Falklands disce and the second s

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Trade minister relief.

By our moscow correspondent

MR IVAN ARKHIPOV, First sordinated Soviet economic aid to China from the Soviet lateral sessions, and lateral sessions, and continuous with china, has retired for health reasons.

The retirement of Mr. Arkhipov became the most senior Soviet official to visit Peking for 15 years in 1984 when he signed three economic servorts—the against Japan this week is that it, least of all countries, needs to bolster its capital goods exports—to "buy" contracts abroad—by means of loans tied to the supply of Japanese and the Japanese in the Japan

In return for accepting the new discount arrangement, the

Europe heads

By ian Rodger in Tokyo APAN AND the Europe

During the week, he had in-

At a meeting with Mr Loeff on Friday, the Ministry of Inter-national Trade and Industry (MITI) rejected a request to suspend the application of the SG-mark to skis, saying that it

did not have the legal power.

On wine and spirits, the ECs main complaint, made in two earlier rounds of negotiations this year, is that the Japanese tax and duty system discriminates exists and duty system discriminates exists the latest ates against imports. The latest Japanese response said the issue was under study by a tax reform

how the Japanese responded to other complaints.

OECD aims for division between aid and trade Soviet submarine

By Christian Tyler, Trade Editor

THE rich nations are groping their way towards greater self-discipline in their use of aid budgets to grab scarce big-project business for their exporters in the developing world. Government officials meet in Paris on Thursday in the hope of agreeing the terms of a limited truce in the expensive internecine warfare that has caused mutual recrimination among donor countries and an insatiable appetite for subsidies in even the most credit-worthy developing nations.

Negotiations under the aegis of the Organisation for Economics Co-operation and Development (OECD) this week are not expected to come to a final conclusion. Ministers will have to be briefed on any compromise that expected mise that emerges, to sanction a deal possibly in December.

crew is trying to get the submarine moving.

US officials have welcomed the Soviet decision quickly to inform both the US and the International Atomic Energy Agency (IAEA) about the incident. Mr Shuitz said yesterday that President Reagan was informed of the mislap on Saturday morning by Moscow but that the accident occurred on Friday morning, adding that Washington knew very quickly of the event.

Asked why Moscow had informed Washington quite there are two, linked, pro-posals on the table for drawing a clearer line between aid and trade. The idea is at the same time to raise the cost of export loan subsidies and to spread the burden of that cost fairly among donor countries.

Present OECD rules require member countries using aid money to help their own exporters to provide at least s exporters to provide at least a quarter of a project financing in the form of a grant. The US wants to raise that figure to a half, while the EEC has proposed pushing it up to 35 percent over two years. Informally, at least, the US would accept a ratio of 40 percent: but it is not clear whether EEC countries—notably France countries—notably France—would be prepared to meet

MR YURI ORLOV, the Soviet He was arrested in 1977 and dissident, flew from Moscow to sentenced to seven years in a the US yesterday after his release from exile in Siberia as a labour camp and five years release from exile in Siberia as a calls within the Saviet Union concerns the formula for calrelease from exile in Siberia as part of the US-Soviet agreement under which Mr Nicholas Daniloff and Mr Gennady Zakharov, both accused of espionage, have returned to their countries.

Mr Orlov, who has spent almost 10 years in prison or in panied her husband on the exile, was founder chairman of the Moscow branch of an unofficial committee set up in 1976 to monitor the Soviet Union's airport yesterday. When asked how she felt about leaving the Soviet Union she said: "It's hard." package. At present the OECD uses a notional interest rate (or discount factor) of 10 per cent. That gives an advantage to countries like Japan and West Germany with low interest rate currencies; it costs them less to

Germany with low interest rate currencies: it costs them less to provide the 25 per cent grant element. It means, on some calculations, that Japan can provide 35 per cent of aid at little cost to itself.

The proposal is that different discount rates should be applied to each country. Japan, not surprisingly, has objected and with a vigour that is untypical of its delegates to these OECD meetings.

However, the US and EEC have been putting pressure on the Japanese in recent bilateral sessions, and some officials believe they can be persuaded to accept the differential rate in return perhaps for some concession elsewhere in the package.

to the supply of Japanese equipment.
Nominally at least, much Japanese aid is "partially untied," meaning that it is available for the purchase not only of Japanese goods, but also of supplies from developing countries. In practice, some Western officials say, Japan is using the money to beat off all-comers in chosen areas of comers in chosen areas of

Japanese have suggested that all long-term export credits, not just those involving aid morey, should be subject to differential

rates.
The US House of Repre-\$300m "war chest" of mixed credits to be used by the Export-Import Bank over the next two years, while the British Government has annunced special soft loan. nounced special soft loan facilities of £300m and £140m respectively for China and Indonesia.

for trade clash with Japan

Community appear headed for a fresh trade clash—this time over wines and spirits and ski

Squipment.
Mr Jos Loeff, the European
Commission's deputy director
general for external relations, left Tokyo on Friday after a week of talks in which little progress was made on these

dicated that the next meeting of the Council of Ministers later this month might take some punitive action against

commission. EC officials said the attitude of the Council of Ministers to this delay could be affected by David Housego on the largest development project in Paris since the war

Upmarket move for an historic city centre

PARIS, which is always fasci-nated by its own charms, is begining to rediscover one of its favourite haunts. Fifteen years after the fruit and vegetable market of Les Halles was pulled down amid controversy and recrimination, the new quartier of the Forum des Halles is nearing completion.

nearing completion.

This month the final wing—over 60 fashion houtiques, gift and gadget shope—of the giant underground shopping complex was opened. Next year the last shrubs and turfs of grass will be planted in the gardens above, thus revealing views of the handsome gothic church of Saint Eustache and of the Bourse de Commerce rising up through the trees.

The redevelopment of Les Halles is the largest inner city development project Paris has undertaken since the war. It also marks a shift in the focus of the city towards the east—

of the city towards the east-away from the flashy Champs Elysée and the sombre residen-tial areas of the seventh arrondissement and back towards the popular roots of Paris in the Marais, the Bastile like a waterfall.

raris in the Marans, the Bastlie and the districts surrounding Less Halles, all of which are being renovated.

Two ideas lie behind the project. The first was to maintain the historic character of Less Halles, all of which are contains market places. Les Halles, all of which are capital's major market places—which it has been since the twelfth century, attracting tanners, mercers, fishmongers, money changers and prostitutes. This has been achieved by locating the shopping complex, the cinemas and restaurants largely underground. The originality of architecture of Mr Claude Vasconi and Mr Georges Pencreach was to bring light to the otherwise cavernous three tiers of streets and shops



Les Halles: a FFr 900m complex of open space in a city desperately short of parks and gardens

Espace Expansion, promoters of the shopping complex, now claim that the first part opened in 1979 does more business than any other complex in the world

Georges Pencreach was to bring the scale of the control of the con

years Les Halles has been a Halles into a garden, building site and an ugiy hole Work stopped on th in the ground. Now that it is part of the project almost finished, it achieves an years. architectural harmony that seems to reflect the best Gallic with an average annual turnover of FFr 47,000 (£4,600) a
square metre.

The other main idea was to
provide an open space in the

The other main idea was to
provide an open space in the

The other main idea was to
provide an open space in the of continual political pressure

> President Georges Pompidou—who had a taste for monu-mental architecture—wanted to build a giant international chamber of commerce on the site that would have obscured the view of Saint Eustache. President Valery Giscard

part of the project for two

Mr Jacques Chirac, arriving as Mayor of Parls in 1877, pulled down a building designed by Boffil that was beginning of rise on the north side.

In commercial terms the ad-In commercial terms the advantage of the Forum is that it is one of the natural meeting places of Paris. Five metro lines converge on the area and the RER express metro links nearby Chatelet by faster commuter train to the suburbs. On top of that the Beaubourg centre commissioned by President Pompidou as a modernistic.

people a year visit the Forum— equivalent to the combined total of visitors to Paris's five

most popular tourist spots.

When the first part of the shopping complex opened in 1979 the aim had been to attract some of the smarter shops that line the Faubourg St Honore. But the goal was rapidly abandoned in favour of drawing in stylish avant-garde boutiques which took their lead from

the nearby Beauborg centre. With over 300 shops and 23 cinema halls, the Forum, says Mr Michel Guidet, the President of Espace Expansion, is for a clientele that sees itself as avant-garde and "in search of a life-style."

The Forum has had problems with the drug trade and petty crime—but now seems to be keeping away the loafers, drug addicts, buskers and pavement artists who loiter around the

Like all large shopping com-plexes in Paris, the Forum has also been badly hit by the recent wave of terrorism—with sales about a third down.

The complex has involved an investment of over FFr 900m since 1973, with the wing opened this month costing FFr 190m. The money has been put up by banks, property groups and insurance companies including Credit Lyonanies the Rangus Private de

nais, the Banque Privée de Gestion Financiere and Union

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Leading with technology without leaving you behind.

TonyWalker reports from Cairo on the state of Egypt five years after the murder of President Sadat

Age of uncertainty on the banks of the Nile

ashouted Anwar Sadat's chief applied to the gains: The winassassin as Egypt's late President slumped, riddled with the and-clous 1973 crossing of bullets, from his chair at a military parade on October 6, return of the oil walls and the 1981, exactly five years ago

The sadat if he is spoken of

military parade on October 6, 1981, exactly five years ago today.

The fifth anniversary of Mr Sadat's assassination coincides in Egypt with an almost desperate questioning among various powerful groups about where the country should be heading. There is much doubt and likele conviction. This is an age of uncertainty on the banks of the Nile.

Five years after the death of the man who proclaimed himself a successor to Ramesse II, Egypt's greatest Pharaonic ruler, the country appears adrift, caught between severe economic pressures and an absence of a political consensus about how to deal with them.

Manifest contradictions in a curious way for not assumbet the left which it is discarrant.

absence of a political consensus about how to deal with them.

Manifest contradictions between political groupings of the left, which is in disarray, the religious right and the centrist ruling National Democratic Party, suggests there is little chance soon of a consensus towards their President, He is emerging. Last week's opposition boycott of Upper House elections indicates disillusionment with fragile attempts at extending Egypt's democratic experiment.

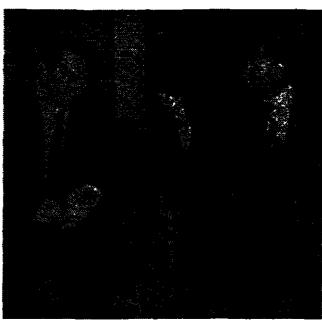
The convulsive last months of Mr Sadat's life, when he jailed thousends of opponents as his decade-long rule reached its awful climax, are a blurred memory here. His achievements have been subjected to negative treatment by revisionist historians and political commentators.

The Sadat are looms in the cities for lack of vision and in a curious way for not assuming some of the dictatorial qualities regarded negatively in his predecessor.

Influential Egyptions have a peculiarly ambivalent attitude towards their President, He is liked, respected for his healing role at the moment of crisis after of the moment of crisis after of the moment of crisis after of the moment of the mire into a which it has fallen.

The forment of discussion about Egypt's future among businessmen, bankers, bureautrations.

The Sadat are looms in the with awesome consequences for a wife awards a Khomeini-style state with awesome consequences.



Anwar Sadat (right) pictured in 1978 speaking to his then Vice President, Hosni Mubarak

port except among more gloomy has some libertarian intellectuals and accademic

Theory 2. That a Zia ul-Haq-type figure will emerge from the military to make common cause with certain moderate Islamic elements at the head of a quasi-

Theory 3. That Egypt's demo-cratic experiment will prove successful, that a solid national historians and political commentators.

The Sedat era looms in the minds of many influential Egyptians, except those who materially benefited, as a bad society. This view has little sup-

Theory 2. That a Zia ul-Haqtype figure will emerge from the
military to make common cause
with certain moderate Islamic
elements at the head of a quasiIslamic state. This prediction
has some adherents in Marxist
circles.

Theory 4. That Egypt will
muddle through as it has done
for centuries, relying on good
its populace. This fuzzy theory
is much loved by Western officircles. Theory 5. That Egypt has em-barked on a long slide towards economic ruin under the weight of the population explosion and in the face of its lack of food security. This theory, regarded as too alarmist has some ad-herents among foreign ob-

ing an uneasy balance between three competing elements in three competing elements in the society. The religious trend, the leftists and what is described as the infitch class—those who profited from the introduction of Egypt's "open door" policy in 1974. The struggle to balance these competing powerful interests appears to have contributed to administrative inertia. tive inertia.

Egypt is at present manoeuvring towards an arrangement with the International ing towards an arrangement with the International Monetary Fund to help it overcome its crushing debt burden which had reached, by mid-1988, according to the latest IMF report, some \$38.5hn, putting it in the same league of middle-to-large debtors as Venezuela and Indonesia.

In some Egyptian circles, including the Government. in some Egyptian circles, including the Government, there appears an almost naive belief that an arrangement with the IMF under which it would provide about \$1bn in balance of payments support will somehow neutralise the country's many problems.

many problems.

At best an IMF package will give Egypt some breathing space and allow it to make an orderly arrangement with its creditors. According to the latest IMF report, Egypt is billions of dollars in arrears on its debt service payments to its creditors which include the US, France and Spain.

The debt problem is merely one of a number of critical challenges facing the Government lack of food security is such that it is a constant surprise that fundamental reforms of the agricultural commodity presume transparence of the secondary are supported. pricing structure are not under-

servers. The facts reflect badly on The Mubarak administration agricultural policy. In 1974,

Egypt, which had been for centuries the gunary of the Middle East, was still main-

and is accelerating increases in food production perhaps totals 2 per cent annually.

The recent Egypt-Israel summit, which yielded no discernible benefits for Cairo, was a perfect example of a country being forced by its impoverishment into a course for which it had little arithmeters.

US pressure, sometimes crudely applied, brought together two leaders who had little to say to each other. Mr Mubarak was in no position to make any completent. make any commisment on make any commisment on behalf of fellow Arabs and Mr Shkmon Peres, the Israeli Prime Minister was heavily constrained by his coalition.

President Mubarak has been lecturing recent visitors on the achievements of his administration, notably in its attempt to reconstruct decaying cities. At the moment, it is likely that the Mubarak era will be best remembered for new roads, a new metro in Cairo, sewage pro-jects and vastly improved communications.

But this new investment in

infrastructure appears not yet to have touched the imagination of Egyptians trying daily to cope with rapidly rising prices and the prospect of fur-ther sharp increases in the cost of living. The Government's most critical test is yet to come. As a prominent figure on the Egyptian left said: "We can't rears." Or can they?

IMF ponders support for balance of payments

THE International Monetary Fund's board of directors is expected this week to recommend that detailed discussions be undertaken on Egypt's application for balance of pay-

ments support,
The IMF board is today due
to consider Egypt's case for assistance as part of its annual Article IV consultations with member countries.

Senior Egyptian officials, including Mr Ali Negm, Governor of the Central Bank and Mr Kamal Ganzouri, the Planning Minister, have gone to the US for these crucial

Egypt, which is neavity in arrears to most of its creditors, is seeking some \$1bn (£693m) in balance of payments support. The IMF is asking Egypt to adopt a number of substantial reforms in ergy pricing and in the management of its exchange rate.

The IMF wants Egypt to unify within one year its various rates of exchange, several of which bear little relation to the real value of the Egyptian pound. It is also ask-

Egyptian pound. It is also asking Egypt to increase sharply energy prices which are well below world parity.

Egypt has proposed that it unify its tourist rate (E£1.85 to the US dollar) and open market rate (E£1.90 to the dollar) over 18 months. It is suggesting the abolition later of a third rate of E£0.70 to the dollar used to calculate the cost of strategic imports such as food.

of strategic imports such as food.

The Government fears that if the low official rate of the Egyptian pound is eradicated too quickly the impact on the budget deficit would add substantially to inflationary pressures. A third leading requirement by the IMF is that Egypt liberalise interest rates

Company Notices

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Oil price decline prompts Norway austerity budget

AN absterity budget for 1987, rowing Industry will be assisted reflecting the serious economic by increases in allocations to difficulties facing Norway after research and development and the oil price collapse, is being export promotion.

We Gunnar Berge, Finance Labour Government

Labour Government.

Far tougher than the deficit budget presented last year by the previous Conservative-led coalition, it provides for a timy surplus before loan transactions. Revenues are foreseen at NKr 247.61bn (£22.28bn) and expenditure at NKr 247.53bn

The news that the budget is in surplus—first revealed by is in surplus—first revealed by Prime Minister Mrs Gro Harlem

Brundtland in a TV debate on Friday evening—may dampen the recent heavy speculation against the Norwegian krone.

With a steep rise expected in the country's payments deficit—to a possible NKr 43bn, from a forecast NKr 33bn this year

pared with a rise of 41 per cent from 1985 to 1986. If oil and fall in oil and gas revenues— shipping are excluded, the to NKr 15.28bn from NKr figures are 11 per cent and 32 36.06bn this year—direct taxes

a prolonged consumer spending contributions by 17.3 per cent spree, largely financed by borto NKr 72.5bn.

lack of a parliamentary majority.

"We have tried to avoid provoking the majority in the Storting (Parliament)," he told a news conference." The economic situation calls for

economic situation caus inciner-party co-operation to solve our problems."

This co-operation could be forthcoming from the two junior partners in the previous coalition—the Centre (farmers)
Party, and the Christian Democrate Party.

a forecast NKr 33bn this year and a surplus of NKr 25bn in 1985—the budget aims to hold down consumer spending and stimulates the growth of the onshore economy, thus reducing dependence on the oil sector.

GNP growth next year is foreseen at 21 per cent, compared with a resent that the proposed tax reform and would like to use it as a pretext for topoling foreseen at 21 per cent, compared with a resent that the proposed tax reform and would like to use it as a pretext for topoling foreseen at 21 per cent, compared with a resent that the control of the con er cent respectively. will rise by 26.2 per cent to Tax changes are to help halt NKr 15.9bn and social security

Singapore in hot water over tropical fish

By Steven Butler in Singapore

Asia's latest trade tussle with Washington broke into the open last week after the US Fish and Wildlife Service said it would commence no more of Singapore's fancy tail gupples, gouramis, or angel fish wiggling their tails past the noses of US Customs

The ban on tropical acquarium fish imports from Singapore, where fish breeding is a \$345m (£14m) indusing as a system (sizem) inconstry, stems from Singapore's Convention on International Trade in Endangered Species. Singapore government certification of the exported fish does not meet the requirements of the convention and that was not accordable to that was not acceptable to the US Fish and Wildlife Service.

The US action, however, has piqued Singapore because on September 22 it had notified the convention secretariat in Switzerland of its decision to accede to the agreement later this year.

The surprise imposition of the ban also threatens to lead to the death of thousands of dollars of fish in transit,

Squabble over quotas certain at Opec talks

BY RICHARD JOHNS IN GENEVA

and confused over whether to extend the agreement reached here early in August on limiting collective output of 12 of them to 14.8m barrels a day—

It could take months rather them to 14.8m barrels a day—
It could take months rather poorer member states.

Iraq having been exempted from the pact—or to negotiate a new formula given that all want a for the compromise two months

sharing system.

They must also decide what increase in demand might allow a higher rate of overall production. Because of the surge in output in July and August as increase in demand might allow the common objective of a price range of at least \$17-\$19 per

SHIPPING REPORT

PROTRACTED AND bitter the "price war" against nonarguments over redistribution member producers reached its demand of Kuwait for a bigger
of production quotas is the only
certain outcome of the Organisaincrease is now very limited,
tion of Petroleum Exporting delegates acknowledged yestertountries' ministerial confer
Countries' ministerial confer-Countries' ministerial conference starting here today.

Member states are divided Saudi Minister of Oil, frankly Both Saudi Arabia and

Kuwait have made it absolutely clear that they want a new agreement giving them a bigger share of the cake. Their claim will be hotly contested by

Islamic Republic's Minister of the which has severely reduced Oil, is believed to have argued its shipments. In favour of such a solution to Following his visit Mr Opec's problems when he visited Saudi Arabia and

Kuwait last week. His talks, which included Sheikh Yamani and Sheikh both heads of state, were a Ali Khalifa al Sabah, his remarkable phenomenon because Saudi Arabia and Kuwait remained grimly silent about have financially sustained Iraq's the exchanges.

war effort against Iran.

Mr Gholamreza Agazadeh, the assault on its oil export facili-

5

Following his visit Mr Agazadeh described the prospects for an Opec agreement as "completely bright."

Kuwait has been insistent for the compromise two months ago making possible an increase in oil prices, has been campaigning in favour of an Tehran as an enemy reflects perhaps has the outcome of an extension of the present interim agreement valid for September stabilisation of the oil market following a successful Iraqi subject to so much speculation. At the very least Mr that it "will not tolerate any Agazadeh's foray into territory country exceeding its quota by depicted by the official media in even a single barrel." Never

Hopes increase that tanker rates slide may be near end

HOPES THAT rates in the world tanker market were bottoming out began to strengthen in the shipping sector last week following a continued slide in tariffs in the wake of the recent opec agreement on reduced crude oil production.

The depression in the oil trade was intensified by indications of reduced Iranian productions since the Iraqi air attacks on Kharg Island last at Worldscale 25.

The depression in the oil trade was intensified by indications of reduced Iranian production since the Iraqi air attacks on Kharg Island last at Worldscale 25.

Elsewhere in the market, were also under pressure from an oversupply of vessels. In spite of an increased volume of new business from West Europe. For smaller 80,000 tonners, vessels from an oversupply of vessels. In spite of an increased volume of new business from West Europe. For smaller 80,000 tonners, vessels from an oversupply of vessels. In spite of an increased volume of new business from West Europe and for North West Europe. For smaller 80,000 tonners, vessels from an oversupply of vessels.

In spite of an increased volume of new business from West Africa, for example, charterers were also under pressure from an oversupply of vessels.

In spite of an increased volume of new business from West Africa, for example, charterers were also tonder pressure.

In spite of an increased volume of new business from West Europe and for North West Europe. For smaller 80,000 tonners, vessels.

In spite of an increased volume of new business from West Africa, for example, charterers were alle to pick up contracts by a Japanese oil company for a 210,000-ton cargo from the week with a contract by a Japanese oil company for a 210,000-ton cargo from the depression in the oil trade was intensified by indications of reduced Iranian productions.

In the cross Mediter-arean.

In the cross Mediter-arean in the week were also under pressure.

In the cross Mediter-arean in the depression in the

Swedish group wins US power plant order

BY KEVIN DONE IN STOCKHOLM

ASEA, the Swedish electrical engineering group, has made a breakthrough in the US power station market by winning its Endasa; to be built at its first order for a coal-fired power plant using its advanced pressurised fluidised bed combustion (PFBC) technology.

American Elactric Power, the (270m).

American Electric Power, the largest US producer of electricity from coal-fired plants, has ordered its first 75-Mw Babcock and Wilcoz of the UK. PFBC unit, to be built at its With PFBC technology coal Tidd power station in Ohio. It has investigated different and under higher pressure than coal combustion systems for in traditional coal-fired power seatens were and has co-stations giving 10 to 15 per

several years and has co-operated with Asea in the development of the PFBC and a lower level of sulphur technology since 1976.

Indian ministers on a management course

BY JOHN ELLIOTT IN NEW DELHI

schedule.

"The problem is that ministers are trying to accelerate growth and management efficiency, but are having to work with politics, administrative methods and an ethos that belong to a different area," says Dr Francis Menezes, director of the Tata Management Training Centre in Poons where this week's course has been taking place. place.
Mr Gandhi's administration

Mr Gandhi's administration has been criticised for appearing uncertain in its decision making. India Today, the country's main current affairs magazine, last week said that the government which was supposed to work faster was gaining a reputation for "acting first and thinking later." It has also been criticised for losing some of its early drive and direction.

The administration's basic operational inefficiency was graphically demonstrated last Thursday when a myriad of specialist and supposedly highly trained security agencies tripped over each other as they failed to protect Mr Ghandi from an attack by a lone assassin at a memorial ground in New Dehli. Mr Ghandi escaped because the gunman misfired.

In his early days Mr Gandhi descaped the need for advanced

in his early days Mr Gandhi stressed the need for advanced computer technology to transform the administration and economy. Two years later he has transform to the management to the management. stressed the need for advanced has been trying to push through computer technology to transform the administration and economy. Two years later he has turned to the management posed changes.

MR RAJIV GANDHI, Indian Prime Minister, has sent four of his senior ministers on a management course with top civi servants last week in an attempt to try to improve the runing of his country's cumbersome government machine.

In the two years since he first boasted that his Government would "work faster," Mr Gandhi has been finding it increasingly difficult to have his ideas turned into practice and many of his programmes and plans have slipped behind schedule.

civil servants have sat down to-gether to learn.

gether to learn.

Two of the minster present exemplify the new and the old in India. One of them is Mr Jagdish Tytler, in his 40s a politician of Mr Gandhi's generation. He is the Minister of Civil Aviation who is trying to merge India's two national airlines and who last week revamped the airlines' boards with part-time directors, from the private sector, including Dr Menezes.

Mr Tytler reflects the im-

Mr Tytler reflects the impatience for change that characterises Mr Gandhi's approach; but his attempts at reform face problems with the civil service and airline bureaucles.

and airline bureaucies.

The older minister and a more seasoned politician from Mr Gandhi's Congress I Party is Mr Narayan Datt Tiwari, 61, Minister for Industries. He is more adept than most in Mr Gandhi's cabinet at balancing votes for reform with the practical politics of operating a country which resists any change that upsets established hierachies, centres of power and prestige, and opportunities for prestige, and opportunities for

corruption.

Mr Tiwarl's ministry runs the industrial controls which support the status quo of the Indian economy. Mr Gandhi

France	June '86 32,084	May '86 29,510	Apr. '86 29,391	june '85 21,685
M. Germany JK. taly Belgium Netherlands	39,734 11,676 19,004 4,857 10,238	38,955 11,487 18,267 4,836 9,333	37,732 11,172 17,336 5,222 9,156	35,937 8,109 19,535 4,051 8,050
JS apan	(US July '86 16,147 33,778	\$m) June '8 6 15,229 29,450	May '86 14,329 28,197	July 185 7,958 23,787
	FOREIGN EXCH	ANGE RESE	RYES ·	
World	Econo	mic Ir	ndicate	ors

Bowater's papermaking site in Kent is one of the largest in Europe. It is also a fine example of a company reaping the benefits of relying on British Coal for its energy needs.

The Kent mills produce a portfolio of papers ranging from quality gloss-coated grades through computer and business to towelling and packaging. In the process, the company consumes around 250,000 tonnes of coal a year.

'Paper is a very competitive business facing intense competition from overseas' says Ted Drake, Purchasing Manager -Supplies. 'And energy is a major cost. Oil has a history of volatile pricing and even though costs look attractive at the moment, it's anybody's guess what will happen in the next few months. On the other hand, prospects for coal remain excellent - based on stable, competitive pricing and security of supply'.

Bowaters, like many other forward-thinking companies have chosen British Coal when it comes to an important investment in the future.

Act now for real help with conversion costs

A Government Grant Scheme currently supports conversion to coal by providing up to 25% of the eligible capital costs.

Loans at favourable terms (including deferred repayments) are also available from the European Coal and Steel Community.

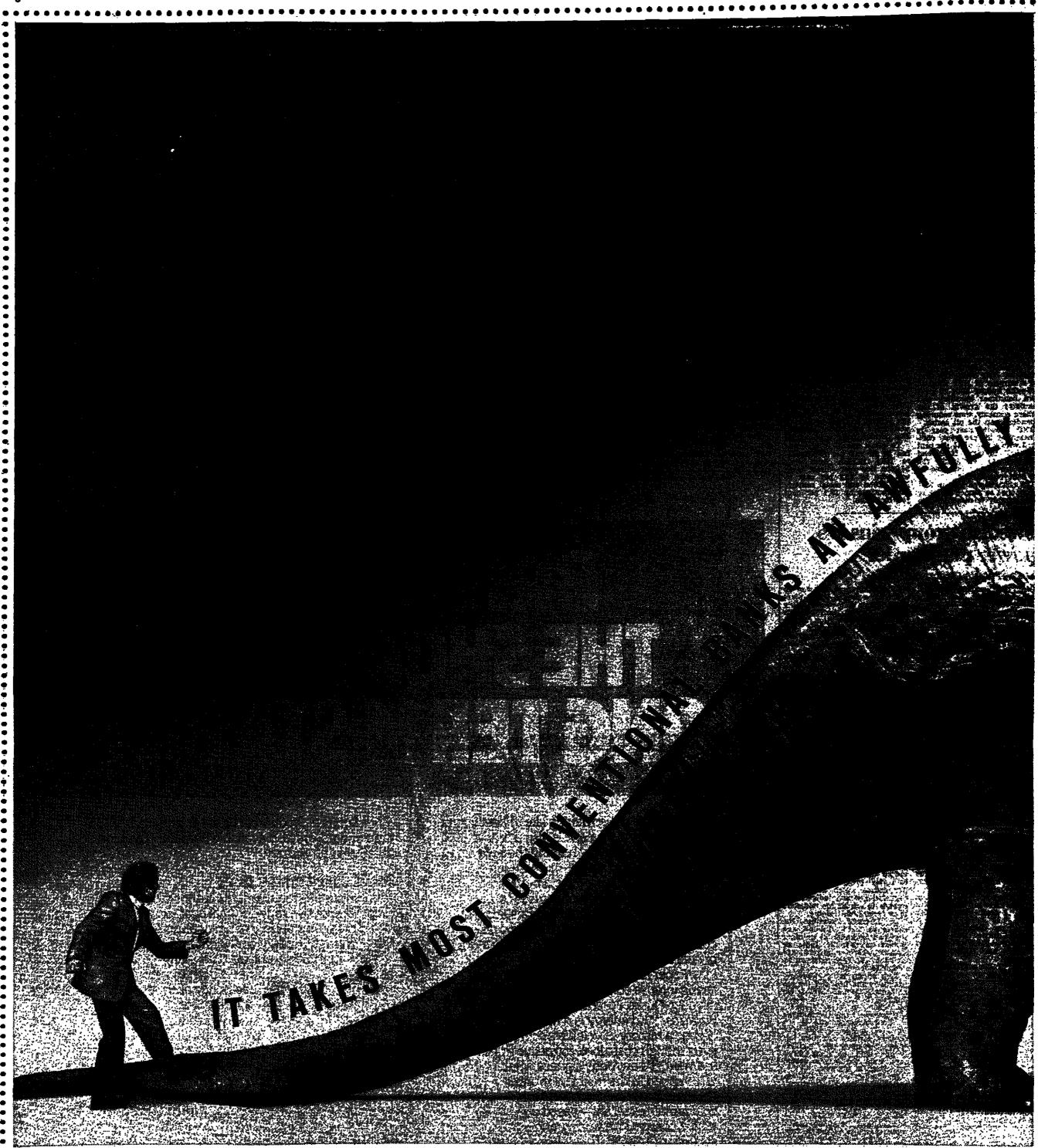
The Plant and the technology

Industrial requirements can be met from a comprehensive range of packaged or purpose designed units with a variety of boiler and furnace types and ratings. Modern coal plant is fully automatic with completely enclosed handling - a concept that

meets both the economic and aesthetic needs of the UK's leading industrial companies. A final word from Malcolm

Edwards, British Coal's Commercial Director: 'No other source of energy can match British Coal's supply and pricing profile. The Government Grant Scheme, which isn't due to end until mid-1987, can make converting to coal one of the soundest investments your company has ever made. The time to talk

is now.



In the time it takes for you to read this advertisement, our cash management services could tell you how much money you've got in bank accounts in Tokyo, Sydney, New York, London or any local branch in the UK.

In the same time period, you could use our Payments Transmission System to move any sum of money to or from your account with Midland in this country to link with any bank account worldwide.

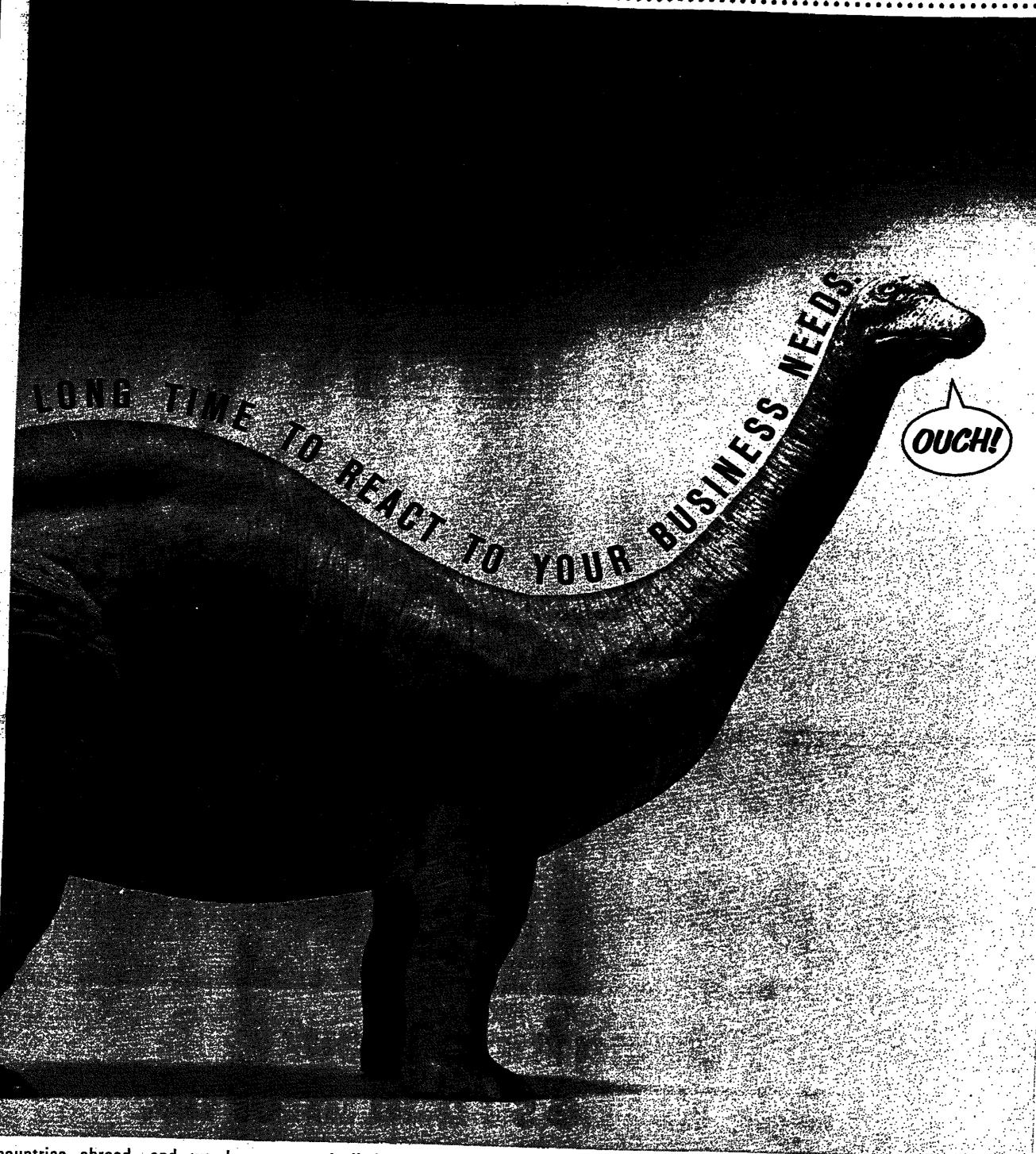
And, in the same time period, using BACS we could pay out an entire company payroll into individual bank accounts.

Whereas the traditional British high-street bank will start by taking two days to send you a bank statement. And you won't need us to tell you that, in business, time is money.

In the foreign exchange arena, for instance, our Group Treasury responds <u>instantly</u> to requests for quotations. And it offers the full spectrum of money market opportunities — whether your needs are over-night or over the longer term.

And we have experience of business transactions with countries all over the world. We have long-standing ties with all the leading world banks; we know the key people in most

nday October 6 1/4



countries abroad; and we have an unrivalled network of 11,500 correspondent banks in 188 countries.

So we can keep open lines of communication necessary to conduct business in all sorts of international situations.

Furthermore, to assist international trade at all levels, we are able to offer the widest range of services and products of any bank in the UK.

To complement these services, we are the only

bank with a specialist trade unit, which can offer advice on all aspects of export, project finance and off-shore financial services.

All of which saves you time and money.

Alternatively, if you're happy with a traditional bank, you'll have plenty of time to kill – waiting for them to react.

Time for your business to turn into a dinosaur.

WE BACK BUSINESS. WE DON'T HOLD BUSINESS BACK.

Midland

Business

Banking.

Takeover Panel relaxes market-making rules

THE TAKEOVER Panel is to create new categories of exempt market move to adjust its code to reflect the new conditions which will apply to stock market trading in London af-

ter the "Big Bang" on October 27.
The new, broadly based multiservice financial organisations will, subject to certain conditions, be released from the "concert party" rules which would have otherwise applied to them when they acted as advisers to companies involved in

ever, only if the new groups can sa-tisfy the panel that their market making and portfolio manager es will be operated entirely separately from the corporate finance departments which advise

many years laid down strict "concert party" rules. These provide Accordingly, both these areas of or vote relevant securities in the that parties acting together must conflicting interests will be tackled meet the conditions applying to in a consistent way by granting extakeover.

shere purchases or sales must be disclosed, and that purchases at a

Until now, merchant banks have not been allowed to buy and inte-grate Stock Exchange market-making activities, but from October 27 full integration will be possible. Unmakers would have been treated as acting in concert with their associated corporate finance arms, and their ability to make markets would

Already, fund manag diaries acting on a discretionary basis for clients such as pension funds are required to disclose any dealings during the course of a takeover bid in which their parent banks are which devises and administers a vo-huntary code of behaviour by parti-ed, however, that in certain circumcipants in takeover hids, has for stances this may be unfair to the in-

criteria for independence of opera-tion listed by the Council for the Securities Industry (a body now superseded by the Securities and Investments Board) in a discussion paper called Conflicts of Interest which was published in January 1985. The panel emphasizes that it

Mr John Walker-Haworth, director general of the Takeover Panel, said that only about 20 groups would be likely candidates for ex-

Even after the granting of ex-empt status, market makers and instment managers will still be sub-

Offeror companies must not deal as a principal with a connected exempt market maker, and the latter

REPLACEMENT OF PAPER-BASED PROCEDURES A STEP CLOSER

Electronic trade language agreed

standard language for trade data in- language will render many of these

ly and lower the cost of internation-

between computers to replace pa- based trade producedures cost immtation in international porters and exporters about 7 per trade became closer last week when cent of the value of the goods trading powers, including the US, shipped Electronic messages based Europe and the USSR agreed a on the new, standard international

The agreement, made last week in Geneva, involved representatives development work by a team of experts from Europe and North America under the sponsorship of the United Nations. It is seen as a breakthrough in attempts to simplify and lower the cost of interesting.

were also represented on the group. Japanese trade representatives have already invited group members to Japan to discuss the implica-

companies and the UK where 400 companies regularly send electron-

Typical externa and invoices sent between a retail

ers. The extension of EDI to international trade has been delayed by a lack of common messaging standards which would enable a computer in one country to talk to a com-

the Swift financial me tional EDI could be a reality within

The UN group is now at work for-malising the first of the standard

population studies at the London School of Hygiene, said last week, but there is little evidence that the

of children born per woman - had

Fears over

birth rate

dismissed

FEARS THAT Britain faces a ranki

decline in the size of its population have been dismissed by a leading

The number of births per year

has fallen from 1m in the 1960s to only 830,000 in 1977, Professor Willi-

am Brass, director of the centre for

decline

fallen to 1.7, the same level it has reached on the most recent data. The fears had then proved unfounded as hirths soured after 1945

Other fertility indicators have been less volatile than this measure

Big Bang 'bloodbath' fear for securities

HARSH competition after this industry, posing a challenge for sumonth's Big Bang stock market re-pervisors. forms may kill off some London opher Johnson, Lloyds that there will be a post-Big Bang

hurt, or disappear, particularly if the Big Bang coincides with bear markets," he writes in this month's

His warning comes three weeks Exchange has given British banks a

abolish fixed commissions and in-troduce dual capacity trading by

securities trading, but there are "new risks attached." "With traditional high margins ble to see how the UK financial market can provide a sufficient in-come to yield a profit to all the Brit-

The BMW 5 Series

Living further out might not be so bad after all.

That's it. Work's over for the day. Stress has been filed away in the bottom drawer. You can take off your jacket, loosen your tie, and look forward to going home. A 10 kilometre journey, a mere stone's throw.

You get behind the wheel of your 520i and start up. As soon as you hear the deep-throated murmer under the bonnet, the thought strikes you. Why not

make a little detour? Just a quick 20 kilometres through the soothing calm of the countryside. Every time your foot touches the accelerator, you can feel the silent power of the 129 horsepower, 6-cylinder engine. Pure pleasure.

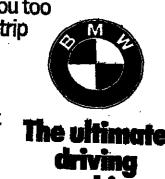
Even the intrusive clamouring of the country road's cobbled surface is effortlessly swallowed up by the suspension. Before you, a tempting stretch of

motorway and the unique, driverminded BMW cockpit. No problems. Just clear information.

And while you're relaxing in your comfortable seat, you're totally aware of the classic 5 Series lines outside. You then turn into the exit road. The detour was once again too short, and you've left that special timeless feeling behind you, back on the road.

You promise that next time you're going to call it a day a bit earlier. At the office, that is.

Perhaps you too should take that trip down to your nearest BMW dealer and find out just how much fun you can have with the 520i.



Monday October

Inquiry reveals 6,200 decline TSB 'share offenders'

TSB GROUP (the Trustee Savings Applicants could also subscribe The TSB called in Peat Marwick Bank) has identified 6,200 suspect for shares on behalf of children un-TSB GROUP (the Trustee Savings ed multiple applications for shares der the age of 16, for example, and oer the age of 10, for example, and in its flotation. The cheques of the suspected multiples have been cashed and the accountants, Peat Marwick Mitchell, are deciding touch with each of the suspected. whether to refer the applicants for multiple applicants. If any of the su-

in value from £400 to £100,000. For tion their chaques will be returned the purposes of the detection exer-cise the TSB has defined a multiple if however, Peat Marwick is satisfiapplicant as any individual who ed that the suspects were multiple submitted more than one applica-tion for shares without having a val-id reason for doing so.

Prosecutions.

spects did have a bona fide reason en a deterrence exercise. for making more than one applica-

ago. Although other companies have called upon auditors to detect multiple applicants - Peat Marwick acted for British Telecom in its flotation, for example – this is the first time that an auditor has undertak-

In order to deter multiple appli cants from the flotation Peat Marwick installed video cameras in each of the receiving banks; seconded its staff to scrutinise applications as they came into the banks; and has briefed employees of the

Lawyers to establish mutual self-insurance scheme

BY OUR FINANCIAL STAFF

SOLICITORS in Engiand and

News of the move leaked out this and is now underwritten 30 per cent seekend as the Law Society began by Guardian Royal Exchange anding letters about the decision (GRE), one of the UK's hig five comweekend as the Law Society began sending letters about the decision to the estimated 8,500 legal practices which it represents.

It comes less then a month after it emerged that seven of the world's leading accountancy firms have agreed to try to establish a similar Claims arising from professional negligence, especially in the US, have unnerved the insurance market, which has been wary of provid-ing high levels of cover.

posite insurance companies.

The master policy was placed through several London brokens acting together, but led by Minet and C.T. Bowring.

In July this year the society's ruling council decided, however, to consider going for a mutual scheme after a 25 per cent increase in prami-

after a 25 per cent increase in premiums when the policy was renewed

SOLICITORS in England and Wales are to follow international trends by setting up a mutual self-insurance scheme next year in response to steeply rising premiums for professional indemnity over.

Next of the mutual self-insurance content over.

Next of the mutual self-insurance policy. This rates rose again by 33 per cent to was placed in the London market. Society block insurance policy. This rates rose again by 33 per cent to the mutual self-insurance policy. This rates rose again by 33 per cent to the mutual self-insurance policy. This rates rose again by 33 per cent to the professional and publications.

The Law Society's decision also reflects concern among the profes-sions at the UK Government's lack of sympathy with calls by accountants for a limit on professional lia-

Mr Merricks said that the new scheme, to start next autumn would be funded on a "commercial ly viable basis," but premiums paid by its members would "more accuin September 1985. rately reflect solicitors' claims experience."

Kleinwort expected to sell part of M&G Group stake

gest fund managers, believes its months." major shareholder, Kleinwort Benson Lonsdale, will probably soon
sell part of its stake in the group in
a move linked to the Big Bang
a move linked to the Big Bang

nucity. Kleinwort, the banking and secu-

Mr David Hopkinson, M&G's ma-

naging director, said that divest-ment had always been likely, under an arrangement agreed when Kleinwort raised its stake from 30

M&G GROUP, one of the UK's hig-holding some time in the next six

changes in London's financial com- situation constantly under review."

Mr Hopkinson said, nowever, that M&G felt that a sale of Kleinrities group, helds just under 42 per cent of M&G, whose next largest shareholders is the Esmee Fairbairn Charitable Trust, with 37 per still room for discussion about the Mr Hopkinson said, however, timing of divestment.

Part of the background to the talks lies in Kleinwort's role in the changes now under way in Lon-don's sectrities markets.

Through Grievson Grant, its stockbroker subsidiary, Kleinwort ment had now been under way however "for well over a year," Mr Hopkinson said. "We expect that they
will dispose of part of their shareket, on October 27.

Alliance receives 'low' exposure on television

tratic Party (SDP) receive substantially less television news coverage
than the Conservatives or Labour, the Alliance by a team at Oxford according to a research project Polytechnic. It involved monitoring commissioned by the Alliance lesid-

THE LIBERAL and Social Demo- estation on news and current af-

grammes and selected regional broadcasts between April 28 and The findings are the most de Juner 22 this year. Findings show tailed so far produced and will be that the Alliance received only 1 per used by the Alliance to intensity its cent of the time compared to 18 per pressure on the broadcasting are cent for Conservatives and 20 per thorities to obtain increased repres-

Lucas dispute threatens all Austin Rover output

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

AUSTIN ROVER is threatened with halting all caf assembly later this week and laying off up to 20,000 workers unless there is a quick end to industrial action by employees at the troubled components Supplier

Lucas Electrical.

In a letter this weekend to the homes of 11,000 workers Lucas has given a watning that unless they call off their satisfications in pursuit of

a pay claim the company will lose large amounts of work. "The results of this in job losses and factory cloof this in job losses and factory clo-acres are obvious." Incas says.

Workers at many of the 10 Liteus swill be at a standstill today.

Many of the 10,000 workers will be switched to stocktaking.

At the Cowley factory, Oxford, a ban smil work-to-rule which is now beginning to hit supplies of many electrical components, particularly headlamps and rear lights.

Mentego and Rover 200 models.

plant at Birmingham, assembly of the Metro, Mini and Rover 200 models will be at a standstill today.

The disruption comes at a bad by the push into markets in Europe and the US.

At Austin Rover's Longbridge The company will be reviewing the Cowley only last week to increase

time for Austin Rover when it is seeking to rebuild public confidence after a disappointing sales performance and a trading loss of more than £60m in the first six months of this year.

ative suppliers to Lucas and had not yet been affected by the dispute. en a tough line in a pay row which An extra shift was introduced at view date of July 1.

Dispute at Sealink leaves 14 ships idle

TALKS BETWEEN Sealink UK management and the maritime unions are due to resume today against a backdrop of mounting industrial action.

The dispute began last week

when the company announced that it was merging its Channel Islands services with the rival Channel Island Ferries company, with the loss of 492 ratings and officers' jobs. The two main unions - the Ne tional Union of Seamen and the officers' union, Numast, are working together to hold a rolling pro-gramme of industrial action simed at putting pressure on the company to reinstate their members.

Fourteen of the companies 20 fer-The industrial action includes occupations by crews of four ferries which are assigned to the Channel Islands route. By last night, the only Sealink vessels not affected by the dispute were six which operate on the south coast of England on the Isle of Wight route. They are crewed by members of the National Union of Railwaymen, and today the union's executive is expected to call an industrial action ballot of its 2,000 members employed by the

Unions are pressing Sealink to improve severance terms to mem bers they plan to make red and to give an assurance that terms and conditions of employment for those effected by the merger will be governed by existing onshore

Sealink indicated at talks over the weekend that it would not be in a position to respond to union cities on the Channel Island issue

The weekend talks concerned the future job security of ratings and officers employed by the company

Urban renewal

printing error, part of a report on Page 2 of today's Survey on Urban Renewal (Section III) is missing. The passage says that the alloca-tion of Derelict Land Grants for the Salford Quays project, providing a constant flow of funds, has saved Salford city council from having to bid for intitley year after year.

-PARJAPON

A Japanese Equity Mutual Fund managed by BANQUE PARIBAS (SUISSE) S.A., Geneva

PERFORMANCE in 1986: (January 1st, to September 1st, 1986)

: + 52.3 % in Yen terms,

Nikkei Dow Jones

Index

(+ 100.0 % expressed in US \$) 43.5 % in Yen terms

(+ 88.5 % expressed in US \$) PARJAPON units were issued on October 1982 at Yen 1,000 and were valued at Yen 2,789 on September 1st. 1986, giving a compound rate of return of 29.2 % per annum (expressed in Yen) or 48.2 % per annum (expres-

sed in US \$}. Information: BANQUE PARIBAS (SUISSE) S.A. Institutional Equity Department Tel.: 22 / 87 74 40 2, place de Hollande — Geneva Telex: 421 638

LIBERALISATION for FASTER GROWTH

Seventeenth Wincott Memorial Lecture by Professor Herbert Glersch, of Kiel University, West Germany, will be given at 5.15 pm on Thursday, 16 October at St John's, Smith Square, Westminster, London SWI. Admission Free.

For further information telephone JUDI BURNELL ON 01-799 3745

BASE LENDING RATES

Alleri Irleb Book Duccan Luwrie
E. T. Trest
Equator 1 Tst C'p pic

Firencial & Gen. Sec.... First Hat. Flu. Com... First Hat. Sec. Ltd... HFC Tract & States C. House & Co.....

Nat. Westenister Northern Sank Ltd... Norwich Gen. Trust... · Members of the Houses Committee, "T-day deposits 5.69%, 1-month 6.03%. Top Tier-C2.500 at 3 months rocker 9.72%, At cell when \$10,000 and over 6.4% gress, ¶ Mortpage base rate. § Demand deposit 5.82%. Mortpage base rate. § Demand deposit 5.82%. Mortpage 11%.

This announcement appears as a matter of record only.

Orb. Riv. of Mild Knot.



CANADA

Canada Bills Program

Canada Bills are short-term promissory notes denominated in U.S. dollars. Canada Bills constitute direct, unsecured, unconditional obligations of Canada and are a charge on and payable out of the Consolidated Revenue Fund of Canada.

> The undersigned have been appointed as dealers tor Canada Bills.

Dominion Securities Corporation

The First Boston Corporation Goldman, Sachs & Co.

> Merrill Lynch Capital Markets **Wood Gundy Corp.**

UK NEWS

Ulster power industry cuts dependence on British Coal supplies

BY MAURICE SAMUELSON

BRITISH COAL, which used to supply 500,000 tonnes of fuel a year to power stations in Northern Ireland. has been frozen out of that market for the past six months and when it resumes regular supplies shortly they are likely to be at a far lower

The standstill in shipments from

Britain to Northern Ireland is the stest evidence of how seriously British Coal has been hurt by the drop in the international oil price and by the availability of far cheaper coal in other parts of the world. Earlier this year, the Scottish electricity industry, which also has a significent tranche of oil-fired and nuclear capacity, cut the volume of its orders from British Coal and, like the Central Electricity Generating Board in England and Wales, eeded in forcing down British

Coal's prices.
Under a new Ulster agreement, to
be amounced shortly, British Coal has not only cut its prices to the Northern Ireland Electricity Service (NIES) but may also have to reduce its shipments to about 300,000 tonnes. Uisters coal will come via

dence of British Coal by maximis ing the use of its oil sta account for 90 per cent of its present capacity, and by buying its coal from other sources, including Col-ombia, the US and China.

The foreign coal is believed to have cost the NIES between £30 and £40 a tonne, up to 20 per cent cheaper than from British Coal It was also reportedly offered coal from Chile at £24 a tonne, rivalling prices of cheap South African coal which are further depressed be cause of political factors.

British Coal denies that it was

forced to drop its prices by Ulster's ze, and officiels say that the terms of the new agreement were available throughout the summ It also remains highly optimistic about future sales in Northern Ireland, both to the electricity industry and to the domestic heating mar ket. Last year, it won a contract to supply Scottish coal to Kilroot pow-er station, a large half-completed

ing converted to dual-firing.
Further conversion of Kilroot tonnes. Uisters coal will come via the port of Ayr from low-cost open-cast pits in Scotland.

Since last April, (NIES) has been trying to demonstrate its independent of Kilroot would give it an additional 450 MW of coal-fired capacity, which British coal is keen to supply on long-term contracts from the Scottish coal-field.

oil-fired plant, part of which is be

Haslam wants one union for miners

BY CHARLES LEADBEATER

cratic Mineworkers drew up joint gressive."

between the unions will be out of handedly, Sir Robert admits the emergence of the UDM has created an industrial relations minefield."

Sir Robert's remarks came in a wide-ranging interview on the in- But you have to be sure at the end dustrial relations outlook in which of the day that the people you are dustrial relations outlook in which of the day that the people you are he revealed he was in favour of talking to have the success of the overhaling the pay incentive industry and the well-being of the scheme, long-term pay deals, and a people at heart if they are motinore active approach to day-to-day

two, that creates a complication, emerged from the strike. "It is not

He says British Coal is negotiating new procedures with the NUM any other organisation."
and the UDM to ensure that in pits
where either has a majority it will bert says he is in favour of the longremain the recognised union for turn pay deal proposed by the
some time. Sir Robert says he
have this will reach collection have

even-handed offers, says Sir Ro- pay determination.

SIR ROBERT HASLAM, Chairman bert. "We have to be even handed in of British Coal, believes the pros- what we offer but the rate at which pects for the coal industry would that is taken up is demonstrably deimprove considerably if there were pendent on the union concerned. a single union for production work-ers, or at least a forum where the National Union of Mineworkers quickly to support our objectives and the breakaway Union of Demo- and as a result it appears more pro-

He says the record productivity weeks east doubt on union claims of the question under their current low morale and rising unrest leaderships. Although British Coal among miners. Sir Robert is keen is determined to treat the two even-for open dialogue with the unions. However, in a clear warning to Mr Arthur Scargill, the NUM's leader, he says: "As yet there is no one i have not been able to trade with.

vated by entirely different things then there is no way you will be On the complications caused by able to get this thing together.

dealing with two production unions.

Sir Robert praises the growth of direct communications by manage Sir Robert praises the growth of like to deal ideally with one union. ment with workers and the more We had one union, now we have assertive management style which particularly because there is no macho management," he says. "But way we will be able to negotiate management has to make more de-with them together as long as per-cisions on their own rather than via sonalities remain as they are." British Coal is no different from

hopes this will make collective bar-gaining more stable and end compe-tition for members between the two ish Coal intends to gradually give British Coal will deal with the local bargaining and flexible incenunions in parallel, and make them tive systems a much larger role in

Property returns 'fail to match equity market'

BY PAUL CHEESERIGHT, PROPERTY CORRESPONDENT INVESTMENT in commercial prop- analysed 55 portfolios with assets of

erty has failed to produce the returns available from UK or foreign equities, according to the WM property performance measurement

In the last financial year, the average return on property in portfol-ios held by pension funds, insurance companies and investment trusts was 7 per cent, compared with 37.2 per cent from UK equities and 31.8 per cent from foreign equi-

WM, now an independent compa-ny but once the computer service of Wood Mackenzie, the stockbrokers,

property holdings. On WM comparisons, property between March 1979 and March 1986 was giving an aver-age return per year of 11 per cent against 13 per cent for cash depos-

Although, over that period, the FT-Actuaries property shares index rose from 344.07 to 742.55, actual return on investment was less than half that coming from UK equities.
The best returns have come from retail property



Why should a Japanese businessman who lives and works halfway round the world in Atsugi, a suburb south-west of Tokyo, know anything about a town set in the heart of rural Shropshire? Well. Mr Kamimoto isn't just any old Japanese businessman. He's a director of Ricob—the world's largest

copier manufacturer. (Perhaps you've also heard of their cameras and word

processors, but that's another story.) And he knows about Telford because that's where his company chose to open a factory that serves all of Europe.

If you're thinking about moving your business you might find it well worth your while to see what tempted Ricoh to Telford.

To begin with, Telford offered Ricoh a location close to the heart of Britain's transport network.

The Ms4 links the town to the national motorway system giving Ricoh products easy access to the Channel Ports. Birmingham, with its International Airport, is only forty minutes away by road. And over two thirds of Britain's population can be reached within four hours by

ALTHOUGH HE'S 6,200 MILES AWAY



The site itself also proved hard to resist.

Forty-five acres of prime land were set aside as a campus site for Ricoh in Telford's Enterprise Zone alongside the Ms4. It's an area surrounded by beautiful Shropshire countryside and with plenty of room for growth.

But what finally swung the decision of Mr Kamimoto and his colleagues in Telford's favour, was the people of Telford themselves. For as well as an adaptable, enthusiastic local workforce, Ricoh found a Development Corporation eager to help in every way possible.

Telford Development Corporation not only located the site that best suited Ricoh's needs, they also helped design the factory. And once the design had been approved, they supervised its construction.

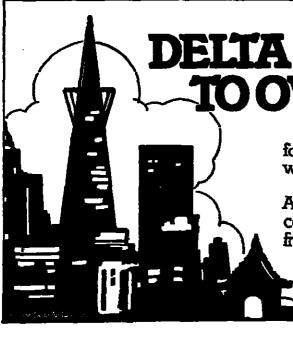
as with the local authorities and the government. I h advised as to what grants and allowances were available. They even helped in recruiting a local

Everything, in fact, to make Ricoh's move to Telford as smooth as possible,

And if you think all this was done just to attract overseas investment, then you'd be wrong. Because what Telford Development Corporation have done for the Japanese, they'll be just as

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ver ind Promotion to parent idence Promocine board at Racal

ing firm based in Boston, Mass. He is based in London. He also becomes chairman of Racal Chaibb and continues as managing directors, a post be has held since see acquisition of Chaibb and Son in October 1984.

Mr W. W. C. Syson, chief manager of the BANK OF SCOTLAND'S head office banking department has been accorded the status of accisions a general manager while continuing a

and Son in October 1984

Mr P. A. M. Curry has been appointed a non-executive director of GEORGE WINEPET. He is chairman and joint chief executive of Unitech. Mr B. k. Petris, an executive director of George Wimpey and president of George Wimpey and president of George Wimpey and president resigned to pursue other interests.

Mr John Craves, who has been Mr Fesch as company secretary.

Mr R. G. Davison has joined the board and becomes chairman of JOHN PARTHDGE. Mr Barison's nost will be a non-executive role chocarned primarily with future expension developing strategies and corporate planning. He will retain his position as a director of various other companies including Neville Industrial Secutifies, a Midland-based merchant bank. He was chairman and managing director of Foster Brothers.

Mr Michael Barton, chief accountant and company secretary at A & G SEGURITY ELEGTRONHOS, has been appointed finance director. He remains company secretary.

Mr. Malcain, Wilde, Mr. Month

Miller and Mr. Michael Serviness have been appointed to
the based of Glunnics Mation

HOLDINGS. They are respectively head of pancing in
Guinness Mahon and Co. senior
periner in Headgroop Croudsumte

and executive are president of
Guinness Mahon Capital Corporation in the DS. Guinness Mahon

Holdings is the holding company
for Guinness Mahon and Co, pagchant bankers, and all the securi-

Mr Richard T. Devane has been EQUITIES named a vice-president of BAIN turther and CO, a management consultation coverage.

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THE CHARGE

Mr W. W. C. Syson, chief manager of the BANK OF SCOT-LAND'S head office banking de-partment has been accorded the status of assistant general manager while continuing a

Mr John Craves, who has been a director of POOTAL GROUP suice 1982, has been a produced deputy chairman. Mr Craven has been a wice-chairman of S. G. Warburg & Co. chief executive of Credit Splase First Bosson Group and is gurrently chairman of Phoenix Securities.

Mr Winstom Nicholis has loined Workmald Bires Systems as managing director, after 17 years with the company's Australian operations. Mr Peter Speer John from Merrola With specific responsibility for Angul Merchandishing operations. Mr Peter Speer John from Merrola Wormald Operations division.

Mr Pattick Petry, formerly chief manager of Barclay's decountants until 1984. Mr Salman and Co and Control of the Mondrella Market Mondrella Mr Barclay's decountants until 1984. Mr Salman was managing director and then deputy chairman of J. Lyons and Co and a friction of Rerry Group subsidiary responsible for the bank and returns to London.

Mr B. G. Davisga has joined the board and becomes chairman with and recture of TSB, becames a director of TSB, becames a director of TSB, becames a director of TSP, becam

TCB, a wholly owned subsidiary of First National Finance Corporation, has appointed Mr Alan Burgess as managing director and Mr Michael Carrick as a director. Mr Beter Gordon, managing director of TSB, becomes a director of SVENSKA HANDELSBANKEN from November 1.

Tries noted of the Bullion Acre-siages Copup has been appointed to the board of BTR INDUS-TRIES.

TURNER & NEWALL has specially first or of the subsidiary coopers A.P. Filters. Mr Truy Meere has been appointed managing director of TAC Engineering Materials, amplier is N subsidiary, in succession of Rect.

Richard Wilson has been appointed a director of ALCA-AMDERS LAING & BRUCK-SHANK INSTITUTIONAL EQUITIES, responsible for further developing Suropean coverage.

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ISSUES OF GOVERNMENT STOCK

Convertible Scock. 1990.

In sech case, the appoint issued on 3rd October 1998 represents a further transhe of the religious Spock, regiding it all respects paid assets with that Spock and public; to the terms ever experience paid assets with that Spock and public; to the terms ever experience an time final perspansion of the poolog; the current provision compaged in the final perspansion of the poolog; the current provision compaged in the final perspansion of the poolog; the current provisions for Copies (as as the provisions for the provisions for the provisions for the Copies of the provisions for 19 per cast Teacher Copies and Spock. 1990 chart 13th Japunay 1994. 9 per cast Teacher Copyrights Spock, 1990 chart 13th Japunay 1994. 9 per cast Teacher Copyrights Spock, 1990 chart 13th Japunay 1994. 9 per cast Teacher Copyrights Spock, 1990 chart 13th Japunay 1994. 9 per cast Teacher Copyrights Spock, 1990 and 8 per cast Teacher Spock, 1990 chart 1996 may be obtained at the Bank of England, New Japuna (Medica Provision Interpret), on the dense shown below:

9 per cere Conversion Stock, 2009

40 per para Tranggry Garmanially Spack, 1949. 25th Garator 1940.

The further syanche of 10 per cent Treasury Conventible Stock. 1990 has been issued on an exclutional basis and yet not limit for the interest payment due on 25th October 1885 on the existing Stock. The further treaches of 9 per cent Treasury Stock. 2909 will say for 9 fell set months? Interest on the pert interest payment date applicable to the relevant Stock. Official dealings in the Stocks on The Stock Exclusings says eggetted to commerce on Monday, 6th October 1986.

commence on neurons, our Lebour 1990 and 9 per park Commences 10 per cast Treasury Convertible Stock, 1990 and 9 per park Conversion Stock, 2000 and, and 8 per cast Treasury Stock, 2008 will be, specified under paragraph 1 of Schedule 2 to the Capital Salos Tax Act 1979 as gift-paged securities juries; current legislation systems from the capital gains, prespective of the period for which the Stock in hold.

Government statement.

which the Stock is held.

Government assessment.

Attention in drawn to the transment issued by Her Majesty's Treasury on 29th May 1855 which applianed that, in the interest of the orderly conduct of fiscal policy, politier Her Majesty's Seventheran nor the Bank of England or their properties severable or approximate to disclose tax changes decided on but not yet amountand, even where they may specifically affect the terms on which, or the conditions index which, these further transless of stock are issued or sold by or on behalf of the Covernment or the Back; that no responsibility can therefore be accepted for any onlession to imple such displacates; and that such ornicistar application reside my spine such displacates; and that such ornicistar application resides my spine such displacates; and that such ornicistar or compensation.

Government acts to pursue the profits of crime

code.

In recent years, there has been a perceptible mood of change. The legislature has tightened the rules relating to restriction, and compensation, and has encouraged the counts to make wider use of their powers. Victim support schemes of practical help have been spawned under the aegis of voluntary bodies, financially supported out of public funds. Their development, however, has mostly been directed towards assisting victims of crimes of violence making them more aware of their apility to claim compensation from the Graninal Injuries Compensation Victims of large-scale fraud have been left very much to victim was a private individual, a corporate body or a department of state, such as the Inland Revenue, the law provided little direct assignance in the recovery of the profits of crime.

Now that the Government is

a Criminal Justice Bill in the new session of parliament.

A modest step towards confiscating criminals' profits came in the 1970s. The Law Society had come up with the novel idea that certain offences occasioning loss of property that was not the subject of restitution should constitute an act of hankrimter.

A COMMON complaint about the English penal system is been troubling the City in that it overly concerns itself with the punishment and treatment of offenders while shame thing positive to re-establish the recent years, and is even keenen to be seen to be doing some thing positive to re-establish the recent years, and is even keenen to be seen to be doing some thing positive to re-establish the recent years, and is even keenen to be seen to be doing some thing positive change is on the victims of crime. Restitutions, positive change is on the way. The Home Secretary's call to combat crime and safe guard the probity of financial in the law's armonry of penalties but they have been unsystematic and unnecessarily restrictive. Reparation to the new session of parliament.

A modest step towards consulted to ensuing legislation were contained in the 1970s. The Law Society's proposal and the vency Service ac ensuing legislation were contained in the 1970s. The Law Society with the new workload that workload that The profits made by drug traffickers have prompted the Government into devising a system of confiscating the proceeds appropriate is the subject of acute debate.

indition and companished.

In this project of the proposal on the existing of the proposal on the existing of practical help have been in payened under the serie of practical help have been involved the proposal on the existing approach of practical help have been in proposal on the existing approach of practical help have been in proposal on the existing approach of the proposal of the proposal of the proposal on the existing approach of the proposal of the propo

Law Society's proposal and the ensuing legislation were contensiting for victims, while being captured with an additional ruptor, which is entirely department of that was justifiable pendent on proof of insolvency, and if the returns were impressive, and they were intensiting legislation were contensiting that was justifiable pendent on proof of insolvency, and if the returns were impressive, and they were not of offenders, rich or poor, the long-term prospect of crimination of those assets.

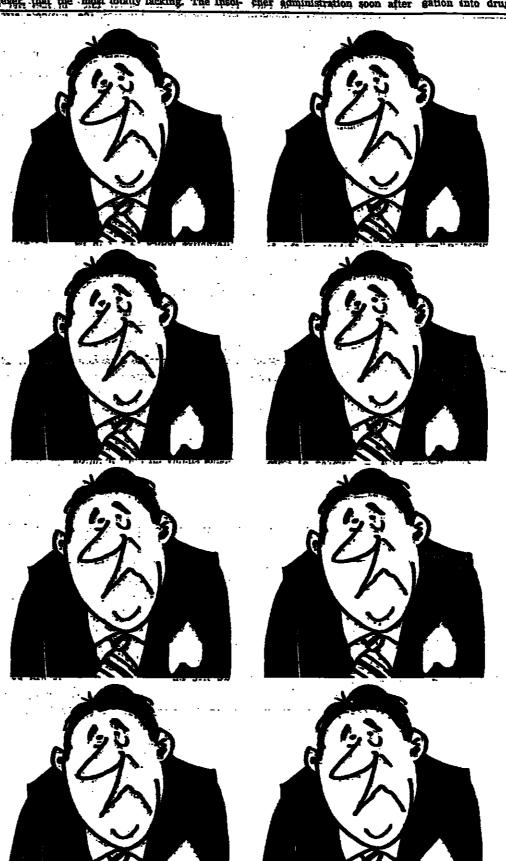
It was only the revelation It was only the revelation of huge profits being made by drug traffickers that prompted the Government into devising a system for confiscating the profits of crime. The 1986 Drug Trafficking Offences Act is the product. Its provisions will be brought into force only as and when the force only as and when the elaborate rules of procedure have been drafted. The main thrust of the act is

The main thrust of the act is to introduce a mandatory procedure whereby a person convicted of one or more drug trafficking offences may be subjected to a confiscation order at the instance of the trial court. The act is a potent response to an activity which is seen as a grave social eyil. Whether that response is appropriate or even wise is the subject of acute debate throughout the democratic world.

The act has a variety of provisions that are startling and even draconian. There is a new criminal offence of "laundering" illegal monies. Any per-

it came to power, and the Advisory Council's report has not closure which is likely to pre-even been debated in parila-ment, let alone received any approbation five Home Office defences open to an accused places the burden of proof on the defendant the defendant.

Some cherished principles of English criminal justice have gone by the board in this swift enactment to combat drug trafficking. The presumption of innocence, the principle of a criminal intent for serious offences, and the principle that offenders should be dealt with only for the offence(s) before attempt to recoup the vast sums made out of drug traffick-





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Politics sans frontières

INTERVIEW

Quentin Peel meets Jacques Delors, French Socialist and now a vigorous president of the European Commission

R JACQUES DELORS, new idea which is recognised as the president of the European Commission, makes no secret of the fact that he is frequently a frustrated

man.
"Not discouraged," he insists, "for it takes a great deal to make me feed discouraged, but certainly frustrated."

The European Community, whose bureaucracy he heads from the 13th floor of the Berlaymont building in Brussels, is facing critical challenges in the near future, he believes. But the continual search for compromise solutions during the 12 member states is in danger of blunting any clear

Mr Delors arrived in Brussels 20 months ago with the remark-able reputation of having been popular Finance Minister in rance—almost a contradiction in terms. He was a social demo-

1925—Born, Paris. 1945-62—Banque de France, executive officer—securities

Christian Trade Union Con-

federation. 1962-69—Head of social affairs,

new idea which is recognised as being valid, the obstacles to carying it out are much greater than in national politics.

"You get a new idea, usually endorsed by the heads of government at the European Council, which falls back very quickly into the cemetary of abandoned summit resolutions—doubtless the greatest legislating

doubtless the greatest legislative cemetary in the world. When you get to putting the idea into effect, it has already been coned to death,"

would have more hope. But now, the thought that I might

die one day without seeing some momentum in Europe, that would give me great pain. I came here to try and prevent

1971-72—Adviser to Prime 1979 — Member of European Minister Jacques Chaban-Delmas on economics, finance and social affairs.

1989 — Member of European Parliament, chairman economics and committee.

1973-Associate profe business management, University of Paris-Dauphine. 1974—Joined Socialist Party. Party central committee.

companies, 3 Packers, 2 Robotic Engineer-

ing companies, 16 Precision Engineering

groups, 25 Mechanical Engineering works,

8 Computer companies, 26 Business and

Secretarial services... and a man who

Glenrothes has over thirty years experience of above are but a small proportion of those

Over thirty years of providing a sound industrial base for the widest range of companies has resulted in a continual pattern of successful growth company C. B. Circuits, to produce printed for the community—the businesses mentioned

GLENROTHES

enjoying all the benefits of a continual associate with Glerrothes Development Corporation.

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establishing an infrastructure that makes sense enjoying all the be for business development. with Glenrothes I

Mr Delors can on occasion forward. If the Community wax embarrassingly emotional, were not making progress, the and in the next breath prove tension would seem less. coolly analytical about the economic underpinning and European dustry. It is a mixture which somehow flows easily in his native French, but translates with difficulty into English.

He is approaching the halfway stage in his term of office we want to go as a Community
his appointment for the next
two years must be endowed. "The duty of the Commission is to prepare for this confrontation, so that it does not turn into a crisis." two years must be endorsed at the London summit in December—and believes that a formid-able array of challenges has to be faced by the 12 member states in that period.

The perennial budget crises of the EEC will come to a head next year, when a decision must be taken on long-term financ-ing—the opportunity for a fun-damental debate on the future What worries Jacques Desors

what he says is "perhaps my greatest preoccupation"—is what he describes as the lack of "flan," of real momentum, in the Community.

The Community.

The Community.

The Community.

The Common Agricultural of the Common Agricultural Policy, and a big effort to speed up the scrapping of internal trade barriers to a genuine

Two years ago, before he arrived in Brussels, he spelt out his concern at the danger conservative Commission, a one-time central banker with strong trade union links.

"I believe I have always been someone who put new ideas on the table," he says. "That is how I am known in France. What is striking here is that, when one gives a push with a little by little."

"It osome extent, however, he surjection at the danger of a North-South divide, and of West German disaffection for national bickering, is simply its role as paymaster-general, as two crucial challenges for Behind the curtain something his Presidency. Are they not market is being brought about, little by little."

"Yes, those risks are all the greater as we advance, as we go

1983-84 Mayor of Clichy.

Common Agricultural Policy, leaving precious little room for new policies in fields like new technology or job creation 1981-84—Economics, Finance and Budget Minister of technology or job creation schemes financed by the social France. and regional funds. of Socialist 1985—President, Commission of

and regional funds.

"That is a very English view," he insists. "It is a caricature we must get rid of."

The Community must, he agrees, give real evidence to the contrary. "In the first place, that the money given to the Community is properly spent.

"Secondly, the agricultural the European Communities. 30 Electrical and Electronic companies, "Secondly, the agricultural policy must be reformed, not just because it represents two-thirds of the Community budget, but above all because it is not adapted to the world 2 Freight Forwarding agencies, 7 Printers and Publishers, 3 Paper Mills, 6 Transport

we live in.
"Thirdly, we that it is possible in the Com-munity to contribute in a realistic manner to the pros-perity of all member states." As far as the North-South divide is concerned, Mr Delors is convinced that it will be impossible to complete the common market—the "great market without frontiers" he always calls it—by the 1992 deadline without ensuring greater "cohesion." That means

"That is why next year we will not be able to avoid a long

and very necessary debate. The lack of own resources (EEC budget finance) is only the symptom, not the real cause of

West Germany's apparent loss of commitment is also a real

concern: "It is true that the Germans give the impression of

being less interested, less con-cerned in building Europe, but

they do not appear to have any alternative policy to put in its place. How should we react, seeing that Chancellor Kohl

does everything he can to press the European case in Germany?

"I think we must take into account the new Germany. We cannot make Germany move simply from a sense of guilt which is 40 years old. It is a great people. It is the most prosperous economy in Europe. "What I am trying to do is convince them that Europe is their project."

West Germany and the UK are the two member states most

determined to keep a strict lid on Community spending, for which the finance is certain to

catch up.

That concept of Europe sons frontières seems, however, to have been battered by the latest upsurge in terrorism in France, with the reintroduc-tion of visas for non-EEC

business strategy.

"From that point of view, I am in favour of a selective approach. Before the end of 1987, the Community must have decided on a system of community must have been decided. mon standards, particularly for new products and services, the opening up of public purchas-ing and the first step in the real liberalisation of capital

ovements."

What if the Community is simply opening up its internal market to benefit the foreign supplier — be he American or Japanese — who is likely to be much quicker to take advantage of it than a nationally-blinkered European? Isn't a degree of external pro-tectionism going to be neces-

sary too?

"Forgive me, but life is an adventure," he says. "If we are going to be so scared about the Japanese challenge, do we simply huddle in a corner, shut the door, put on the central heating and hope to survive?

"Only if the Japanese do not offer reciprocity in their own market should we introduce protectionist measures. If I had

blame simply on the two-thirds of the budget devoted to the sports fan, reading L'Equipe the French sports paper, first thing in the morning at his desk. He once played scrum-half in his lycee rugby team (somehow the natural position) and for

> Rue de Rivoll. But be finds him-self working just as hard. The only difference is that the stress is less—the pressure of domestic politics has been lifted. Is that part of his reason for frustration—that he is out of the swim of French politics, and

> it will be hard to get back in again?
> "No, because from one point of view I do not allow myself to interfere in the domestic policies of France, I made a choice, and I don't regret it. But I think that today the most important thing is the debate of ideas. In that I am participating

actively.
"I believe we are threatened by an ultra-liberal fashion whose limitations we will quickly see deadline without ensuring if it is taken to excess—and on greater "cohesion." That means major regional spending pro- I find even the parties of the grammes to help the outlying areas like Greece, Portugal, a new 'took'—not a policy. So southern Italy and Spain to catch up.

And what about his own

ambitious after Brussels. Can

he deny he still has ambitions to sit in either the Matignon or even the Elysée in Paris?

"No, because the law in this zoo of politicians is that notion of visas for non-EEC citizens at French borders. Mr 200 of politicians is that no-belors feels international police co-operation is a better weapon against terrorists.

"What is our main objective?" he asks, the answer: "To create an irreversible movement towards a great market without frontiers, and to reinforce the credibility of this central aim of the relaunch of Europe so that investors and content, and say what have I got to do today?"

left and right REEDOM is the sub theme of Britian's conference season memoirs by Sir Ian JOHN LLOYD MacGregor, Mr James Prior and Mr Robert Kilroy Silk: their revelatory qualities, which is what the posh papers which have serialised them have mined them for, are thin seams for the process of the papers. told him that standing in his beloved middle way was a recipe for getting knocked down by the traffic, was by contrast seen as someone who stood for an un-involved dissolved

Our freedom

mined them for, are thin seams for the most part, and in many cases self serving. Freedom, and the individual's place in society and the group which he makes his part of society, is the matter which holds them together. society. A clear weakness of the Prior approach now is precisely its paternalism, its noblesse oblige. Paternalism implies a distance of rank, no matter how mediated by courtesy and duty The same theme percolated below the surface of Neil Kinbelow the surface of Neil Kinnock's speech to his conference
in Blackpool last week, and you
can bet it will not be absent
from the rhetoric at the Conservative Conference in Bournemouth this week. It has been
curling round the Daniloff affair
and it is all mixed up in the US
administration's war on drugs. (indeed, usually accentuated by them). Sir Ian loved America and stayed there after the war took him to it in the first place because the society "works at the lowest common denominator the lowest common denominator of the ordinary man who wants to get on with his life and by his own efforts take his opportunities, without anyone or any organisation interfering." For Mr Prior, "perhaps my approach to politics has been too paternalistic and reserved, but then my roots are deep in the English countryside where change does not come quickly." and it is an interest up in the os-administration's war on drugs. It will feature, maybe even ex-plicitly, in Britain's general election campaign to come. What are we to make of it? How will it play in Richmond, Stoke and East Fife?

It has been the ideological rock of our Government since 1979, powerfully bolstered by the Reagen Administration since 1980. The crux of its definition is freedom from restraint by the state. By extension, it has been used as a critique of the domination of the individual by the collective particularly change does not come quickly." Sir Ian Is out there scrabbling away with the rest of them while Squire Prior, bluff old chairman of the General Electric Company that he is, leans on his gate and greets the neighbours kindly. Who more resembles the common man? by the collective, particularly trade unions. It has had a good It's an open question. run these seven years, because it has been marketed effectively

Mr Kinnock has had to live under the shade of this defini-tion of freedom and has fought and because it has had some things of interest to say. manfully to come out from under it by redefining it in his favour. Last year, his conference speech proposed the "ennabling state" as one which underpinned the individual's efforts rather than overshadowing them. This year he proshings of interest to say.

Sir Ian took up the theme and ran with it strongly. His book picks out the lonely and fraught figure of the working miner, battling his way to work through showers of abuse and spittle, expressing in doing so not economic need but the very spirit of freedom. The former Coal Board chairman sees himself somewhat in the same light, battling his way to ultimate vicefforts rather than overshadow-ing them. This year he pro-nounced a new collective, a "moral majority," a civil society which, without any need of state assistance embraced broad, tolerant and decent prinself somewhat in the same light, battling his way to ultimate victory against the silkier cords of officialdom, political calculation and high-level funk. The battle must always be fought and refought: tyranny flourishes when good men do nothing. Mr Kilroy Silk is in similar vein: for miner read fainthearted Labour It is the old definition of the kind of freedom over which there has been a political con-

sensus, of which it was possible for Mr Harold MacMillan to say (in his Middle Way) that "it is only so far as poverty is abol-ished that freedom is incrats read faint-hearted Labour

heating and hope to survive?

"Only if the Japanese do not offer reciprocity in their own market should we introduce protectionist measures. If I had my way we would already have done so. But only to respond.

"Let me ask a question: do you think the best way to prepare for the Olympic Games is to do body-building exercises at home, behind closed doors? No. One goes out and competes against other athletes at a very high standard."

It is almost a relief to hear

colleagues.

Mr Prior, the politician, is not the ideologue Sir Ian, the industrialist, became. He is a won his battles with those in his movement who would claim that human freedom is only possible when it is based upon complete economic regulation: Mrs that human freedom is industrialist, became at least dined with, human freedom is industrialist, became at least dined with, human freedom is only possible when it is based upon complete economic regulation: Mrs that human freedom is industrialist, became at least dined with, human freedom is industrialist, became at least dined with, human freedom is industrialist, became at least dined with, human freedom is industrialist, became at least dined with, human freedom is industrialist, became at least dined with, human freedom is industrialist, became at least dined with, human freedom is industrialist, became at least dined with, human freedom is industrialist, became at least dined with, human freedom is industrialist, became at least dined with, human freedom is industrialist, became at least dined with, human freedom is industrialist, became at least dined with, human freedom is industrialist, became at least dined with, human freedom is industrialist, became at least dined with, human freedom is industrialist, became at least dined with, human freedom is industrialist, became at least dined with, human freedom is industrialist, became at least dined with, human freedom is industrialist, became at least dined with, human freedom is industrialist, became at least dined with, human freedom is industrial

They are the values of the man on the make, in flight from his ancestors, from the family claim. from everything that ties him down and limits his freedom of movement . . . a conservatism that sides with the forces of mobility is a falso conserva-

tism."
Such a perspective runs through the current US obsession with drugs. For drugs are pure freedom, as all those who have tried and reported on the experience tell us. Willam Burroughs, who knows more than most, talked of them delivering relater from the "nageing, caurelease from the "nagging, cau-tious, ageing flesh" and calls them "the ideal product, the ultimate merchandise." How can a society championing the free-dom of the individual and the market effectively withstand them?

them?
Well, America is trying, with
the First Lady and the First
Man appearing together coast
to coast to recommend the
virtues of apple pie over crack
and all the other varieties of
street addictives. They are
seeking to mobilise the fervour
of the original Moral Matority of the original Moral Majority to declare war on the drug plague but are also seeking a fearsome increase in state power in order to stamp it out. Can we seek to encourage an individualistic society which at individualistic society which at the same time preserves an active (rather than a rhetori-cal, or sentimental) sense of community? If the devil take the hindmost is the order of the day in the economic sphere, is it surprising that a real devil does take the hindmost who are out on the streets?

The genuine naternalists

The genuine paternalists, like Mr Prior, are probably right to suspect that their days are waning. Whether they are being rubbed out by "Thatcherism" (their bitterest foe, as they are its) or by the deeper radicalism of consumer deeper radicalism of consumer society insistently destroying old and creating new needs, they are unlikely to find firm ground again.
The left just might, though

it is junking many of the left's defining characteristics in its quest to do so: it cannot for example, replace state with personal paternalism any longer. It might by more effectively mobilising a majority, moral or otherwise, around the moral or otherwise, around the old insight that freedom is an abstract without personal security is only guaranteed collectively, and that collectivity, or community, is only genuinely arrived at in freedom. To enable that to happen is a proper function of the state; it proper function of the state: it a slow, consensual nonextreme process.

John Lloyd is editor of the New Statemen. His column will appear every fortnight.

Ethics under pressure

IN THE BLUE corner, the plucky Takeover Panel, with its old-time allegiance to the Queensberry Rules. In the red corner, the heavily-muscled international financial giants. A Big Bang signals the start of the contest—but there is no referee, perhaps because the Panel thinks it can do the refereeing itself.

The Panel has been deliberating for some months over the new challenges arising from the creation of the integrated securities businesses which will come into full operation on October 27. The major new element is that market makers and ment is that market makers and corporate finance advisers will come within the same organisa-tion for the first time in the UK. Another important potential conflict is between corporate finance and discretionary invest-ment management.

And both of these, and other, conflicts are intensified by the sheer size of the capital that needs to be remunerated, as well as by the international dimension which threatens clashes of cultures.

There are many ways in which the power of market makers can be brought to bear in contested takeover bids. There have been frequent arguments in the past about jobbers going short, creating many more shares " than were ever issued by the company, and allowing both sides in the bid battle to accumulate stakes of more than 50 per cent, however tem-

In future, a market-making arm might decide to build up a long position at a premium, then assent to a bid being masterminded by the associated corporate finance team, albeit at

Another indication of what market makers can do has been



provided by one of the big firms of old-style jobbers, Smith New Court, which has said that it sold short of 7m shares in TI Group (the 15 per cent stake acquired by Evered) and covered the position within 24 hours. That particular transaction was not actually carried out during a takeover bid,

If the Panel had decided to be really tough, it might have insisted that the market-making arms of securities groups in-volved as advisers during contested takeover bids should shut down their trading in the stocks in question—or at any rate restrict their dealing to nominal amounts which could not affect the course of the bid.

However, it is easy to imagine three-way takeover situations in which Warburg, Kleinwort Grieveson, Morgan Grenfell and Goldman Sachs might all be involved at once. An embargo on market making might cripple the market in the stocks con-

So the Panel has accepted the principle of the Chinese Wall. Crucial parts of a securities market conglomerate will be treated as running independently — notably the equity market-making and the fund management operations. But the Panel will not simply accept the say-so of the groups in question. Candidates for "exempt" status will have to comply with laid-down stan-

Here, the Panel is relying heavily on the definitions of Chinese Walls laid down nearly two years ago by its now-defunct parent body, the Council for the Securities Industry.

The CSI considered factors such as separate incorporation provide another area for the (albeit under common ownership), separate physical location, the history of the group, past records of co-operative or independent action, the financial interests of executives, the look fairly slim.

ertent of the use of common services—such as research or statistical databases — and the existence of an effective compliance department.

But the Panel insists on maintaining flexibility rather than applying a standard check-list. And it will try to monitor behaviour over a period of years, noting cases of apparent The suggestion is that it is

very hard to prove anything on the basis of individual decisions by market makers or fund managers, but a pattern of sympathetic action may be detectable in the longer term. Exempt status will confer immunity from some of the disclosure and other rigours of the concert party rules. But the Panel is anxious that exemption should not become a status symbol. Only those groups regularly involved as takeover advisers should apply: any others will be treated on a

case-by-case basis.

Even where effective Chinese Walls exist, however, further safeguards are required. Exemption must not be used to further the interests of advisory clients of the corporate finance department.

The Panel, incidentally, has come down firmly against the use of stop lists, the lists of sensitive stocks which have been circulated within some merchant banks in order to prevent embarrassing and untimely embarrassing and untimely positions from being taken by other parts of the organisation.

In any case, even if they work properly, and are not abused, stop lists must reduce the scope for trading the portfolios of discretionary investment clients, possibly to the latter's detriment

Investment clients might be harmed, in a similar way, by concert party disclosure rules if a fund management arm were not given the opportunity to claim exempt status. The Panel has been persuaded that share prices would need the content of the panel has been persuaded that share the content of the panel prices would react dispropor-tionately if sales by in-house fund managers were disclosed. Inevitably, business ethics in the City will come under severe pressure. Already the air is thick with accusations of breaches of the concert party or "fan club" rules in takeover bids. Now Chinese Walls could

self-righteous demunciation of one merchant bank by another. The Panel is likely to be able to survive a few rounds. But its chances of lasting the distance



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MANAGEMENT

AT FIRST glance, the Industrial Bank of Japan looks like a

IBJ, Japan's fifth largest bank with assets of more than \$160bn, was formed in 1901 to provide long term loans to build up Japan's major manufacturing

Today, most of its traditional customers have either become so successful and rich that they no longer need loans or they are in the midst of painful

restructuring to survive.

And the few that still can and want to borrow tend to resort to the popular practice these days of issuing bonds rather than taking a long term loan from IBJ. (Like other Japa-nese commercial banks, IBJ is not allowed to participate in the securities business.)

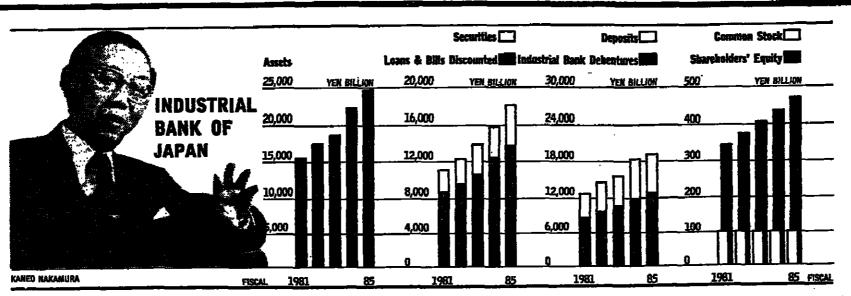
To make matters worse, the deregulation of Japan's financial markets began in the area where IBJ appears most vul-nerable — long term lending. But if IBJ is suffering from these dramatic changes in its environment, there is little evi-

The bank's assets continue to grow, its profits are on a firm upward trend and its reserves, including Y3,000bn (£13.5bn) hidden in its securities portfolio, are among the strongest of any bank anywhere. IBJ's AAA rating from Standard and Poor has just been reconfirmed.

It also remains one of the world's most widely admired banks, both for the quality of its management and for its ex-cellent connections. It counts 90 per cent of Japan's top 200 companies among its customers, and many of the senior managers in those companies are IRJ alumni.

Also, IBJ has long been, and continues to be, a magnet for Japan's brightest and best. This dates from the halcyon days of expansion overseas. Conversely, the 1950s and 1960s when the bank wielded as much power as foreign companies, offering to anyone in the rebuilding of Japanese industry. It was IBJ, and to a much lesser extent the other long term credit banks, that bestrode the commanding heights of the economy, allocat-ing vital long term funds among Japan's ambitious manufac-

Even today, IBJ remains one of the most popular employers among Japanese university graduates, partly because of the bank's commitment to training. IBJ probably has more MBAs— 200—than any other organisation in Japan. Every year, it in Japan. sends several promising young Howeve officers to business schools in the US and Europe on two-year,



A seemingly effortless adjustment

Ian Rodger continues this series by describing how IBJ is realigning its activities

advantage of being a wholesale bank. In other words, it specialises in making large loans to businesses rather than small meets. Called the Koryukai, to businesses rather than small ones to individuals, and it raises most of its funds in the money markets rather than from

A scholesale bank can change A wholesale balk can change its tactics or overall strategy more quickly than a bank burdened with a large retail operation. For example, IBJ's total staff numbers only 5,000, about a third the sevel of a Japanese retail bank of similar

Now that its customers have foreign companies, offering to help them expand in Japan. Meanwhile, recognising the increasing "securitisation" of the banking industry, IBJ has

been trying to do as much as it can within the limits of Japanese law to increase its presence in this sector. As bank officials like to point out, they come to this task from a position of considerable know-ledge and skill. Until the Second World War, IBJ had a dominant 80 per cent share of the bond underwriting business

occupation authorities imposed a Glass-Steagall type law on the country (Glass-Steagal was full-time study programmes.
On closer examination, it should come as no surprise that the wake of the Depression to SIBJ has been able to adjust apparently effortlessly to change.

For one thing, it has the great a class-steagal type law on the country (Glass-Steagal was introduced in the US in 1933 in the wake of the Depression to stop banks speculating in stocks: banking and investment activities were divided), IBJ had to

it is the alumni association of the Industrial Bank of

It is composed of nearly 1,000 people, some of whom have retired but many who have left the bank to become senior executives of other

The Koryukai (the word means industrial current assoclation) was formed in 1946 when the IBJ was struggling to rebuild itself after the war before going on to finance the enal reconstruction of Japanese industry.

At their meeting two weeks ago, Kaneo Nakamura,

a securities company. Despite its choice, it has managed to keep its hand in securities to a surprisingly large degree. It has retained the right to underwrite Japanese public sector bonds, and it still has a dominant two-thirds share of that market. It also created the role of "commissioned bank" to keep its hand in private sector bonds. A commissioned bank consults with an issuer on the consults with an issuer on the timing and distribution of an issue and represents bond holders in the event of problems. IBJ has 50 per cent of that business in Japan too.

"This indicates how much we are interested in the securities

are interested in the securities business," Hideo Ishihara, business," Hideo Ishihara, managing director, international division, points out. "If we managing director, international about helping international third as a lead manager of syndivision, points out. "If we trade. It was only in the late dicated Euroloans, 19th as a did not have article 65 (Japan's 1960s that we began to see Japamanager of Eurobonds, and fifth

Banks. and 5,000 employees.

To agualler the current IBJ president, made his customary detailed report on the bank's affairs. Exceptionally, he also decided to recall a few salient points of the bank's position 40 years ago. At that time, it had only Y15m in assets, 10

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Glass-Steagall act), we would still be the biggest underwriter in the private sector too."

IBJ's international expansion has been critical to both its new strategy directions. Prevented from participating in private-sector securities markets at home, it is under no such extentions absent such restriction abroad.

The bank was the first of the Japanese banks to expand abroad after the war, although officials admit that it was not until the 1970s that they really began to put some effort into this side. "We were too busy catering to domestic demand,"
Ishihara says, "and during the 1960s there was a feeling that international banking was just markets. Last year it ranked about helding international third each lead was a feeling that third each lead was a feeling that third each lead was a feeling that the lead was a feeling

branches in Japan and a staff of 1,500 people. Today, it has Y25,000bn in assets, 24 domestic offices, 43 foreign offices

It would seem difficult to heat that growth record in the next 40 years, but Nakamura was not pessimistic. "Maybe we will have more growth. Japanese people are living longer," he said in an inter-

He seemed less happy about He seemed less happy about the huge changes in the nature of the banking busi-ness that have taken place in the past 40 years. "Many mem-bers complained that they did not understand what I was talking about—things like swaps, rating agencies, trea-sury dealings."

nese companies making investments abroad and money began moving around independent of goods in search of a higher return."

IBJ then moved rapidly to build up its overseas network, which now consists of six branches, 14 subsidiaries, and 23 representative offices. Its most spectacular move was the purchase last year of a controlling interest, since raised to 75.1 per cent, of J. Henry Schroder Bank and Trust in New York from its British

as a book runner on yen Euro-bonds. The foreign offices have also been used to develop new cor-porate clients. IBJ, as other

banks have discovered to their

dismay, has quite a package to First, it has excellent connections within Japan. Many former IBJ officers are now the captains of Japan's biggest companies, and the bank maintains close contacts with them through its "koryukai" or old

boys' club. Second, the bank is not tied to any of the large trading groups in Japan, such as Mitsui and Mitsubishi, but it has close connections with all of them.
Thus, a foreign company dealing with IBJ does not risk being restricted to its Japanese con-

Third, the bank has become as skilful as any at putting to-gether tax-efficient financing packages for foreign investors. While building up its strength in new areas, IBJ appears to be coping well with

the liberalisation occurring in Japan's financial markets. IBJ officials, who are not known for their modesty, initially appeared hostile to liberalisation. They found it difficult to believe that the market would do as good a job at allocating long term funds as they have warmed to it of late as have warmed to it of late, as they realise that they are unlikely to be hurt by it.

Kaneo Nakamura, president for the past two years, says simply: The worldwide ten-

become inevitable and we have to accept and adjust."

Until two years ago, Japan's long term credit banks, of which IBJ is the largest, were the only commercial banks allowed to raise long term debentures and, thus, effec-tively the only bank able to make long term loans.

Conversely, they were unable to compete with the retail or city banks in short term lend-ing, because the retail banks had the advantage of a low cost consumer deposit base. Now the barriers have been

reduced on both sides. On the one hand, short-term lending rates are more and more related to money market rates rather than official rates, so the long term credit banks are better able to compete in short term markets. And on the other hand, the city banks have been working hard to find ways of getting around the Ministry of Finance (MoF) prohibition on their raising long term, fixed interest funds.

In the past few months, a new gimmick, called yen-yen swaps, has been developed. The idea is that the city bank makes a deal with an issuer of long-term, fixed rate Euroyen debt to swap the liability for the interest payments on that debt for an equivalent liability on to money market rates rather

for an equivalent liability on its short term, floating rate

The MoF has indicated its unhappiness about this latest invention, but IBJ officials seem nvention, but his ometals seem to be worried about it. They say it is a clumsy procedure and is unlikely to become popular because of the volatility of Euromarkets.

volatility of Euromarkets.

However, they are worried about the MoF ultimately acceding to city bank pressure to allow them to issue their own long term debentures. If that happens, IBJ would demand a very large quid pro quo, such as permission to become a commercial securities dealer. mercial securities dealer.

Whatever happens in the worldwide banking industry.
Nakamura is confident that IBJ will remain a strong part of it.
He sees the bank remaining a specialist in corporate banking. but having to provide an in-creasingly wide range of services to maintain their custom.
"We will be able to respond to the requests of multinational companies everywhere," Naka-

mura says. The possibility of a foreigner the possibility of a literancer becoming a senior officer seems to him "remote," although he insists that young employees of foreign subsidiaries have unlimited potential within those subsidiaries. But at head office? Perhaps

in the next century. Previous articles in this series appeared on September 8 and

Business courses

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Retailing financial services "1990," London. December 3. Fee: one delegate (before October 31) £199 + VAT. (after October 31) £220 + VAT: 3 or more (before October 31) £185 + VAT, (after October 31) £185 + VAT, (after October 31) £210 + VAT. Details from Anne-Marie Duffy, Mintel Publications, KAE House, 7 Arundel Street, London WC2R. Tel: 01-836

Leadership and motivation seminar, London, November 5. Fee: I delegate at £125; 2 delegates at £225 for two; 3 delegates at £300 for three; additional delegates at £100 each. Details from Fria Ttoffall. Stoy Hayward, 8 Baker Street, London WIM IDA. Tel: 01-486

Concepts of corporate financial modelling, London. December 2-3. Fee: £300. Details from Nigel Meade, Department of Management Science, Imperial College, Exhibition Road, London SW7 2AZ. Tel: 01-589 5111, ext 7123.

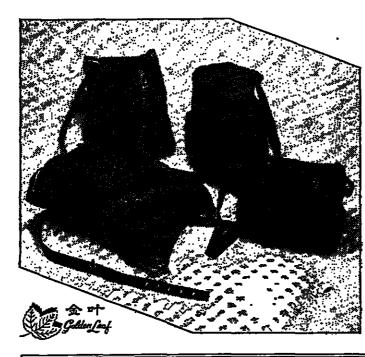
Interest Brussels. November 17-20. Fee: Non-members BFr 82,700; members AMA/I BFT 74,400. Details from Management Centre Europe, rue Caroly 15, B-1040 Brussels, Tel: 32/2/516.19.11. Telex: 21.917.

Stepping into the future: a strategic change workshop for organisational transformation, London. November 23-24. Fee: £450. Details from the secre-tary, Management programme, Brunel University, Uxbridge Middlesex UBS 3PH, Tel: 0893 56461 ext 215.

Receiverships, arrangements and administration orders, London. November 26. Fee: £180 + VAT. Details from IBC House, Canada Road, Byfleet, Weybridge, Surrey KT14 7JL. Tel: 09323 55244. Time and priority management, London. November 17-18. Fee: £380 + VAT. Details from Cherry Bigmore. BIS Applied Systems, 20 Upper Ground, London SE1 9PN. Tel: 01-281 0227 Talory 019842 9237. Telex: 919642.

How to use the Big Bang to your advantage, Maidenhead. November 30-Decamber 5. (Repeated: February 15-20 1987, April 26-May 1 1987). Fee: Members of IM 2660 + VAT; non-members £775 + VAT. Details from IM Marketing Training, Moor Hall, Cookham, Maidenhead Berks SL6 9QH, Tel: 06285 24922 ext 29.

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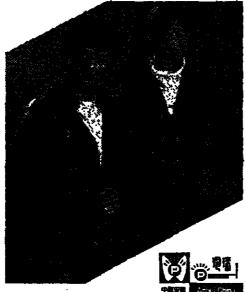
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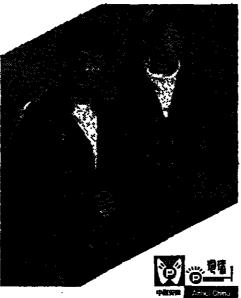
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1) The free distribution of new shares

SY GUNZE LIMITED.

Company Notices

Notice of Distribution FIDELITY INTERNATIONAL FUND N.V.

To the Holders of Registered Certificates and Bearer Certificates

U.S. \$1.00 par value Notice is hereby given that, pursuant to the Plan of Liquidation and Reorganisation adopted as of March 20, 1986, as ameaded, of Fidelity International Fund N.V. (the "Fund"), the Liquidators of the Fund intend to deliver on November 3, 1986 to a consignment facility of Bank van de Nederlands Antilles, liquidation proceeds for the benefit of Holders of Registered Share Certificates and Bearer Share Certificates of the Fund who have not surrendered their Share Certificates to The Bank of Berninda Limited by November 3, 1986. The liquidation proceeds will consist of ten shares of Fidelity International Fund, a Luxembourg société d'investissement à capital variable formed as part of the reorganisation, (the "SICAV") for each one share of the Fund held by a Holder.

To receive their SICAV shares, Holders should deliver their Fund Share Certificate or Certificates (with dividend coupons numbers 10-20 inclusive attached, in the case of Bearer Certificates) to the following banks:

PRIOR TO NOVEMBER 3, 1986
The Bank of Bermuda Limited
Transfer Agent for Fidelity International Fund N.V.
6 Front Street, Hamilton 5-31, Bermuda
Attention: Stock Transfer Division

FROM AND AFTER NOVEMBER 3, 1986
Bank van de Nederlandse Antillen (Central Bank)
Consignment Facility for Fidelity International Fund N.V.
Breedestraat No. 1 (P), Curação, Netherlands Antilles It is suggested that Holders who mall their Certificates do so by gistered mail, insured, since the risk of loss of Share Certificates will borne by the Holder. For further information, please contact any of the individuals

By Order of Manage

Charles T.M. Collis Mr. Michael B. Sommerville Fidelity Distributors International, Ltd P.O. Box 670. Hamilton 5, Bermuda Telephone Bermuda: (809)295-0665 Telex; 3318 BA Cable: FIDENTCO

Mr. Philip B. van Neste Fidelity International (C.L.) Limited 9 Bond Street. Jersey, Channel Islands Telephone Jersey: (0534)71696 Telex: 4192260 G Mr. Psul Forsyth Fidelity International Investment Services, Limited 25 Lovat Lane, London EC3R 81.1, England Telembone London: (441)283-991; Telex: 884387

NOTICE TO HOLDERS OF WARRANTS
GUNZE LIMITED

THE UNION COLD STORAGE OF SOUTH AFRICA LIMITED

NOTICE IS HEREBY GIVEN that Dividend No. 35 of 70 cents per share has been declared payable to shareholders resistered in the books of the consony at the close of business on 17th October 1986.

By Order of the Board

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PROVINCE OF

We inform the bondholders that in accordance with the terms and conditions of the notes, the Province of Quebec has elected to redeem all of its outstanding notes on November 15, 1986 at 101 %.

Interest on the said notes will cease to accrue on November 15, 1986.

The notes will be reimbursed, coupons ar 6 due November 15, 1987 attached according to the terms and conditions of the notes.

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DOME PETROLEUM LIMITED \$ US 50.000.000 FLOATING RATE

For the six months. September 24, 1986 to March 23, 1987 the rate of interest has been fixed at 6 7/16 % P.A.

The interest due on March 24, 1987 against coupon or 10 will be \$ US 323,66 and has been computed on the actual number of days elapsed (181) divided by 360.

THE PRINCIPAL **PAYING AGENT** SOCIETE GENERALE ALSACIENNE DE BANOUE

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SYRIAN ARAB REPUBLIC

International call for Offers No. CD/86091

General Company of Homs Refinery in Syrian Arab Republic, announces its wish to invite offers for: investigation and comprehensive study and finding the appropriate solutions for the pollution problems (water and air in Homs District — Syria). -The documents of this call for offers could be obtained upon the

remittance of one thousand US dollars into our account No. 3001/28 at Commercial Bank of Syria — Branch Homs No. 1. -Bid Bond: 2% of the offer total amount. Performance Bond: 10% of contract total amount.

—Delay Penalty: I per thousand per day not exceeding 20% of total amount.

-Validity of Offer: 90 days from closing date. -The awarded company will bear all fees and taxes at the rate of 1.248% of total amount plus advertisement costs. -Closing date for receiving offers: Monday 1st December 1986.

-The provisions of Regulatory Decree No. 195 of 1974 and Ministerial Announcement No. 349 of 1980 as well as the book of general conditions of this call will govern this call for offers.

Architecture/Colin Amery

Three gods at the Royal Academy

There are three gods in the temple. They are invisible. They are silent. Acolytes surround them, vestals attend them, and throughout the halls of the temple can be heard the loud notes of the trumpet of Fame. Tribute is demanded from their followers, homage from the world, and attendance in large numbers at their rites and dis-

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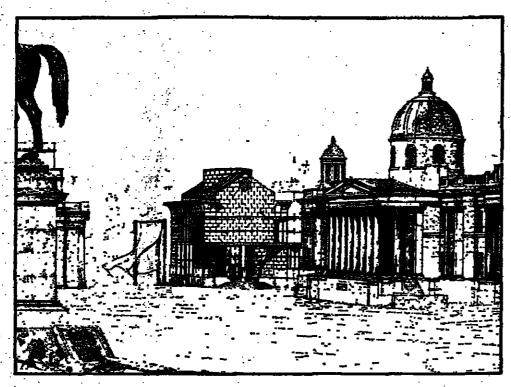
The trinity are the gods of something called the New Architecture, a magic discipline for the transformation of the world. Foster is the god of high-priced technology, Rogers is the god of a late-flowering faturism; Stirling is the god of the latent classical renaissance. If it is possible for divinities to bury their differences, these three have agreed to divide the temple of the Royal Academy and share the spoils of public

adulation.
You have until just before
Christmas to visit the exhibition at the Academy and see tion at the Academy and see the heavy promotion for these three architectural: heroes. It is worth a visit because it is a highly accomplished and polished presentation of three very particular talents. Do not expect it to be a balanced representation of the current state of architecture or even a rational discussion of the careers of the three protagona rational discussion of the careers of the three protagonists. The great virtue of the exhibition is that it is very simple and quite small.

Each architect shows one completed scheme and one unpublic and one unpublic architect.

built project. There are six rooms. One is devoted to Richard Rogers's London as it could be and a display about Lloyds. Another room is devoted to the Hong Kong Shanghai Bank and a second to Norman Foster's abortive project for the BBC in Portland Place. Jim Stirling has three rooms to show his Staatsgalerie in Stuttgart and his entry for the National extension selection pro-

There is also a didactic display in the Octagon of the exhibition that purports to tell the history of recent architec-ture in Britain. This is curiously childlike and best ignored. Richard Rogers is the one architect who hase risen to the



Unsuccessful entry for the National Gallery competition by James Stirling, now displayed at the RA exhibition

is suddenly full of people enjoy-ing the monorall from Watty loc to the National Gallery. The model is a brilliant coup de model is a brilliant coup de meatre and although Roger's architectural language does not develop much beyond that of a design for a science fiction movie, he does foat stimulating ideas. I ruch that his model ideas. I wish that his mode moved, that trains ran across the river and the reactor-like globes were to spin in a triumph of mechanistic

Richard Rogers is the one ing is familiar and there is not architect who hase risen to the challenge of presenting new ideas for London to the public a visit to the real thing.

straightened version of the really that of a much brighter Thames, designed very much in the 1920s city of the future style. At the Charing Cross end of the new bridge, roads disappear miraculously, the world is suddenly full of people enjoying the monoral from Watu loo of the BBC Radio headquarters to the National Gallery. The for Langham Place is a quite marvellous display — abstract and yet Landon-like, controlled and careful and responsive to both technology and the city. Norman Foster is the most sen-sitive of the technologically-based architects and it is clear that he is poised for impressive decelemment.

> There is no mention in the of the Hong Kong Bank and I would have liked to see more of Foster's ideas for the improve-ment of the production process of building and construction. Sarely he should be building in London for the new world of

Rogers stimulates: Foster nonstrates total ability and control; but only Jim Stirling offers the visitor to the exhibition the challenge of an attack on the intellect.

Stirling has chosen to show his great museum in Stuttgart in the form of brilliantly backlit transparencies and a full-scale mock-up of a fragment of the gallery using the authentic materials. Isolated in a room materials. Isolated in a room is his entry to the selection process for the National Gallery which be has developed and drawn up in finely rendered sections and plans.

The display of Stuttgart does show that this is one of the best new buildings in Europe. It is somehow much better in detail than either the Fogg at Barvard or the Tate—it clearly benefited

or the Tate—it clearly benefited from the addition of German technical efficiency. Stirling works well at a large scale and the Stuttgart gallery is a much better building than the design

dogs, but ever-widening popularity doesn't make this opera

The curious neo-Assyrian avilion that would have fronted the galleries should but somehow doesn't sit com fortably in Trafalgar Square. It also lacks the sensuousness of Stutigart. One visitor to the enhibition told me he found it sad that Stirling, Foster and Rogers had put so much into schemes that would never be built. It would have been helpful for the public to have seen the development of the careers of these three archi-tects, particularly as they have all changed in major ways.

James Stirling offers more than most living architects to the debate about the need for catholicity in current architecture. He may be controversial but he has resolved the versial but he has resolved the stylistic dilemma of our times. His references to past styles and his use of architectural history as a bran tub of ideas make him very appropriate for cultural buildings. The news that he is to design the new part of the Thyssen Gallery in Lugano is good indeed, and the whole of the new Tate is also his. The Stirling style, in all its brazen inventiveness, brings serious movement to the architectural progress.

If you are not familiar with the state of the art of archi-tecture this exhibition is to be commended. It will probably not establish new syles or raise the interiorities level of the the imaginative level of the average architect. In many ways it seems much too metropolitar and private a display. Archi-tecture is wider and broader and subtler than you would think from the Academy exhibition. Change and progess is sometimes made outside the official temples.

This belated attempt by th Academy to honour three of its distinguished members only tells part of the story of the true growth of architecture in Britain in the past quarter of

Britain in the past quarter of the century.

New Architecture — Foster, Rogers and Stirling is at the Royal Academy until December 21. It is sponsored by Bovis Construction, British Gypsum, The Canary Wharf Development Company, The Electricity Coun-cil, Gartner, Oils Elevator plc, Pilkington Glass, and Global Asset Management.

Carmen/The Marlowe, Canterbury

Ronald Crichton

It may rein Carmens cats and kept soher until the last act, her feet. I doubt if this kind new BR railway carriages.

any easier to perform. Why not give it a rest and revive Bizet's neglected The Fair Maid of Perth instead? Not a hope — It needs a fair charge of the box office stays supreme. only principal who can do this Kent Opera, who could do The Fair Maid nicely, has played is the American tenor Howard safe. Their new Carmen directed by an experienced producer from the straight theatre, Robin Lefèvre, opened the autumn tour at Canterbury on Thursday. There is no attempt to rival experiments and excesses in other places. This is a Cormen pretty face with wide cheek-bones, promising a warm temon conventional lines, careful to a fault. It will serve as a perament and pleasing good humour, but hardly the im-placable fires which should framework for strong individual performances—when these are forthcoming. Meanwhile all is nest and decorous. Movement in this most electric of operas is

in this most electric of operas is undistinguished. The pseudo-framenco dancing is saddening, without the huskiness wrongly like a parody of old-style British believed to be essential to the role. She would be a stronger The designer, Grant Hicks, has set the action in a handsome plaza with double arcades round three walls, ingeniously reduced to a ruined fragment for the mountain landscape of with her hands (better casts- captured the mounting tension the third act. Costumes are nots playing than most) than of the opera's final scene.

when the bull-fight releases a of gypsy would turn her toes riot of colour, gaudy as the in when she walked.

intensity to bring this low-they usually receive. Otherwise voltage spectacle to life. The his well-schooled voice had a touch of churchiness un-expected in the character of Haskin, singing Don José Escamillo. The Michaela, Meryl cleanly as well as vitally, Drower, produced in her aris negotiating the vocal hurdles the evening's finest single piece with skill. Mr Haskin can fill of singing. Small parts were a medium sized theatre like the well taken. Among them, one Marlowe without pressing. The remarked the Zuniga of Steven Swedish mezzo Anne-Marie Page and the smuggler Dan-Mühle has smoky tones and a cairo of Philip Creasy for their

The conductor, Ivan Fischer, perament and pleasing good humour, but hardly the implacable fires which should burn in Carmen's eyes.

In the card scene Miss Müble proves that the can manage without the huskiness wrongly believed to be essential to the role. She would be a stronger carmen with less grackiness and a started with plenty of bounce and snap, helped by weil-trained children from two Hastings schools (they could risk more without the huskiness wrongly believed to be essential to the role. She would be a stronger carmen with less grackiness and a started with plenty of bounce and snap, helped by weil-trained children from two Hastings schools (they could risk more with the ins and out of Bizet's mercurial writing, sounded more than willing. By Carmen with less smokiness and Act Three things went slightly breaking up of phrases for off the boil. Though the chorus emphasis—Michael Irwin's new was in good form the big translation sounds generally ensembles were a fraction staid. Well. She is more eloquent Neither principals nor orchestra

Central Ballet of China/Sadler's Wells

Clement Crisp

A first impression of the a new marriage. As an example and beautifully precise executential Ballet of China, making of how the Chinese are adapting tants in lyric fashion. The its British debut at Sadler's the procedures of the big spectrum and Jane fatuities of the Wells Theatre on Thursday, is of an ensemble sustained by ex-cellent schooling. Whatever the constraints imposed upon the company by the smallness of the Wells' stage—and it was everywhere plain that dance quarts were being fitted into pint pots of penformance area—a largeness of style and a generosity of manner were qualities immediately to be

the strong imprint of Russian training: their movements have a boldness and a power that triumphs over some of the material they perform; their enthusiasm for dance, their muscular commitment to their task, suggest that in more ample surroundings effects would seem more sure and

The evening began with the

tacular ballet to national ing. The mixture of traditional elements of folk-dance divertissement and Soliloquising solos for the groom (Wang Caijun) give way to a genuinely touch-ing appearance of the hapless bride (Guo Peihui) and to an emotionally intense sequence in which the young woman's dis-tress yields before the sincerity of her husband. The dance language is predictable in the main, but once arrived at the heart of the action, Jiang Zuhui's choreography does not chest on feeling, and we are gripped by the drama and by the bold playing of Mr Wang and Miss Guo.

The two shorter works which followed helped place the dancers within the context of traditional classic attitudes.

Maria's Fay's Four Homanic Pieces offers genteel dances to Ballet has been made possible by the generous sponsorship of show off four girls and five Cable and Wireless: to them second act of The New Year's Pieczs offers genteel dances to Sacrifice, a full-length creation Dvorak music, but it serves to based upon a Chinese short show off four girls and five grory about a widow forced into men in the company as fivent

Corsaire duet were bravely presented by Miss Guo and Zhao Minhua, and here the security and unforced decency of their factitious glitter: the dance shone on its merits and not through cheap tricks.

About the final Swan Lake
Act 2 I have reservations
largely dictated by the confines
of the stage. For artists used to space in which their move-ment can breathe, the Wells must seem a straight-jacket, and these close encounters of the much helped by what looked a suspect text of the choreo-graphy, though Zhang Weiqiang as Siegfried picked an elegant

Twelfth Night/Haymarket, Leicester

Sparkle may not be one of front and black bow tie. them, but the new Twelfth This is a serious reading of pretty than her twin, whom brought his City of Birmingham Petrouchka gained Night at Leicester's Haymarket the play, and the comics are core Floyd endows with a faint Symphony Orchestra up for a ably from Donohoe's boasts many solid virtues. Dermot Hayes's intriguing set. comprises a decayeed segment and ale." tibe is fast and angry, of a many-galleried Elizabethan playhouse. Joists show, warped woodwork cracks, modern seaffolding provides walkways; and through the gaps in the wall bare branches as from geniality besides gentility; an excellent of the provides walkways; and through the gaps in the wall bare branches as from geniality besides gentility; an excellent of the provides except the control of the provides and the control of the contro wall bare branches as from some petrified forest can be ex-colonial police sergeant, say, d against the starry itching to bully someone.

glimpsed night sky. All of which is in fact slightly puzzling since neglect and ruin play no part in Nancy Meckler's production. A sombre mood certainly underlines the intrigues (Malvolio is treated with proper and excellent seriousness), but the main emphasis seems to be on the timelessness of the characters, Leslie Gilda's costumes combine first and second Elezibethan eras. Sir Toby's breeches are pin-striped fiannel held up by braces; his green velvet doublet reveals a swallow-tail when he turns round. And Malvolio's first turns round. And Malvolio's first entrance finds him in a marvel-

respondingly low key. The mid-night carousing is convincingly boozy. In context Toby's "cake

The serious approach pays dividends with Christopher Ravenscroft's beautifully judged Malvolie, Hoursely deliberate of speech, he oversees Olivia's household with weary irritation as if it were all too too much. His final furious exit prompts a totally real air of embarrassed concern among the merrymakers.

This follows a brother-sister this follows a prouner-sister reconciliation of rapt intensity that raises the temperature of a steady if unexciting evening. Alexandra Mathle's Viola is clear and cogent, her willow cabin arietta, in keeping with the production, an urgent bluelous concoction of archaic black velvet breeches, white shirtprint for action. She makes a

stocky little Cesared, rather less riord 'endows with a faint cockney accent — evidently the result of frequenting the lower deck not wisely but too well.

The production's visual electicism is epitomised by Christopher Good's Aguecheek: in putfed breeches and candystripe tights, he resembles every Victorian illustration of the electronic and gives and candythe character and gives an accomplished comic performance that gets laughs where many Sir Andrews don't even many Sir Andrews don't even know they exist. George Irving's slightly wooden Duke strikes me as unlikely to loll romantically around listening to music and even to David Cross's attractive electronic hum or traditional songsettings, shelted by keyboards and recorder.

recorder.

Cindy Oswin's sympathetic, unexaggerated Maria is a plus; and Sylvester McCoy is much happier as Feste than in his recent London run-in with the Bard, irrepressably zany even in this sombre production. The performance ends with a thunderstorm; the revellers scatter; unfurling a moth-esten undrella Feste sings grimly on, alone in the derelict building.

Rattle & Donohoe/Barbican Hall

David Murray

Gn: Thursday Simon Rattle less frankly pop.
brought his City of Birmingham Petrouchka gained immeasure mpnony Orchestra up for a ably from Donohoe's command-riteularly lavish concert— ing contribution, as much in selves into their second British earthy folk rhythms for Muffet fire Jamaican patois makes few only Gershwin's Concerto but the solo piano in Petrouchko— and they covered themselves in glory. Not altogether, perhaps, in their opening Stravinsky, the Symphony in Three Movements, which was less thumpingly in-sistent than the recent Colin Davis performance but also less taut; thereafter, the evening went from strength to strength. If it was surprising to find Donohoe taking up the Gershwin piano concerto, he demonstrated what must be a standing affection for the composer by tossing in a brilliant Gershwin solo medley as encore. He was strong and idiomatic in the Concerto itself, and Rattle drew out the best tunes as anyone would expect after his Glynebourne expect after his Glynebourne
Porty. That incurred a small
cost, for it left the sectional
construction of the piece
nakedly exposed (Gershwin son. Same main lines, urgent
was no symphonist), but it
made the most of its real
virtues. The smoochy trumpet
was delightful, though I suspect
Gershwin wanted something piece and quite hair-raising.

with Peter Donohoe playing not tuttis — where Donohoe sup-only Gershwin's Concerto but the solo piano in Petroschko— and ping — as in the penetrat-and they covered themselves in the penetrating solos. The orchestra was plays. Not altogether, perhaps. superbly prepared performance (with the Shrovetide Fair sensationally clear and vital at every level, not just a lively tumult), and Rattle made it electrifying theatre. A special encomium was earned by almost every section; at Rattle's drivevery section; at Rattie's driv-ing tempi the trumpets and frombones took one's breath away, led by the most exciting young orchestral trumpet since John Wallace. In the concert hall even the best Petrouchkas rarely achieve the dramatic precision of this one, and never (as far as I know) in the

Muffet Inna All a Wi/Albany

Claire Armitstead

selves into their second British visit apparently determined that no-one should go away empty-handed: teeshirts, tapes and textiles are all part of the industry that has sprung up around this unique Jamaican women's theatre collective.

Once past the riches one is confronted with rags—festooned like ships' rigging around a stage hare but for a collection of white-painted boxes, a hoop and a tawdry collection of circus props.

props.
Into this arena slithers the Trickster, a figure of sometimes trol both its content and its malicious, sometimes jaunty sinuousness who is the self-appointed master of a cruel circus of degradation meted out by a dominantly male society upon women at home and at work, in the media and the

marketplace.
Through a series of stylised Through a series of stylised scenes the degradations are illustrated: Muffet, the universal woman, is mugged, robbed, raped and auctioned off to the higher bidder in the audience. Her ordeal is wrapped around with music ranging from the Trickster's snappy

earthy folk rhythms for Muffet

—a collective performance compromises to unaccus from three of the six actresses.

earthy folk rhythms for Muffet fire Jamaican patois make compromises to unaccus from three of the six actresses. Sistren's style is rich and susprisingly familiar: circus, pantonime and revue all play their part in what is billed a pop show in the Jamaica dancehall style. Trickster not only rules the roost, but he is a master of ceremonies, capable of diverting and demeaning the story Muffet has to tell, by infiltrating it in a series of thin disguises or simply by insisting it is told his way. He can con-

compromises to unaccustomed ears, but the burlesque of male behaviour—all gas and gun butts—finds a universal language of strutting and posturing As does the music, from the band, Works of Women, whose range extends from modern keyboards and guitars to tradi-tional drumming and, in one memorable scene, a vivid vocal

scape.

The final message of the show is one of strength against the odds: the Muffet in all of us orm.

The show is at its best when through companies such as this.

Bristol Old Vic to tour overseas The Bristol Old Vic is to take the Tom Stoppard adaptation of Czech dissident writer Vaclav Havel's play Largo Desolato on tour to the Netherlands during November. This will coincide with a presentation award to Havel by the Erasmus Prize foundation.

The world premiere of the play will be at the New Vic on October 9.

At the National Sir Michael Levy, who retires as director of the National Gallery in January 1987, has chosen the pictures from the Gallery purchases under his guidance for the exhibition Director's Choice: Selected Acquisitions 1973-86 from December 17 to February 15.

From March 18 to May 17 the third in a series from the Education Department, Bodyline: The Human Figure in Art.

Arts Guide

Music

WASHINGTON Varional Symphony (Concert Hall): Guenther Herbig conducting. Web-er, Schubert, Besthoven (Thur). Kennedy Center (254 3778).

CHICAGO

Chicago Symphony (Orchestral Hall): Sir Georg Solii conducting, Jennie Wagner violin, Albert Igolnikov vio-lin. Mandelssolm, Bach, Brahms (Thur). (435 8111).

NEW YORK

New York Philiammenic (Avery Fisher Hall): Luciano Berio conducting, Katia and Marielle Labequa dur-pianos, Aldo Bennici violin, Berio, Haydo (Wed, Thur): Lincoln Center (874-2424).

Bastesity Back Festival: The eighth festival covers seven events over the month, centred round performances of Musica Sacra, directed by Richard Westenburg, and ending with a concert of Bach and Handal et Avery Fisher Hall Oct 22nd. Central Presbyterian Church (94th & Park).

ery Fisher Hall Oct 22nd. Central Presbyterian Church (64th & Park). (673 8545). Merkin Hall (Goodman House): Wash-ington Music Ensemble. Alam Man-del artistic director and pizmo. (Gick, Louis, Coulthard, Hartwell, Prevost, Schaeffer, Vivier (Mon); Prism Chamber Ensemble with the Green Smith Sinsers. Robert Black Gregg Smith Singers. Robert Black conducting. All-Louise Talma pro-gramme, including world premiere (Tue); D'Anna Fortunato mezzo-so-prano recital with David Deveau pi-ano. Rossini, Liszi-Rossini, Liszi,

Schumann, Schubert, Liest-Schu-bert (Thur), 67th w. of Broadway. (202 8719). Sistine Chapel Choir (Avery Fisher Hall; Mgr. Domenico Bartoineci di-ractor. First US performance (Mon). Lincoln Center (274 8770).

TOKYO

Tukyo Metropolitan Symphony Or-chestra, conductor Zdenek Kosler, Ingrid: Haebler piano: all-Mosart programme. Tokyo Bunka Kaikan (Thus). (822 0737). UHK Symphony Orchestra, conductor Herbert Blomstedt: Schubert, Bruckner, NKH Hall (Wed, Thur).

(465 1786).
The State Moscow Chumber Chair, conductor Vladimir Minim, Evegeny Nesterenko, bass. All-Russian prowesterenko, bass. All-Russian programme. Hitomi Memorial Hall, Showa Women's College, Sangen-jaya (Thur). (235 1981).
Whoman Symphoniker, conductor Kurt Voss: Schubert, Haydn, Johann Sträuse. Rerima Bunk Centre 1 (Wed). (663 1260).

Liègo Philharmenis Orchestra conducted by Pierre Bertholomee Mozart, Beethoven. Palais des Beaux Arts (512 50 45). (Tue).

Walter Beeyleeus, element and Jean Claude Vanden Eyden, plano: Chopin, Brahms. Anditorium Hamoir 1974 1981 (UK.) in, Brahms. Altimorphic (374 1981). (Wed).

NETHERLANDS

rism, Concertgebouw: Netherlands Chamber Choir and soloists conducted by Sigiswalk Knijken: Mozart (Tue). (71 83 45).

Music/Monday. Opera and Saljet/Tunsday. Theatre/ Wednesday. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

Retterdam, De Doelen: Recital Hall:
The Amsterdam Baroque Orchestra
under Ton Koopman, with Wilbert
Hazelzet: J.S. Bach, CPE Bach
(Mon), Cascilla Consort with Emmy
Verhey, violin: Mendelssohn; Schubert (Tus), (414 29 11).
Utrecht, Vredenburg: The Netherlands
Chamber Choir, conductor Sigiswald Kuijken: Mozart (Wed), Recital
Hall: French chanson from Francesca Solleville (Thur), (31 45 44).
Greenbeen, Oosterpoort: Dmitri Stikovetsky, violin, Bella Davidovich, pianc: Mendelssohn, Grieg, Mozart,
Ravel (Wed), (13 10 44).
Maantricht, Schouwburg: Orlando

Masstricht, Schouwburg: Orlando Quartet (Wed). (21 33 00). Nijmegen, Vereeniging: I Musici di Ro-ma Chamber Ensemble: Mozart, Re-spighi, Martin, Vivaldi (Mon). Gui-ter recital by Manuel Barrueco (Wed). (22 11 00).

LONDON

foscow Philhermonic Orchestra, con-ductor Dmitri Katayenko, Nikolai Petrov plano: Tchaikovsky, Proko-, Rachmaninov. Royal Festival Hall (Mon). (928 3191).

The Free of Lenden, conductor Peter Maxwell Davies, Jill Gomez soprano, Stephen Pruslin, piano: Stravinsky, Philip Grange, Maxwell Davies, Berg, Schnittke, Queen Filzabeth Hall (Mon). (928 3191).

London Philhermonic Orchestra, conductor Bernard Haitink: Tchnikovsky, Venchan Williams, Royal Factivity Venchan Williams, Royal Factivity.

ductor Bernard Haitinic Tehlakov-sky, Vanghan Williams, Royal Facti-val Hall (Toe).

Medici String Quartet and Friends: Schniert, Mendelssohn. Elizabeth Hall (Tue).

Philharmenis Orchestra, conductor Lutoslawski, Jorge Bolet piano: Bee-

thoven, Lutoslawski. Royal Festival Hall (Wed). Suglish Chamber Orchestra, conductor Esymond Leppard, Frank Peter Zimmermann violin: Mozart, Prokofiev, Elizabeth Hall (Wed). Vicuma wind ensemble: Mozart, Stravinsky, Beethoven, Gozmod: Musiky, Seethoven, Gozmod: Mozart, Stravinsky, Beethoven, Gozmod: Mozart, Stravinsky, Beethoven, Gozmod: Mozart, Stravinsky, Beethoven, Gozmod: Mozart, Stravinsky, Beethoven, Gozmod: Mississe Harmoncount: Beethoven, Konzerthaus Hall (Wed). English Chamber Orchestra, conductor Raymond Lapperd, Frank Peter Zimmermann violin Mozart, Prokofiev, Elizabeth Hall (Wed).

PARIS

Ensemble Intercepts

Ensemble Intercontemporate conducted by Pierre Boulez: Franco Donatoni, Heinz Holliger, Pierre Boulez (Mon). Thehitre du Rondpoint (4256 7080).

Orchestre de Paris conducted by Daniel Barenboim. John Tominson, bass, Albert Tetard, telle, Jacquas Cazauran, counterbass, with the Orchestre de Paris Male Choir conducted by Arthur Oldham: Mozart, Schumann, Shostakovitch (Wed). Salle Playel (4561 0639).

Festival d'Art Sesret Radio France Choir and Nouvel Orchestre Philarmonique conducted by Hans Drewans: Anton Webern, Edison Denisov, Olivier Massisen (Faur).

Saint-Louis-des-Invalldes Church (4277 1990).

(4277 1990).

Dorit Pavikovsky, finta, Margit Urbanecz-Vig, baroque violin, Wolfgang
Gineram, organ, Händel, BachKariskirche, (Fri).
Vienna Philbermonie Occhestra conducted by Leonard Bernstein: Sibelius, Shostakovitch. Musikverein
(65 81 90). (Matimes, Sat, Sun).
Toulouse Orchestra conducted by Michael Plasson: Ravel, Rousel,
Saint-Saens. Musikverein. (Sat).
The Classific Orchestra of Europe
with Mischa Maisky, cello: Haydn.
Konzerthaus Mozart Saal. (Sat).

October 3-10

(Wed).
Figure Hofburg Orchestra conducted
by Gert Hofburg: Walties and light
opera. Konzerthaus. (Sat. The,
Thur).

Alfred Brendel, pisuo: Beethoven, Liszt Konzerthaus (72 12 11). (Fri),

Milan: Teatro alla Scala: Gary Bertini conducts: Mahler's 9th Symphony (Fri). On Monday, a recital by the soprano Bathera Hendricks accom-panied by planist Youri Egorov; Wed and Thurs, flautist Roberto Fabbriciani and tenor Keith Lewis, Britten, Schoenberg, Jolivet's Stravins

ky. (30 91 25).

Reggie Emilia: Tentro Municipale
Valle: Radio Budapast Orchestra
conducted by Gyorgy Lehel in
List's oration The Lagand of Saint Elisabeth, Sunday (4 03 46). Rome: Anditorium in Via della Concillonie: Anditorium in via ceun conci-lazione: two concerts by Budapest Radio Orchestra and Choir; on Fri-day, Gyongy Lebel conducts the so-prano Maria Zadori Illari's sym-

prano Maria Zadori in List's symphonic poems Orpheus and Tasso, and Dante-Symphonic and on Saturday, List's The Legend of Saint Eisabeth, for soloists, choir, organ and orchestra. (534 1944); Palezzo Taverna: (Via Monte Giordano S): Taverna: (Via Monte Gordano 8): Nuova Consonauxa – Mariolina de Robertis and Angelo Persichilli in a programme of contemporary music (Schiaffini, Trythall, Earl Brown, Pennisi, Berio and Petrassi). Thur.

Saleroom/Antony Thorncroft

Viennese delights

By far the most interesting its £80,000 top estimate. auction of the week takes place Another work by List, a self-at Sotheby's on Wednesday portrait with his brother, is a self-when 141 paintings and draw-ariler version of a painting ings produced in Vienna now in the Osterreichische between 1880 and 1930 come Galerie in Vienna, under the hammer. The sale is the brainchild of Alexander Anels

1900, currently in New York, has helped to stimulate interest in the period. Sotheby's thinks

what is remarkants in the to the Spanish artist, and it auction is the variety of the will be the first fully international sale organised in Spain. Price range. There are draw-the money raised will go to ings for a few hundred pounds a foundation formed to study while the most expensive lot is the work of Miro and to a study they draw the work of Miro and to a study they draw the work of Miro and to a study they are the work of Miro and to a study they are the work of Miro and to a study they are the work of Miro and to a study they are the work of Miro and to a study they are the work of Miro and to a study they are the work of Miro and to a study they are the will be the first fully interna-

expected success of Danish and The aim is to draw attention of the Scandinavian 19th to the flourishing artistic life century paintings in the sale-of the city at the turn of the room in the past two years. Now it is the turn of the room in the past two years. Now it is the turn of the Austrians to be re-assessed. century and to bring to inter-national awareness artists other Austrians to be re-assessed, than the much acclaimed Who is next? Perhaps the Schiele, Klimt and Kokoschka. Hungarians or the Finns? Another important sale of to the arts in Vienna around continental paintings takes place 1900. currently in New York, in Madrid on December 9. Sotheby's is to offer 42 sictures by the late Joan Miro. It is the first auction devoted exclusively it is on to a winner.

Arst auction devoted exclusively what is remarkable in the to the Spanish artist, and it

while the most expensive lot is a rather dreary view of a rather dreary view of a church by Schiele, priced at up to £80,000 (a modest estimate for an artist whose best works top flm).

Perhaps the find of the suction (although he is famous in Vienna) is Wilhelm List. his Night rises from the sea is an evocative futuristic work firmly in the Klimt tradition but very much cheaper, with the work of Miro and to promote contemporary art. As a result the Spanish Government is putting no restriction on the export of the paintings date from 1938 to 1881 and range in price from \$7.500 to \$200,000. Fourteen of them are oils. The works are to be exhibited before the auction in Osaka. Tokvo, New York and in London (November 28 but very much cheaper, with



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Monday October 6 1986

Appeasement in the skies

Transport Secretary might have agreement at an — that contains been expected to signal a tion can achieve more than renewed determination on the confrontation. Is this true? UK's part to achieve significant This is 1986 not 1984: the liberalisation of air transport in European Court of Justice has Europe. Mr Moore has been a ruled that aviation is subject to passionate advocate of the free the competition rules of the later. passionate advocate of the free market in many speeches. In the event, however, Mr Moore is proving far from a European equivalent of Mr Alfred Kahn, the brains behind US deregulation: he is currently arguing a brief that could have been written by an official of the International Air Transport Association.

Summissioner, has sent out letters to the airlines detailing the way their cartel contrations: he can be the way their cartel contrations are controlled in the matter is that the whole sordid propely of price controls, entry restrictions and capacity callings ought to be thrown

Association.
The extent to which Mr Moore is willing to appease the pro-tectionist lobby in Europe has become fully evident only in the Moreover, this is past week. The British minister, who is currently president of

Yet, in spite of the importance of arguments about capacity, Mr Moore is pushing only for 55:45 capacity-sharing only for 55:45 capacity-sharing in the next two years, wish the possibility of a 60:40 split after three years. This looks like a significant retreat on the UK's part towards the restrictive position adopted by Frence and West Germany, which have never been in favour of than that of transport mismeaningful liberalisation. Mr sutherland's profitably be taken up at a higher level meaningful liberalisation. Mr issers. Mrs Thatcher could moore's appeasement of the protectionist lobby has infurieted the Netherlands, which had thought that Britain was are committed to market forces. furiated the Netherlands, which tive leaders who, like herself, had thought that Britain was are committed to market forces a reliable ally in the struggle and deregulation, and ask how for liberalisation. Mrs Neite Smit-Kroes, the Dutch Transtinued cartelisation of air port Minister, failed to attend friday's informal council meeting and has accused Mr Moore of "adding too much water to the wine and too fast."

Mr Moore's defence is that it about competition is not empty.

MR JOHN MOORE'S arrival at is better to get agreement on Marsham Street as Britain's incremental reform than no Transport Secretary might have agreement at all—that conclis-been expected to signal a too can achieve more than Treaty of Rome. Mr Peter Sutherland, the competition commissioner, has sent out letters to the airlines detailing

Moreover, this is arguably the worst possible time to reach agreement on minimalist reforms. The Court of Justice who is currently president of agreement on minimalist the EEC transport council, is backing reforms which are significantly less liberal than the advocates of liberalisation, its impact will fade over time. The question of how EEC competition laws should be capacity sharing between flag airlines on European routes, arguing that no airline should be guaranteed a market share of more than 25 per cent. Capacity sharing rules are generally regarded as the principal obstacle to efficiency and low fares in Europe.

Sovdid panoply

Vet in spite of the import.

Which feels that the momentum of events is moving in its favour, moderate political leaders find themselves with little room for manoeuvre. As so often in Latin America, the most crucial factor in the near term could be an external one. The Reagan Administration is known to be considering vetoing an expected \$250m world be able to argue that, in the special case of aviation, this it what it means to abide by the Treaty of Rome. A window of opportunity for serious reform will have slammed shut.

Instead of seeking conciliation for the import.

Instead of seeking conciliainstead of seeking concina-tion and compromise, the UK should take a stand of principle. It should say that it believes in competition, that it intends to uphold the spirit of the Rome Treaty and that it fully backs Mr Sotherland's efforts to break the sixtee cortal.

The excesses of executive pay

une Ciapham omnibus could be should be linked as far as pos-excused for feeling the odd sible to performance. But per-formance is not necessarily synonymous with profit; and point to fat increases. All the more so when Mr Nigel Lawson, the Chancellor, continuously not only that total pay may attacks British industrialists for conceding pay rises to the work. conceding pay rises to the work-force that fall well short, in percentage terms, of those that prevail in the boardroom.

The question is whether this disparity simply reflects the way in which the laws of supply and demand affect the different ends of the labour market, or whether a lack of accountability in the determination of top manage-ment rewards — which usually constitute minute fractions of

true that recent increases reflect the upsurge in profitability in British industry. Against a favourable political and economic background many chairmen have sought to make up favourable political and economic background many chairmen have sought to make up the ground lost under the last Labour Government when sizeable increases were regarded as politically unacceptable. Lower marginal tax rates have also encouraged a shift away from tax avoiding perks to direct pay increases.

Latersary research

In industry checks and bealmost are cruider or non-existent. There is no standard way of agreeing executive pay, though best practice dictates that non-executive directors abould play a key role. In the case of share incentives, the Stock Exchange listing requirements demand that shareholders should be informed and given

Ratchet principle

It does not follow, however, that the big increases are necessarily going to the right people. The latest pay survey from Charterhouse, for example, suggests that while typical board directors are seeing double figure increases, senior managers at below board level are not receiving much more than the average pay increase enjoyed by the British work-

Yet they are those who have

ARE BRITAIN'S top managers for scepticism is the link overpaying themselves? Cerbetween pay and profitability. tainly the man or woman on Clearly it is desirable that pay the Clapham omnibus could be should be linked as far as posrise out of line with executive labour market values, but that the bonus scheme will operate on the ratchet principle. Past experience suggests that when profits turn down, the bonus too often tends to be consolidated with basic salaries or otherwise fudged. Putative long-term profit improvements are used to justify the maintenance of bonus levels when a genuine short-term profit decline has been incurred. In those sectors where per-

ment rewards — which usually constitute minute fractions of turnover and profit — is leading to unjustifiably large increases in earnings. The aggregate answer.

The standard apologia for double figure pay increases in correcting: today's shortage of correcting: today's shortage of correcting today's correcting today's correcting today to the correction t double figure pay increases in correcting: today's shortage of the boardroom is that good market-making skills on the managers are both scarce and internationally mobile. This is undoubtedly true; and it is also true that recent increases retrieved to the specific pay to fall the suppose in professibility.

should be informed and given the opportunity to vote. It seems curious that share-bolder interest should be thus confined to the narrow issue of confined to the narrow issue of equity dilution, given the importance of management pay and performance for invest-ment returns. There should also be a wider concern that management's demands for more pay to reflect increased responsibility arising from takeovers encourages excessive takeovers encourages excessive reliance on takeover activity to sort out Britain's industrial problems.

borne the brunt of the managerial shakeout in British industry in the period of sterling's overvaluation in the first half of the 1980s. And some of Britain's better known corporate predators attribute part of their success to the simple expedient of clearing out deadwood in the boardroom and bringing up hitherto under-rewarded middle management.

A more important ground problems.

There is a case here for the institutions such as insurance companies and pension funds to become more closely involved in setting, or at the wery least questioning, top management pay in the companies of which they are the legal owners. To do the job properly they will need better figures — for example, of value added and profits per manager — in annual reports.

Chile: no exit from extremism

have a delayed action effect which is often more powerful than the event itself. This perhaps is a starting point for understanding what is going

on in Chile.

Although the initial shock of the abortive assassination attempt on the life of General Augusto Pinochet, the military leader, has worn off, it has given way to a deep unease over the future course of a country sliding towards serious political incombility.

instability.

General Pinochet's supporters have been confronted with a restity they have long ignored: the fragility of a political system which revolves around one man who could fall to an assassin's bullet. The dictator's enemies have become even more deeply divided between those who favour a negotiated transfer of nower and those who fer of power and those who believe armed violence is the best weapon.

The political situation is thus

The political situation is thus dangerously polarised, with the moderate opposition looking more and more like a casualty of the events of September 7. Wedged impotently between the General's backers, who have little option but to maintain him in power, and the Left (led by the Communist Party) which feels that the momentum of events is moving in its

signs of a resurgence of state-sponsored terrorism in the wake of the re-imposition of a state of siege. The Administra-tion is under messure at home

state of siege. The Administration is under pressure at home to get tough with Chile, to demonstrate that it opposes not just what the Americans see as the dictatorship of the Left in Nicaragua, but also the dictatorship of the Right.

Such a veto would, at the very least, hamper Chile's efforts to secure new loans from the commercial banks: the World Bank currently acts as guarantor of new bank lending to Chile, which might be suspended in the event of a rupture in relations.

ON THE southern edge of Santiago, a large unfinished concrete structure stands next to a municipal rubbish tip. The black squares of its glassless windows stare blankly out over a nearby working-class neighbourhood, a memorial for all the 36,000 people that live there.

drug addicts and lustful lovers.

The neighbourhood, known as "La Victoria" (The Victory), has become a centre for left-wing agitation against the military régime. Elaborate Victory), has become a centre for left-wing agitation against the military régime. Elaborate miment to peaceful change, wall paintings, mostly done by the Communist Party youth, "armed struggle" as a compleabound. One gives instructions to the local populace on oust the military rulers.



General Pinochet: position has been strengthened in the short term

in re-assessing its policy to-wards Chile will be to sort out fact from fiction in the events which followed the assassination attempt.

The Government asserts that the murder of four men with Left-wing connections within 24 hours of the September 7 attack was the result of a settling of accounts among the Left. But most Chileans have seen the sinister hand of Right-wing death squads in the killings squads which appear to have full access to the files of

At worst, it could prompt Santiago in the wake of the thing indicates he is more At worst, it could prompt General Prinochet to declare a mbush have centred on two moratorium on repayments of questions: what would have on as long as he can," comchile's \$20bn foreign debt. Those who know the General well believe that, if pushed to the wall, he would favour such an option.

Part of Washington's problem in re-assessing its policy towards Chile will be to sort out fact from fiction in the events.

Santiago in the wake of the thing indicates he is more determined than ever to stay on as long as he can," commented one well placed Chilean.

Prior to the assessination within the military vacuum of power. To the second question—what happens in re-assessing its policy towards Chile will be to sort out fact from fiction in the events.

In the short term General In the short term General Pinochet's position has been strengthened. The armed forces have been obliged to raily fully behind him, and his civilian support, which is estimated to represent between 15 and 20 per cent of the electorate, has been revitalised, says Mr Genaro Arriagada, a leading political scientist.

The general overruled the objections of his fellow mem-bers of the rolling military junta, who had been reluctant to endorse the state of siege, and have full access to the files of the security services.

Many political activists have gone underground or left the country, especially those with a communist Party links—the a underground arm of the configuration of the configuration of the configuration of the configuration of the ruling body persons of unquestioned to patriotic Front, has claimed responsibility for the Pinochet stubborn man and now he is even less inclined to listen to advice about his future, Every-

of power. But he has been able to use the threat on his life to argue that the only alternative to his continued rule would be

Despite immediate signs that the military has rallied round. there are reliably understood to be several influential senior members of the military, includmembers of the military, including two regional commanders,
who are deeply unhappy with
the General's rule. But although
they believe that he is dangerously polarising the country,
the present atmosphere makes
a challenge to his leadership
extremely difficult. Constitutionally, his current term expires in 1989.

The moderate opposition —

The moderate opposition — those parties from the Right through to the soft Left who subscribed last year to a plat-

warned in July that his Government might use this weapon if the human rights situation did not improve. With the reinstatement of the state of seige, the situation has deteriorated, provoking concern not just from the US but also European Governments.

Since the world bank last year agreed to act as guarantor of new commercial bank lendof new commercial bank lending to Chile, a US veto and that of other European Governments could seriously affect the country's ability to raise the \$250m to \$300m in fresh money which it is likely to seek from

them in 1987. Santiago is understood to be reviewing possible responses to a veto: reduce spending and a vero: resurves and a continued improvement of exports, or announce a mortorium on debt payments. In domestic political terms the first course carries more risks, especially since General lieves more than ever that only especially since General Pinochet is relying on a broad pressure from within the mili-tary will budge General Pinobased economic recovery, and more public spending next year, to increase the base of his supchet. "The moderate opposi-tion has been completely margi-

external pressure comes into play. On its own admission the US Administration has one

possible weapon to influence

the régime—economic salortions in the form of withholding approval of a fortheoming World Bank loan for \$250m, due to be voted on this month or next. Mr Elliot Abrams,

Assistant US Secretary of State for inter-American affairs, warned in July that his Govern-

nalised in the aftermath of september 7," says Mr Arriagada. "Pinochet now has the initiative." to increase the base of his support.

This leaves the US faced with a dilemma: having raised the initiative." a dilemma: having raised the veto threat publicly, Washington risks the accusation that it is soft on Pinochet if it backs down without being able to claim a major improvement in human rights. If the veto is used, it could encourage Chile —the only Latin American nation which has followed the philosophy of the International Monetary Fund to the letter-

earlier this year in a move-ment known as the Civic Assembly, dedicated to peaceful protest — have come out into the open. Under pressure from the US and West Germany, which provide important finan-cial backing to the Christian Democrats, the party formally distanced itself from the Com-munists at the end of Septem-her. Chileans themselves realise that this may be the last chance for the foreseeable future to bring external pressure to bear on a man whom many believe is pushing the country towards chaos. The most intriguing analysis being advanced in Santiago is that a US loan veto could provide dissident generals General Pinochet may now General Pinochet may now feel he has even greater licence to persecute the Communist Party, which has the support of at least 20 per cent of the electorate, and which is in turn expected to be driven harder towards supporting armed resistance. with the excuse some of them are looking for—to call the

Robert Graham

COMMUNIST COCKTAIL IN THE SHANTY TOWNS

how to make Molotov cocktails and homemade bombs. Nearly all contain a dove of peace, an upraised fist and the barrel of a nearby working-class neighbourhood, a memorial for all the 36,000 people that live there.

The building was to have been a hospital. Work on it stopped after the 1973 coup that overthrew the Marxist-inspired government of President Salvador Allende. It is pass in Chile, as many fear it now used by grafifit artists, now used by grafifit artists, and the barrel of part and the barrel of part and the barrel of part and the barrel of an automatic rifle polding up to government. Its leader, Mr sesentially the removal of Pino-aiton chet, followed by free elections.

The organisational work of the Communist Party in poor missions into the city to steach and is reminiscent of the neighbourhood defence committees bouthood the look style partition and the barrel of an automatic rifle polding up power or sharing it in a coali-action, now exiled in Moscow, wrote in a Soviet magazine late last year: "It would be ingenuous, under a fierce communities is well advanced trucks full of food or to ransack and its reministent of the neighbourhood defence committees bouthood defence committees bouthood defence committees bouthood defence committees bouthout the food of arms, to think of favouring of arms, to think of favouring the poor, Local of arms, to think of favouring the poor, Local of arms, to think of favouring the surrounding the neighbourhood the local trucks full of food or to ransack and its reministent of the communities is well advanced trucks full of food or to ransack and its reministent of the neighbourhood and its reministent of the communities is well advanced trucks full of food or to ransack and its reminist

may, it will be led by what is widely recognised as the strongest Communist party in Latin America, outside Cuba.

The CCP, like its European armed forces. Bulletins printed has entered the neighbourhood. counterparts, favours free elec-

of struggie."

The CCP's guerrilla organisation, the "FPMR" (Manuel Soup kitchens, kindergartens Rodriguez Patriotic Front), and child minding groups, first founded three years ago, is now aid and health care figure

mailed regularly to officers and large mailed the neighbourhood.

The more adventurous youths involve themselves in slogan painting, barricade building and around the regularly to officers around the neighbourhood defence around the neighbourhood defence around the neighbourhood defence around the neighbourhood defence around the neighbourhood.

The more adventurous youths involve themselves in slogan painting, barricade building and around the neighbourhood themselves in slogan painting, barricade building and around the neighbourhood themselves in slogan painting, barricade building and around the neighbourhood themselves in slogan painting, barricade building and around the slogan painting, barricade building and around the slogan painting around the slogan

police station. Western diplomats in Santiago believe the Communists could

"National Accord" - now be-

The latent differences be-tween the Communists and the

main moderate opposition group, the Christian Democrat

Party — the two joined together earlier this year in a move-

gain around 20 per cent of the vote in free elections. In coaliment.

The FPMR's emphasis on conomic sabotage is paralleled by propaganda work within the signal that the police or army vote in free elections. In coalition with the Centre and Centre Left parties they could potentially form a socialist-oriented majority government.

The political initiative against the police or army to safe houses when stones the majority government.

The political initiative against the police or army to safe houses when stones the political initiative against the police or army to safe houses when stones they could potentially form a socialist-oriented gun?

the dictatorship appears to be moving rapidly in the Communists' favour. According to Mr Orlando Saent, a financial consultant and businessman who was a key figure behind the 1973 coup, but resigned in 1974 in protest at human rights violations and at the new violations and at the new Government's economic policy, Chile will go the way of El Salvador. "The Right is unifying around Pinochet and the rest will move to the Left and the Communists as being the only people who are prepared to hit back against the regime." The question remains: are the Right and Centre prepared to allow the Left to fight for power through the ballot box as they successfully did in 1970 with the election of Salvador

Allende — or will they be forced to use the barrel of a

Tim Coone

Baird's eye view

Few will envy Aberdonian D. Euan Baird as he settles in to the task of reversing a precipitous profits decline at oil services giant, Schlumberger, in his new multi-role as chairman, president and chief executive officer.

Baird, a Cambridge man with a vigorously hands-on approach to management, inherits a comto management, innerits a com-pany in the grip of the general oil industry recession. Second-quarter profits slumped 74 per cent compared with the previous year and many analysts expect the company to lose money in the second half. During his 28 years with the group, which he joined as a field engineer, Baird has been most closely associated with its wireline operations, a sector of the oil services business which Schlumberger has traditionally Schlumberger has traditionally dominated. Wireline and testing revenues have also dropped sharply in step with the decline in the number of active oil rigs.

Though Baird will be the first non-Frenchman ever to take the Schlumberger chair, his appointment has prompted speculation that the powerful Schlumberger family may be hidding to require the special bidding to regain a modicum of the control which it exerted prior to the 20-year tenure as chairman of flamboyant former Resistance fighter, Jean Riboud. In 1975, Riboud fell out with Schlumberger heir and com-pany president, Jerome Seydoux a struggle which resulted in Seydoux's departure from from the company. Then, in a gesture reminiscent of a soap opera screenplay, Riboud rose from his death-bed in September last year to pick former French burganger Arishal French bureaucrat, Michel Vaillaud, as his successor. This followed the apparent

Now observers see Baird's appointment as the formal end-ing of the Riboud era and the probable precursor of some tough retrenching measures. Analysis expect a sizeable

blocking by the family of Riboud's plan to put together a

poison-pill takeover defence.

Men and Matters



asset write-down in the com pany's fourth quarter, as well as the unloading of the burden-some (though improving) Fair-child semiconductor business. Some also envisage a stock Some also envisage a stock buyback programme to bolster the company's shere price. A year ago, Vailland was still talking in terms of preserving Schlumberger's tidy \$4bn cash hoard to gear up quickly should the oil market improve.

Sparking a turnaround will be a tall order in a climate of \$15 a barrel oil price. But if Baird brings to the task the same level of tenacity which, colleagues say, he deploys on the squash court, his chances of success should not be underrated.

Sales pitch

of the New York Mets baseball team by pitching what could become the lowest interest rate become the lowest interest rate in town on consumer loans.

For every Mets victory in the championship play-offs and world series, NatWest will lower the rate by one-quarter of a percentage point. If the Mets go all the way, the rate on a loan for a car, for example, apply fall to 7 a per cent from

would fall to 7.9 per cent from politan area are experiencing London Authority's interests there "eight to ten times" the usual level of loan inquiries, says Doug O'Brien, NatWest USA's here."

offer."

Cars might be slow movers, though. Last month, domestic manufacturers were offering interest rates between nil and

Albatross shot

Anthony Taunton Fenton was one of the first to respond to the advertised opportunities for entrepreneurs in London's dock-Fenton returned to England

from France in 1982 to set up Albatross Industries, teaching water sports and selling equipment at Millwall Dock, After a slow start, the business has just got into profit, and is now the base for a water sports club with 200 members in the City. with 800 members in the City and local community. The amenities it provides have been used to help sell the

area to other companies. But London Docklands Development Corporation has now decided that a £500,000 water sports centre will be built for the local community, and has National Westminster Bank has the local community, and hitched its fortunes to those given Fenton notice to quit.

Fenton says he faces rum.
"I have put over £200,000 into
the business," he says. "If I
have to leave the site, I shall lose everything."
The LDDC says that it has informed Fenton of other pos-sible opportunities elsewhere, and adds "there could be an opportunity for him to proceed within the new sports centre" where there might be scope "for sensitive commercial opera

But it is not promising any-thing. "He has a short-term tenancy which does not quality him for relocation." Fenton claims that after his original three-year lease on n a loan for a car, for example, another site expired, he was build fall to 7.9 per cent from given a short-term tenancy on his present site because of un-Bank branches in the metro-certainties about the Port of

executive vice-president.

He reckons the bank will still make money on the loans, but more important are "cross sales of any other retail product we campaigning for its own water

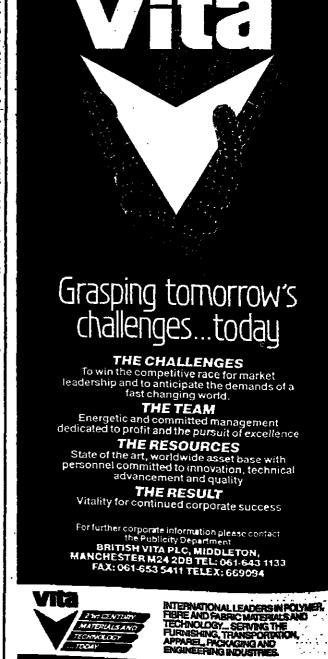
Tali piece It is not money that makes the

Java-it's mice.

In a book on the ubiquitous redents (Esceld, Hodder & Stoughton) published today, Lailan Young says that as part of a local drive to eliminate the crop-cating pests, it is now necessary to slip local officials a few dead mice if you want anything done.

Five mice are required for a pass or temporary identity card and 10 mice for a marriage permit; while a divorce permit or permission to hold a feast at home requires 25 dead mice. With supermice — according advantages of the docklands to environmental health officers now outnumbering humans by four to one in London, Young asks which London borough will be the first to accept dead mice in lieu of rates?

Observer



NOW THAT the Italian office automation company Olivetti has completed its takeover from Voltawagen of West Germany's Triumph-Adler, it is consolidating its place at the top of a somewhat prossic but areable heap: the \$2bn European market for electronic type-

iday October 61

tour with the

Robert (

· · : : 2 '25 ~

With nearly half of a market that it has fought hard to pro-tect, Olivetti appears to be succeeding where European companies in other businesses — from motorcycles to photocopiers — have failed; it is staving off an aggressive on-slaught of Japanese competi-tion. Japan's Brother, Canon, Silver-Reed, Sharp and others are checked at present at about a quarter share of the market's

For the Europeans, resisting Japan has been a two-pronged affair, involving more efficient manufacturing and marketing on the one hand and on the other, relentless pressure for EEC tariffs.

The industry's trouble began about 1980, after Olivetti and another European supplier, Olympia of West Germany, introduced electronic type-writers to the European market following their US debut. The electronic machines were not only more versatile but, inside them, dozens of moving parts were replaced with just a few

"It was tailor-made for Japanese manufacture, and they took it up fast," says one executive. "Teutonic expertise in metallurgy and mechanical engineering was out."

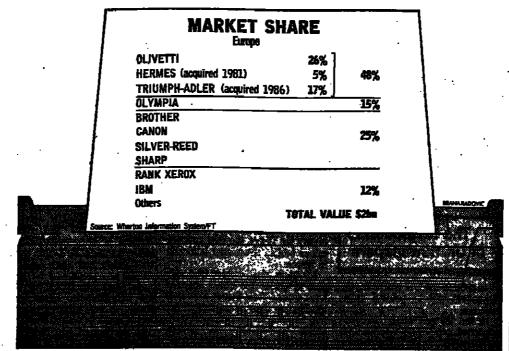
Bursting into the low end of the market, and later moving up to more sophisticated machines, the Japanese used their more efficient production techniques and low-cost sourcrechniques and low-cost source ing of electronic components to advantage, "They could add value to products at very low cost," says Mr Paul Turner, marketing manager for Office International, a UK office equip-ment company with 50 retail

Product innovations and aggressive pricing (some retailers recall drops of 20 per cent a year in certain lines) attracted consumers. Within attracted consumers. Within four to five years, Japanese imfour to five years, Japanese imports accounted for about a third of units sold, amounting to around a quarter of revenues, according to market estimates by Keith Wharton Information Systems, and others. The Japanese "went for market share and worried about profitability later." says Mr Turner of Office later," says Mr Turner of Office International.

The Europeans were angry The Europeans were angry because their profitability had been eroded just as they faced the costs of automating production and developing production and developing product. Joined by Triumph-Adler, Olympia and Hermes Precisa of Switzerland, which Olivetti Europe's typewriter industry

Olivetti struggles to hold the line

By Jane Rippeteau



hought in 1981, Olivetti spear-headed the tariffs drive.

These were imposed, on a sizeable scale, just before Christmas 1964 on electronic typewriters brought into the EEC by over half-a-dozen Japanese producers. The Japanese were judged guilty of "dumping," that is, charging less in the EEC than at home for the the EEC than at home for the same product (and using the inflated domestic revenue to subsidise overseas sales). The Japanese have steadfastly denied the charge and are suing the European Commission over

The duty "had a staggering effect on our business," recalls Mr James Cattini, whose Manchester-based unit of Japan's Brother Industries was

The Europeans were angry because their profitability had been eroded

assessed a 44 per cent levy, later halved. He says his company raised prices as much as 20 per cent to help cover the duty. "It stopped us in our tracks," he says,

But the duty also inspired Brother to go full tilt on what had been a tentative plan to build a manufacturing plant at Wrexham, in Wales. Today, that factory auros out Brother's entire line of machines for duty-free EEC sale, according to Mr Cattini, who is general manager of the company's Office Equipment Division.

Indeed, the most pronounced effect of the duties has been a major shift of production to the Europeans' backyards. By last spring, Canon had moved production of all 11 of its typewriter models for Europe to a plant in France. Silver-Reed has comtracted an initial slice of product assembly to BSR of Birmingham. And Pansonic the quality of parts we need, and on time.

"I carry hometrary" he added. effect of the duties has been a

Europe is expected to make an impact on prices, but the exect effect is not clear. Since duties were imposed, prices have stabilised but have not, on the whole, increased, according to retailers and executives. Mr Henry Roy Cross, operations director at Silver-Reed International, says that although the duties "affected our profits yery considerably, we absorbed most and haven't raised prices to cover (them)."

Now, however, the industry faces a worrying prospect of over-capacity brought about by the new plant construction the new plant construction.

"There are two machines chasing every one purchaser," says Mr Wharton of Wharton information. Mr Yasuyuki Matsuda, general manager for office products at Canon UK, says that Canon's electronic typewriter production for Europe — now at the new French plant — accounts for a full quarter of the company's total (except for a duty-exempt "personal" model shipped from Japan).

All this additional canacity

"Now," he says, "we shall down and crush margins printer attachment to a comfurther; that is unless Japanese producers pass on their higher

"In our hometown," he adds, "if you order a part for 10 o'clock on Tuesday, then at 10 o'clock Tuesday morning it arrives. It's not easy to teach the British to behave thet way." Such limitations hamper Japan's "just-in-time manufacturing sequence in which parts are delivered to a plant virtually as they are needed on an assembly line, rather than being held in costly inventories.

At the same time, demand for electronic typewriters is, itself, expected to ebb gradually toward 1990. The market is deceptively strong now, according to Mr Wharton.

The advent of low-cost per-

sonal computers and word-processing systems is expected to siphon off customers, although some product categories are blurring as high-end electronic typewriters include word pro-cessing capabilities. The trend today is towards more features at last year's prices, say retailers. A high-end, £700 machine today may have a 40-Europe — now at the new foday is towards more features french plant — accounts for a full quarter of the company's total (except for a duty-exempt "personal" model shipped character display, 20,000-character memory and a company character memory and a company character memory and a company character memory and a composite puter hook-up that allows the seems certain to force prices

It is against this background that Olivetti is attempting to protect a market that, with Triumph-Adler, will account for one-fifth of its approximately \$4.5bn in combined annual

The Triumph acquisition itself is expected to shore up Olivetti's position. Olivetti intends to unify the two com-panies' components purchasing and research and development, according to Dr Bruno Lam-borghini, director of economic tudies and planning at Olivetti. Triumph's recent profitability troubles were mainly in its com-puter operations; in typewriters, Olivetti will inherit automated

Low-cost word processors are expected to siphon off customers

production, strong products and good distribution—which it says it will continue to operate

But Olivetti has not lowered its guard on the legal front. Suspicious that the new Japanese plants constitute little more than assembly of low-cost

plants are real manufacture," plants are real manufacture," says Dr Lamborghini. Producers, he says, "are importing semi-assembled parts." Dr Lamborghini's concern is that

such assembly operations allow Japanese producers to avoid duties while still benefiting from low-cost overseas produc-tion of components. "We have not seen real price increases on the scale of the level of the duties," he adds. For other companies, the

fight continues to be fierce. Olympia was especially hard hit by the competition of recent years, and although the company closed plants and consolidated production at Wilhems-bayen, it did not automate to the same degree as its competi-tors, according to industry specialists. The company, how-ever, says its overall production time has been "sharply re-

With losses mounting at Olympia, its parent AEG Olympia, its parent AEG electricals group was bought last year by Daimler-Benz. Says one critic, who asked not to be named: Olympia is "not automated and has no coherent product strategy. They did too little too late." In the company's favour, he adds, is a "strong dealer. dealer network" that has helped the company retain

about 15 per cent of the market. tariffs alone will not hold back the Japanese. But the company is convinced that the weapon is worthy: "We had a strong decline," says Dr Lamborghini. "The duties at least partially stopped it. Just in time."

Lombard

How we should index the BBC

By Samuel Brittan

THE BBC, in the light of the Peacock

That report recommended that, until direct viewer subscription is possible—say for the next 10 years—the licence fee should continue and be indexed to the Retail Price Index.

The recommendation was intended to help the BBC, in the first place by a systematic and agreed formula to provide for its finance and avoid the sudden unpopular leaps in the licence fee which now take place every three years or so. Another equally important reason was "to bring a measure of insulation of the BBC from political influence." Although one wakes up to outrageous examples of political bias, a liberal democrat must accept that stempted cures—other than by competition in the long run—would be worse than the disease.

If this seems hard for concerned "to put some pressure on the BBC to exploit its revenue earning potential more carefully and to think more carefully before embarking on provide from its core obligations." But this pressure is being imposed in the least dictatorial way possible, leaving the BBC to decide how to cut its cost according to its cloth.

Suppose, however, that the BBC can persuade governments its costs must inevitably rise faster than the general inflation rate and that it is right for some of these costs to be findictive control. This is known as the Relative Price Effect (RPE). If defence costs are

If this seems hard for Margaret Thatcher or Norman Tebbit to accept, let them reflect that they might also be saving the BBC from political influence exerts by the likes of Gerald Kantings.

Kaufman.

In any case, Peacock remarked: "The need to renegotiate the licence fee does at least occasionally influence the Corporation both in its general policies and its attitude to particular programme sug-gestions. Indexation will not eliminate the paymaster relationship, but will put it

Obligations

favour, he adds, is a "strong dealer network" that has helped the company retain about 15 per cent of the market.

It is abundantly clear that costs rise faster.

costs rise faster.

The RPI is simply the best known general index of inflation. The key principle, on which there can be no retreat, is that the licence fee should be linked to general inflation rather than any index of broadcasting or BBC costs. The latter,

THE BBC, having been Peacock remarked, would be an threatened with Ghengis Khan, incentive "to inefficiency, waste has escaped with a Robin Leigh and lax pay settlements." With Pemberton instead. It must now indexation of the RPI, the BBC go back to the serious business would be able to retain the of preparing its submission for benefits of any cost savings, which is the Cabinet Committee review- which it could not under any ing the future of broadcasting cost plus formula.

n the light of the Peacock Peacock was of course also concerned to put some pres-That report recommended sure on the BBC to exploit its

as the Relative Price Effect (RPE). If defence costs are expected to rise by 2 per cent more than inflation the Defence Department will try to persuade the Cabinet to interpret constant real expenditure to mean that defence spending should rise by the general rate of inflation, plus 2 per cept. In my time on Peacock I tried desperately both to explain the RPE to the Cor-poration and to obtain an estimate for it in broadcasting. but got nowhere.

There are sectors such as British Telecom where the formula is RPI minus 3 per cent. It is of course easier to reduce prices in telecommunica-tions than in the labour intensive activities such as broad-casting, although the discrep-ancy is not as large as the union restrictive practices would lead

one to suppose.

The point, however, is that a formula linked to the general inflation rate, whether with a plus, minus or a zero, provides some incentive to cost cutting, some built in political insulation and some automatic financial provision. All of these are lack-ing if the BBC just haggles with ministers on periodic increases

Debtors and small firms

From the Chairman

Sir,—I congratulate William Dawkins on the well-balanced open letter to Lord Young (October 1).

We are a small company with current turnover running at around £0.95m. We employ 46 people including three working directors who are the share-

holders.

I have noticed no lightening of the burden of red tape in recent years, but I do agree with William Dawkins in sympathising with the problems facing Lord Young. For an established business of our sizeestanished business of our size
the red tape referred to is not
a particularly pressing problem.
In fact we have been agreeably
surprised with the lack of red
tape associated with the obtaintape associated with the obtaining of grants for innovation and feasibility projects through the Department of Trade and Industry. The Industrial Development Act which authorised such grants cannot be part to the credit side of Lord Young since it came into force in 1982.

May I point to one particular problem which takes more and more executive time, and that is the control of debtors and is the control of debtors and maintaining a positive cash flow in an expanding business. Years ago the term "cash flow" did not exist and directors assumed that the invoices they sent out would be paid promptly as they themselves paid the invoices they received. Small firms have less muscle than the larger firms in getting in cash, while in fact many larger firms could not exist without the support from smaller firms in supplying components and sub-assemblies Several hours a week are taken up by executive directors chasing overdue debtors. I am not suggesting that this is a matter which would lend itself to legislation but it is a very real hindrance to small firms expansion, and worthy of discussion at Whitehall and in the

The second serious problem is corporation tax paid by the smaller firms, which was reduced only by 1 percentage point in the last Budget. The revenue obtained from small firms corporation tax is probably quite small, yet for a firm to have to find up to around £20,000 in cash six months after the end of the financial year, before taking into account deferred taxation, puts the brakes on investment in new plant. This second point, at least, is one which should be taken up vigorously by Lord Young with the Changelland

April 1 1988.

Smaller firms should be it should reduce them to being trusted to plough back profits and improve the could also enhance the tax seembly base in the UK it will, Essex.

effect on the entire UK automotive industry unless handled motive industry unless handled with foresight.

If Honda obtains a volume-car assembly base in the UK it will, Buckhurst Hill, Essex.

Letters to the Editor

Consumers smach through M-limits From Mr L. Lord

Sir, — I am the branch manager of a clearing bank. In 25 years I have never seen so many people using their mort-gages to repay consumer debts, to re-finance their businesses and to spend on holidays and new cars etc. The pundits call it "leakage." A "food" would be more appropriate. The real rub, of course, is that most of the new money stiracts Miras

Is it irresponsible to suggest that the overheated house mort-gage market has caused our money supply figures to amage through the Treasury limits. Has this in turn lead to the recent consumer spending recent consumer spending boom? It seems like it to me.

Do the Treasury mandaring understand what's happenings.

Parhaps their political masters are cynically promoting a preelection consumer hours. election consumer booms.

Prankly, it is naive of the Bank of England to rely on an out-of-date directive to lenders that they should restrict first more

gages to house purchases and home improvements. The borrowers have been getting round this for years. They move house and take up more money than is really required. Builders supply inflated invoices and receipts. Even patios and extensions mysteriously develop wheels and an engine! Above all, the lending institutions seem to turn

a blind eye in the rush to meet

certainly no deterrent to a consuming borrower. Competition and profitability are the driving forces. Much of the new business is transacted by post. Perhaps the personal contact has been lost. A detailed knowledge of the borrowers' intentions and background is no longer important. There is no realistic check on. the destiny of the funds. For-mula lending to a percentage of the valuation is now the norm. Surely, the blame must lie with the creators of the market vigorously by Lord Young with the Chancellor. This is exacerbated by the abolition of initial capital allowances from first logical step. If capital April 1, 1986.

bealth of industry more quickly than any other single action.
F. V. Mills.
Wadsworth Mill, Ozenhops,
Keighley, W. Yorks.

relief on business borrowing to stimulate industry and jobs, My argument is that the rampant demand for mortgages has been created artificially for political reasons and it is unfair to criticise the lenders, who are merely responding to the demand. The result of all this activity is that house prices are spiralling upwards, while lending to hydrogeses receives less ing to businesses receives less attention. Job mobility has been a noticeable casualty. It is about time that the Government took these trends into account. Finally, on a serious note, can the academics tell us whether there is any correlation between the increase in total mortgage lending, the rise in the money supply, the increase in our

consumer spending and the net rise in house selling prices? I suspect that the rise in prices is only a fraction of the increase in mortgage lending. If the "leakage" into consumer spend-ing has been as low as made out and, if house prices have risen pro rate with increased mort-gage lending, then surely we should have seen a phenomenal boom in home improvements and DIY? Perhaps the Treasury

can tell us how many extensions have been built! Pardon my accetiousness.

Volume car markets From Mr P. Uden

Sir,-The Austin Rover crisis is the result of a low market share, so it must be emphasised to all those who are able to influence the future structure of the UK motor industry that a volume car producer must have

their sales targets. The com-pletion of a Miras Form 70 is Viable volume can be quantified as the minimum market penetration a model-range must achieve for the maximum that the market will pay for the individual models in that range. For AR this equation failed, apparently because it charged too much for a range of products with low perceived values. Graham Day's reported analysis that quality improvements at the manufacturing and components stage will re-establish the perceived value of the AR range is correct, but it must be doubtful whether this fix will regain the lost volume. The rest of Day's fix which will probably include a shedding of capacity could have a disastrous effect on the entire UK auto-

talong with Nissan, take a fatal chunk out of the volume car sector for ever. Between the achieve an initial penetration of about 12 per cent in addition to their import penetration, then, assuming AR holds on to about 9 per cent of the market, this will unhinge the visbility of Britain's original volume builders, This is based on the assumption that imports remain around 50 per cent so that the volume component of the "other half" of the market cannot support Ford, GM, PSA, Nissan and Honda causing all to wither unless subsidised by their parent companies abroad. If a company subsidises a market it is usually for political

rather than economic reasons. Therefore we must assume that the economically Japanese are looking for a longterm political base in Europe. A base where a government will be forced, because of employment priorities, to support Japanese technologies and Japanese aims in the EEC. Surveying their manufacturing bases elsewhere Japanese tech-nologies and aims are unlikely to be in the interest of Britain's component or design expertise in the same long-term sense as say those of Ford who have a massive cultural and economic investment in Britain.

We must have fewer home volume producers, probably two, to make it work. AR knows this, GM knows this, Ford knows this. Does the Government? Patrick Uden, 8 Kendal Steps St Georges Fields, W2

Equal pensions are actuarially sound From Mr J. Duffield.

Sir,—Mecca Leisure is not— fortunately—going against two centuries of actuarial practice by providing equal pensions for equal contribution from either sex in its new pension scheme. Although the employees will make equal contributions, Mecca is paying the extra cost of pro-viding the same benefits for women. Sound actuarial principles are preserved, and the fact that Mecca is providing subployees is a matter between the company and its workforce, although one might have thought that the Equal Opportunities Commission would be interested in the case.

According to the tables produced by the Institute of Actu-aries, female mortality rates are about 60-70 per cent of male rates for the same age. This is bout the same as the difference between non-smoker and smoker mortality rates, although the statistical basis for the latter difference is much less well-

IF YOU'RE WORRIED ABOUT GROWING PAINS GIVE YOURSELF A CHECK UP.

No healthy company can avoid growing pains. But how you cope with them can make the difference between profitable growth and failure.

Fortunately you don't have to face them alone; we can help.

This questionnaire is divided into four stages of growth which, in our experience, healthy companies go through in one form or another.

And if you look you can see below exactly where we can help you. Tick the boxes in the appropriate

section, fill in the personal details and return the whole advertisement to us. In return we will contact you from our

nearest Growing Business Unit which operates from offices all over the country. Arthur Andersen & Co. is one of the world's biggest accountants.

Much of our business is derived from companies that have grown up with us. Which is why, not unnaturally, we are keen to provide this service to growing companies.

STARTINGA BUSINESS	
o you need help with our business plan?	YES NO

Do you need assistance in preparing and reviewing financial projections? Do you need tax advice on an

appropriate legal structure? Do you need advice on fmancing strategies?

Do you need someone to make contact with the specialists you'll need-bankers, lawyers, etc?

Do you need help establishing accounting and other management information systems?

RAISING FINANCE FOR -DEVELOPMENT-

Do you need help to update the business plan? Do you need someone to talk

to on systems development, timing and planning? Do you need help to establish procedures for preparing

internal budgets and cash flow projections? Do you need advice on

when and how to recruit a good Finance Director? Do you need help in getting all

the grants, tax allowances and other assistance available? Do you need advice in

assessing and meeting your fmancial needs? Do you need someone to introduce you to financiers?

Do you need assistance in developing remmeration. packages to attract key people?

> RAPID -Expansion-

Do you need assistance in strategic and organisational planning? Do you need help in

developing computer systems which will help management's changing needs?

for management development? Do you need help to identify and assess companies available for acquisition? Do you need help to assess the tax, financing and other implications of overseas expansion? ---GOING PUBLIC-Do you need advice on assessing

Do you need training courses

whether going public will meet YES NO your business objectives? Would you like introductions to

stockbrokers and bankers and someone to liaise with them? Do you need to talk to someone about public reporting

responsibilities and what it means for your business? Do you need someone to help

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Please fill in the following details and return the complete advertisement to John Ormerod at Arthur Andersen & Co., 1 Surrey Street, London WC2R2PS.

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Current Turnover: Projected Turnover: No. of Employees:

ABERDEEN-BELFAST-BIRMINGHÄM-KRISTOL-CAMBRIDGE-CARDIFF-EDINBURGH-GLASGOW LEEDS-LIVERPOOL-LONDON-MANCHESTER-NEWCASTLE UPON TYNE-NOTTINGHAM-PRESTON-READING

FINANCIAL TIMES

Monday October 6 1986



Roderick Oram on Wall Street

Predators close in on USX

STANDING just under 15 ft tall and 85 ft long, Diplodocus Carnegiei is a memorial of sorts to the "Steel King" of America whose money

brought the fossil to light.

Evolution was unkind to Dippy, as the staff of the Carnegie Institute in Pittsburgh affectionately call their prized dinosaur. Harried to death by beach was nimble of to death by beasts more nimble of mind and body, it lay undisturbed until an expedition funded by Andrew Carnegie unearthed it in the

Standing just over 5 ft tall, Scottish-born Carnegie, for whom the gift of 7,689 church organs was small change, could afford to be philanthropic. He was making more steel than the total British industry when he sold out in 1901 to J. Pier pont Morgan for \$485m.

Morgan didn't haggle. He had to have Pittsburgh-based Carnegie Steel to create United States Steel Corporation, a \$1bn trust cornering 65 per cent of the domestic market.

Seventy-five years later, severely weakened by the now chronic problems of the steel industry, the comtems of the seed monstry, the com-pany was running the risk of going under. It has responded by spend-ing \$9hn over the past four years to transmute itself into an energy-dominated group. Steel, now the poor relation good for only 30 per cent of sales and large losses, was dropped from the name when the company rechristened itself USX three months ago.

But the survival strategy has boomeranged. USX could run up \$1bn of losses this year because of rock-bottom energy prices and the aftermath of a steel strike - its first since 1959 - which is already two months old.

Predators began closing in two months ago, attracted by assets val-ued at about \$30 to \$40 a share: the USX share price has risen 75 per cent to over \$26 but it remains close to 1982 levels since when industrial shares generally have more than doubled.

With almost every big arbitrageur rumoured to be buying trad-ing has often been frantic. About \$20n of shares, equal to a third of USX's common stock, have changed hands in the past three weeks.

Feared raider names such as T. Boone Pickens, Irwin Jacobs and Robert Holmes à Court have faded away in recent days leaving speculation swirling around Carl Icahn. A man who hangs framed annual rehas said nothing yet.

Left to shadow box. USX has hastily thrown up the first elements of ers are making a 30-day restructuring study which the market be-lieves will lead to some disposals and possibly the spinning off of oil nip more attractive to shareholders. It is rumoured to have arranged a jumbo line of credit.

Tight-lipped USX executives, still burgh, refuse all comment lest they be accused of running up the share

If Icahn is after them, they have a lot to fear. His speeches are thick with references to Robin Hood and making managements answerable to shareholders. Battle turns him on, he said last year.

It seemed earlier this year, however, that his most recent victory might have been his undoing. Rather than raid TWA and run, he had to stay to manage the ailing airline to restore value to his 52 per cent

He has been spectacularly suc-cessful. TWA is heading for a "substantial" fourth-quarter profit generated by deep concessions from unions, sale and lease back of aircraft, cost cutting and an upturn in traffic. The airline will have \$1bn of cash by year end, Icahn has told an-

Shareholders and bankers will be happy that TWA's share price has more than doubled this year, but passengers are less enthusiastic and since spring the independent federation of flight attendents has been picketing Icahn's 38-acre es-tate north of Manhattan when he is

Success against Icahn is relative as Phillips Petroleum knows. The Oklahoma-based oil major won the distinction of fighting off first Pickens and then Icahn between December, 1984 and March, 1985, with only a Christmas breather in be-

All three parties got what they wanted: the two raiders profits through higher shares prices and the company its independence. But m the process Phillips more than doubled its debt to \$8.8bn to buy back half its shares and reimburse Icahn close to \$25m in expenses.

Although asset disposals have helped whittle the debt down to S6bn, the company is still too strapped for cash to maximise its

Independent on a tide of change

THE INDEPENDENT. It is. Are you? The terse question on televi-sion commercials and roadside pos-The revolution

ters in Britain announces the arriv-al of what is claimed to be the first new quality daily newspaper in the UK for 131 years.
Tonight the presses will roll and

the Independent will begin its chal-lenge to the other quality British dailies, the Times, the Guardian, the Financial Times and the Daily Telegraph, for the young affluent readers valued by advertisers.

"I'm ready to go. Let's get on with it," says Mr Andreas Whittam Smith, founder and editor of the new broadsheet paper who was city editor of the Daily Telegraph until He is the editor of a newspaper

which until recently would have been inconceivable in Britain, where for years the print unions held new computer technology at The Independent is a paper with-

out a proprietor, owned by a wide range of financial institutions range of financial insulations which put up £18m to back Mr Whittam Smith and two colleagues from the Daily Telegraph.
The journalists, who account for

more than half the Independent's staff of 355, type stories directly into computer terminals in a fully and won. electronic newsroom where pages

The television cameras recording the unions is about the sum Mr
are made up on screen. They are
confrontations between pickets and Murdoch will save every year be-

mit the Conservative Party at its

annual conference in Bournemouth, southern England, to a radical pro-

gramme at the next general elec-tion of further major privatisation

and far-reaching changes in hous-

Under the conference slogan of

"the next move forward" ministers

will make a carefully co-ordinated

series of announcements both of

policies for the rest of this Parlie-

ment and of ideas for inclusion in

This drive to give a new sense of

direction will be coupled with strong attacks on the defence and

tax policies of Labour and the SDP/

Liberal Alliance parties following

Continued from Page 1

Certainly Mr Teets, the Grey-

empire now includes financial ser-

vices, restaurants and household

goods, finds "no romance in the bus

From Mr Teets' standpoint the

problems of running long-distance buses may indeed appear insuperable. Airline deregulation in 1978 stuck the first blow. Then came de-

regulation of road transport in 1982,

enabling non-unionised bus opera-tors to undercut Greyhound. The fi-

nal, probably moral blow, however,

came from financial standards set

goal in business - to generate a 15 per cent return on all his company's

assets. And while the buses could

possibly continue to operate profi-

Mr Teets admits to only

by Mr Teets himself.

hound Corporation chairman whose erate that kind of return.

ing and education.

In UK newspapers

dependent will be printed under

In the US and many European countries, use of such technology is commonplace. In the British national newspaper industry it is a revolu-

The arrival of the Independent is one of the most dramatic manifes tations of the tide of change that is sweeping Britain's national news papers affecting every title and transforming at the same time the cost structures of newspapers and the power relationships within

The year 1986 has turned into the

greatest year of change for British national newspapers this century. The roots of the revolution lie far from Fleet Street, the traditional ert of the national newspaper industry. In 1983, an unknown publisher of free newspapers in Warrington in the north of England. Mr Eddie Shah, challenged the main newspaper production union, the National Graphical Association,

then zipped down landlines to four police at Warrington turned Mr cause of the move.

ministers and ex-ministers at an

the conference more confident

a Harris Research Centre survey in

puts the Tories at 38 per cent.

Greyhound bus's destination

yesterday's Observer newspaper

This is only three points behind the Labour Party's rating of 41 per

cessions from a traditional hide-that the airline industry appears to persuade him to "try again" as a bound labour force. be consolidating into an oligopoly - bus operator.

they might never be able to gen-

ries, have both benefited at the ex- system.

about the party's prospects than ap- We've clearly decided that it is not

cent, even though the poll was un-dertaken on Thursday and Friday under the impact of Labour's highly per head funding of school and

successful conference.

The Labour Party, on about its best rating since 1981, and the Tories have both branched at the To-

The bus lines profit margins last come a strike which would enable year were well up with the Grey-the bus lines to be closed and the

profits of \$30m came to 25 per cent tors — a tactic Mr Teets exploited of the Corporation's total, while profitably two years ago when he turnover of \$710m represented only disposed of Greyhound's Armour 22 per cent of the turnover for the

corporation as a whole.

However, Mr Teets presumably believes that the bus lines assets

If Greyhound is sold, it seems most likely to be split into a number of regional operations with shorter

would be worth considerably more routes to places badly served by air-in a sale or liquidation than the lines – a strategy which Mr Teets

\$115m at which they are valued in has already implemented to some extent. The big blue dogs would He also hopes the prospect of a probably remain as a corporate

sale or closure will concentrate his symbol for any company or com

algamated Transit Union on Octo- coast bus rides with 5am rest

Shah into a national figure. He cap-italised on his fame to raise the money for Today, the new national colour tabloid newspaper launched

Mr Shah, the outsider who was able to ignore the union Maginot lines around Fleet Street, promised much more than he ever produced but he was an essential catalyst. Other proprietors who feared competition from a newspaper ap-parently about to be produced at a fraction of the traditional cost

seized the opportunity.

By the turn of the year, Mr Robert Maxwell, the larger than life Socialist publisher of the Daily Mirror, was able to boast he had won 2,180 redundancies and early retire-

ments by negotiation. It was more than a month later when Mr Rupert Murdoch changed Fleet Street forever by sacking 5,500 print workers and moving his four national newspaper titles over a single weekend to a well-prepared new printing plant at Wapping in London's docklands.

Eight months later, the printers are still outside the heavily fortified gates of Wapping and the Times, Sunday Times, Sun and News of the World are coming out like clock-work. A £58m (\$82.9m) compensation offer now being considered by

interviewed on Television. He said:

main accept on what we're going to

Mr Hurd foreshadowed wha

that Greyhound might actually we

assets sold off to non-union opera-

"a glint" in their eyes

He said that ministers now had

Since then, virtually every national newspaper has already cuts in manning. By Easter, the Express group had shed 2,500 jobs without any production being dis-rupted and the Guardian, Daily Mail and Financial Times are all moving to new printing plants in the old docks or nearby.

At the end of last month, the most traditional of all Britain's national newspapers, the Daily Telegraph, began production at a new £75m web offset printing plant, also in docklands.

The deal negotiated with the unions by a new, young Telegraph management team is the best indi-cation of how much the industry has changed since Wapping.

The new plant is being operated by 60 per cent fewer people than the old one in Fleet Steet and the production unions have agreed to binding arbitration on all disputes. Ironically Eddie Shah, the man

who appeared to personify the revo-lution, has already been swallowed up by the process. Today has done so badly so far that it has been taken over by the giant Lourho group, publishers of the Observer. Mr Shah, although still chairman, has retreated to Warrington.

Today, recently relaunched, de-monstrates that technology alone is

Zainuddin sell stake in UMBC

By Wong Sulong In Kuala Lumpur

peared likely after the problems of enough just spelling out what we the winter and spring. In particular, have done. We've got to place the fisclosed amount.

> had paid more than 8 ringgit (\$3) per share, as had been speculated in banking circles, because it would allow Mr Daim's faimly to make a

take up their rights entitlement. tire rights issue to boost their holding to 50.38 per cent or 38.62m shares.

Mr Daim's involvement in the ticles in the Asian Wall Street Jour-

banned the newspaper from Malay-sia for three months and ordered

din, the Malaysian Finance Minister, has signed an agreement to sell off its controversial 50.58 per cent stake in United Malayan Banking Corporation, UMBC, the third largest local bank, to Pernas, a government investment agency, for an un-

MPH, the Chinese investment com-pany, announced it was buying a controlling stake in the bank from Mr Chang Ming Thein. This was strongly opposed to by various Ma-lay political groups, and the deal was modified so that MPH and Per-nas each held 41 per cent of UMBC. In July 1984, just a week before

ing his 51 per cent holding in the much smaller Malayan French Bank, and paying 123m (\$46.8m) ringgit in cash. Last year, UMBC made a one for

nas and other shareholders did not The Daim Family took up the en-

Radical plans for UK Tories family to MRS MARGARET THATCHER, Britain's Prime Minister, and her senior ministers will this week comment the Conservation will be debated by containing the Conservation will be debated by containing the contai The Conservative leadership's deunusually wide range of fringe sire to stress new ideas was emphasised yesterday by Mr Douglas Conservative leaders approach Hurd, the Home Secretary, when

THE FAMILY of Mr Daim Zainud

In a statement over the weekend Pernas said the acquisition would "mark another milestone for Pernas in fulfilling the objective and aspirations of the new economic policy." Bankers said the deal would be controversial if the price paid was considered to be exces-

Mr Lim Kit Siang, the opposition leader in parliament, said he would object strongly to the deal if Pernas

uge profit from the sale.
UMBC has been embroiled in controversy for the past six years. In 1981, Multi-Purpose Holdings, MPH, the Chinese investment com-

he was made Finance Minister, Mr Daim announced he was buying MPH's stake in UMBC by exchi

five rights issue, at 4.5 ringgit each. For reasons yet to be disclosed, Per-

UMBC affair was the subject of several investigative and critical ar-

UK pins hopes on money supply

Continued from Page 1 ments and sharp rises in asset prices, has raised concern in financial markets of an upturn in infla-

Mr Lawson has not ruled out a rise in interest rates if sterling were to continue to slide, but his determination up to now to avoid an in-crease before the party conference is thought to have caused some ten-

sion with the Bank of England, Publicly, the Bank is insisting that there is no difference with the Treasury. The official view is that the judgment to defend the pound

World Weather

through intervention rather than downward pressure on the sources interest rates is based on the perception that the markets are too ditions should not become lax." platile to conclude that sterling's

tably even within the new deregu- ber 31. Mr Teets has said that a 30 stops" for a wash and shave in the lated environment - especially now per cent cut in labour costs would middle of Nebraska.

about the dangers of an upturn in inflation unless sterling's slide is reversed. In its Ouarhous Daniel

At the same time there are re fall is signalling inflationary pres- ports that the Treasury has placed strict limits on the amount the Bank can spend in the foreign ex-

versed. In its Quarterly Bulletin, published two weeks ago, the Bank Bundesbank, nevertheless won gave an uncharacteristically strong plaudits from other European cenwarning that "It remains important that policy should continue to exert of the International Monetary Fund."

Last week, the Government bank week's meeting that week's meeting that policy should continue to exert of the International Monetary Fund.

Siemens ahead in CGCT battle Continued from Page 1

nunications authorities have recently been particularly turbulent. jection of some FFr 500m (\$76m) to Another problem is the willing restructure its balance sheet, is also ness of Siemens to negotiate with keen to link up with a partner the French state-control led Matra which will open export opportuni-group on collaboration in the pri-ties for the group.

The French Government is curwate telecommunications business. The French Government is cur-matra recently took over control of cently considering proposals to take CGCT's private telephone opera-tions, but CGCT would like its new partner in its public switch business and Ericsson. Government and industry ness to be closely associated with sources say that recent suggestions

of CGCT, says that no telecommuni- en seriously. cations group will be able to survive Northern Telecom of Canada also

lecommunications (DGT). Relations and the private parts of the busi-

CGCT which still requires an in-

Matra in its former private tele- that Plessey of the UK and Italtel of Italy were also interested in bid-Mr Claude Vincent, the chairman ding for CGCT were not being tak-

in the longer term if it does not seems to have been ruled out at this have a footbold in both the public stage by the French Government

THE LEX COLUMN

Applause in the Winter Gardens

trolled slide in sterling would, of course, have threatened the entire counter-inflationary stance of the past seven years. Saved by the folly of Opec from its unwanted status as a petro-currency, sterling now fully belongs within the stable framework of the European Monetary System. To have the reserves of the Bundesbank at our disposal has

more effective.

"And the discipline of the EMS will enable us to reessert the fundaentals of our sound-money policy. In this winter's wage round both employers and unions will know that we mean what we say: inflationary wage increases can no long-

This is perhaps a speech which the Chancellor might idly think of delivering to the Conservative Party conference this week. It has the merit of presenting a consistent face to the various long-standing problems that have risen up against UK monetary and exchange rate policy. In the bracing autumn air of Sournemouth there is even a sporting chance that Mr Lawson could deliver such a message without actually being hooted off the platform - the fate which actually befell Mr Denis Healey in similar circumstances 10 mess actually

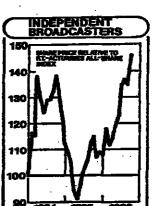
stances 10 years ago.

A speech that might go down rather better, though with more underlying doubts, would sound more You know that we have never

shrunk from doing what is needed to defend the value of the currency, within the framework of a free market. It was an act of faith in the market system to remove exchar controls; and we have to keep faith with the judgment of the markets so long as they do not begin to overshoot in a potentially dangerous Given the new spirit of interna-

tional co-operation, engendered at the Plaza meeting last year, we have ridden out some fundamentally unjustified short-term pressure on sterling with the help of our friends in Europe. We have resisted the dâmaging demands for a rise in base rates. As you have seen, the City was wrong in its expectation of an abnormal rise in the money stock last month. There is no sterling crisis."
As the Chancellor receives the

sense of problems unsolved is likely to echo uneasily round the financial markets. Good money figures? Well,



expected bonus will be a direct offset to the Bank of England's foreign exchange intervention? Avoidance of a base rate increase? Well yes; but how long will the markets stand back when the special eight-day loan to the discount market expires? The judgment that will matter for sterling and base rates is not that of the party conference, but that of the markets.

TV companies

Finding a sector which has been consistently undervalued by the market is the stockbrokers equivalent of turning lead into gold. The latest example of would-be analyti-cal alchemy is Kleinwort Grieveson's attempt to prove that the TV contractors should be on a growth

It does on the face of it seem odd that these companies' prospective earnings should be on a discount of about 40 per cent to the FT Industrials average; they are in a way ad-

vertising companies with assets.

In fact, the sector has enjoyed a steady if not spectacular rerating, having recently fought its way back to the position relative to the All-Share that it held about 2½ years ago. Now it is floating uncomfortably in the grey area between income and growth.

The short-term arguments are persuasive. Net TV advertising revenues this year are likely to show an increase of about 20 per cent over 1985's levels, and real growth next year of around 7 per cent is expected.

Even companies which are fighting to retain their share of the cake weeks ago announced that its interim profits had more than doubled. With a market which is now worth cial ownership.

over film a year, very small in-creases in market share will be significant for profits, which should assist the contractors in the South such as Thames and LWT.

With the spectre of advertising on BBC now exorcised, worries about a dent in the local monopolies enjoyed by the contractors will switch to the proposed satellite DBS service in the UK.

The most optimistic of the tenders for the contract expects to take 32 per cent of the TV advertising cake by the eighth year of opera-tion. All that is certain is that until the 1990s the project seems des-tined to incur very high costs in return for minimal revenues.

In any event the deregulation of

the airwaves across Europe pro-vides more opportunities than ob-stacles for those contractors with the programme making base and archives to fill the countless hours that will need to be filled.

Contractors such as Television South West, LWT and Central have already moved to encourage institutional investment by enfranchising their shareholders.

But both bankers and insurance companies will always be cautious about lending to or investing in companies whose main or entire iness can be removed by decree of the IRA

Experience has shown that it re-

quires considerable efforts to lose a licence, but if it comes to that, the companies' solid asset backing in the form of property, studios and archives provide considerable so-lace. When Westward TV lost its licence the fire sale produced more than its market capitalisation before the expulsion order. Attempts by the TV contractors

to diversify out of a complete dependence on the licence are hardly impressive. HTVs revelation last Thursday of unexplained losses and write-offs in its diary publishing venture is just the latest case for The problem is that the IBA de-

sires to loan the airwaves to the great and the good, not the hard-headed entrepreneur. But however unsuccessful the management, the IBA's opposition to transfer of licence ownership mid-term Thames, Granada - means that the companies are effectively takeover

The TV contractors' stock market profits increase: Central TV two advance City screening of the late waiting any company that a future Labour Government takes into so-



Nine out of ten finance directors haven't got their facts straight.



SECTION II – COMPANIES AND MARKETS

FINANCIAL TIMES

Monday October 6 1986



Seven-Up business sold for \$240m

By Anatole Kaletsky in New York but rapidly expanding private partnership, emerged as the third largest force in the US soft drink market when it said that it was buying the domestic business of the Seven-Up company from Philip Morris for \$240m.

The franchise for Seven-Up will put Hicks & Haas, a partner-ship controlled by Mr Thomas Hicks and Mr Robert Haas, two Dallas investors, in control of 14.3 per cent of the US soft drinks market this compares with market shares of 39 per cent and 29 per cent respectively held by Coca Cole and Pepsi Cole, the two

Hicks & Heas rose to promi-nence only last year, when it led the acquisition of two soft drink the acquisition of two sort arms betfling plants in Dallas and Wa-co, Texas. It later purchased A & W Brands, the nations largest root beer manufacturer.

its expansion culminated two menths ago when it led a group of investors in a \$416m leveraged purchase of Dr Pepper, the third largest US soft drink product, which is particularly popular in Texas. One of the other partners in that transaction was Culture. in that transaction was Cadbury Schweppes of the UK, which acquired a 30 per cent stake in

10 Table 2

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and the same

As in the Dr Pepper purchase, Hicks & Haas has bought Seven-Up as part of a broader investment group. In this case the other partners, helpde Donaldson Luftin and Shreets Partnership as well as members of the Dr Pepper and Seven-Up manage-

DESIGN AND CONSTRUCT MANAGEMENT CONTRACTING TRADITIONAL CONTRACTING ·KYLE STEWART

Brief rallies in market fail to dispel wider currency concerns

But the market enjoyed two brief rallies – one mid-week and the oth-

by a flurry of trading on Friday, remained unconvinced by the rallies, however. They said price rises were triggered by professionals and retail investors remained on the side-

Where deals were for good quali-

meeting in Washington failed to rity, which attracted investors wary reach agreement on economic poli- of a lengthy exposure on a dollar

rallies – one mid-week and the our rallies – one mid-week and the our er on Friday afternoon – on US economic data, rekindling hopes of a more stable currency and the possibility of lower US interest rates.

Treasury bands looked generous for this popular triple-A rated borrow-

Mutual Life Insurance was enty names, this policy generally couraged by Wednesday's brief is-came good. Citicorp Investment suing window to launch \$150m debt

CURRENCY worries overshadowed Bank, for instance, met a strong re- through its subsidiary Mony Fund- dried up as the market traded un- per cent on new deals, but dealers stronger for the five year than for A SFr 60m 10-year 5% per cent the Eurobond market last week as sponse to its 575m deal for Eurothe dollar fell on the foreign exchange market while finance ministers of leading industrial countries

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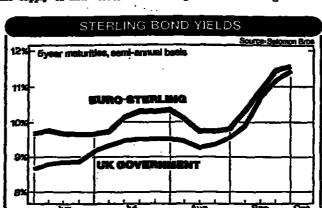
cause of its short, three-year matuters of leading industrial countries

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cause of its short, three-year matu-

lar fate.

Currency concerns afflicted the floating rate note market as well as the fixed rate dollar market, and Tokyo fell during much of the week. the supply of new issues almost Coupons are now being set at 3%



say even this is not high enough to

attract investors.

Of all the markets the Eurosteriing market suffered the worst last week, as the foreign exchange markets drove the pound down while the authorities resisted pressure to

Prices of sterling Eurobonds fluc-

triated widely in line with gilt prices. Most traders found it the best policy to keep positions flat, since very thin trading meant that prices varied widely between market-markers and forages into the market proved a risky business. The D-Mark market traded weak-

ly in line with the Eurodollar market during most of last week, al-though trading increased on Friday as the dollar briefly fell below DM A new 12-year domestic Federal bond met sluggish demand.

But Denmark found a reasonable response to its new DM 1hn two-tranche deal, since this was the the Euro-D-Mark market for two years. Both deals were quoted with their fees, although demand was

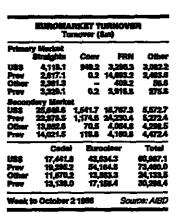
the seven year tranche. interest rates moved down by about

This enabled fairly buoyant new issue volume, although there was concern that the supply of new paper for Japanese borrowers might

The Euroven market was also healthier than other sectors of the Eurobond market last week, and a long-expected Y60bn deal for Norway was finally launched. Although borrower's name is popular with investors, the bond met a less
enthusiastic response than many
dealers expected since its terms
were seen as aggressive. Its price were seen as aggressive. Its price held at a discount to issue price slightly outside the level of its total fees during most of the week.

Issues convertible into gold are

bond for Pegasus Gold convertible The Swiss franc market was in into gold or stock closed its first healthier shape than other areas of day's trading on Friday at 105%, as the Eurobond market as short-term against a par issue price. Meanwhile Banque Paribas Capital Mar-%s point on the week and prices kets found a good response to a rose by between % and % points on \$50m five-year 5% per cent bond for American Barrick Resources, con-vertible into gold after its first year and launched on Friday evening.



Move to finer underwriting fees on Euronotes swallowed without murmur

BY ALEXANDER NICOLL IN LONDON

ity for Ireland have both been well deal.

oversubscribed. Both deals included a facility fee of only four basis points for the first part of their lives, rising to five thereafter. Both well as Japanese ones.
The Credit National facility,

which has the lower fee for the first five years, has been oversubscribed Philip Morris moved to sell Seven-Up in January this year ss.

Neither the arranger nor the borpart of a strategic decision to get
which has the four basis point fee
out of the soft drinks industry.

In eng-swared 5100m loan nor
five years, has been oversubscribed by 50 to 60 per cent, though there is
no chance of an increase. Irelands,
which has the four basis point fee
out of the soft drinks industry.

In eng-swared 5100m loan nor
Cyprus emerged with imovative
tax-sparing features with dallow
tax-sparing features put two basis the row points above London interbank of
they will be paid a fee out of the
terms of the facility in London, but

writing fees on Euronote facilities borrower was due to consider over appears to have been swallowed by the weekend whether to sanction the market without a murmur. what could be a sizeable increase. It The \$300m deal for France's is believed in any case to have been Credit National and the \$400m facil- originally interested in a \$500m

have been supported by a wide land which appears to have even spread of banks including US as tighter terms. Bank of New Zealand is government-owned, though it does not borrow with the Govern-ments specific guarantee. It is by far the largest bank in New Zea-

deal.

Perhaps emboldened by these responses, Barclays Bank in Hong Kong brought out a Euronote facility on Friday for Bank of New Zealand is government owned it to new 2 the control of \$200m, of which half is to be under-

The long-awaited \$100m loan for

THE MOVE to even finer underwriting fees on Europote facilities borrower was due to consider over amounts to have been swallowed by the weekend whether to sanction away.

bankers hearing of them in the gin of 50 or more basis points which ing out the tax-sparing benefits beit might expect to pay on a conventional loan.

it might expect to pay on a conventional loan.

them to earn nearer what they

is three basis points for usage of between 50 and 75 per cent, and four that the proceeds of the loan are to be used for development.

The sterling commercial paper market is gathering some autumn be used for development.

Security Pacific Hoare Govett is might normally expect to make leading the deal with Bankers Trust from lending to Cyprus. The ar-

pace with the announcement of new facilities. Storehouse, the UK retailing combine formed from British Home Stores and Habitat Mothercare, has a £150m programme with Chase Manhattan, County NatWest Capital Markets, Morgan Grenfell national as dealers. The borrower may also issue in dollars. Chestergramme with County NatWest and Warburg as dealers.

A survey of potential investors in sterling CP, published today by stockbrokers Phillips & Drew, sug-gests, however, that there may be a gap between issuers' and investors' views of the young market which could be difficult to resolve. Bor-

and Swiss Bank Corporation Inter- Libor or higher - a level at which the best names would be most unlikely to consider issuing.

Turkey is continuing its come-back in the international borrowing field with a \$50m note purchase facility credit for its Petroleum Pipe-line Corporation Botas, led by Mor-gan Grenfell and the only purely commercial lending portion of \$292m project financing.

The market for deferred pa chase facilities, which enable UK rowers have generally been hoping municipal authorities to finance to get rates which are competitive outlays such as on housebuilding, with those on bankers acceptances, has narrowed down to Scotland afnunicipal authorities to finance Though most of the investors surter the Government halted it veyed say they do expect to buy elsewhere in the summer. Edinsterling CP, a majority say paper isburgh has mandated Industrial. sued by a top-rated borrower would Bank of Japan and Guinness Maonly be attractive if the yield was at hon for a £70m facility.

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Issue price 100 per cent. Payable as to 50 per cent. on 23rd September, 1986 and 50 per cent. on 23rd December, 1986

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> Swiss Volksbank The Union Discount Company of London, p.l.c.

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Euro-clear

US MONEY AND CREDIT

Weak employment data lift bond prospects

second wasek running last week but the gains were not enough to wipe out the previous heavy losses and September has proved to be the second worst month of the year for investors in the US boud markets. The only compolation is that

it could have been worse. especially after the news that the finance ministers of the world's five richest countries had failed to reach an agree-ment about what to do about interest rates and exchange rates ahead of last week's meeting of the International Monetary Fund (IMF) and the World Bank.

Any hopes that the major industrialised countries would use the occasion of the year's

	Lest	1 week	4 wks	—12-m	onth-
	Friday	2 90	890	Algh	Lon
ed Funds (weekly average)	6.12	5.84	5.86	9.91	5.8
bree-month Treestry bills	5.00	5.23	5.23	7.40	5.1
Diff-incline itansma bills ***********************************	5.18	5.38	5.30	7.41	6.1
bx-month Tressury bills	5.67	5.76	5,64	8.05	5.4
hree-month prime CDs	5.73	5.78	5.60	8.05	5.5
O-day Commercial Paper	6.65	5.70	5.50	7.95	5.4
O-day Commercial Paper	5.00	- 0.79			-
		Change In Weak	Yield	1 Week ago	4 wrk
	Friday (n week	Yield	800	390
even-year Treestry	1004	+ 0%	7.11	7.25	7.1
O-year Treseasy	1144	+ 2	7.87	8.07	7.9
A-veer Troubley	9674	+ 1%	7.53	7.63	7.5
less 10-year "A" Financial	N/A	— 0% <u>a</u>	8.63	8.50	8.4
lew "AA" Long utility	N/A		9.38	9.36	9.3
Mary "AA" Long industrial	N/A	+ 14	9.00	9.13	3.0
	umber 22	M1 rese	by \$4.3	be to \$6	95.1b
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most important international financial meeting to unveil a brave face on last week's high co-ordinated cut in international financial meeting to unveil a brave face on last week's high co-ordinated cut in international level meetings and cool the rates, were quickly dashed. Indeed, President Reagan underlined the current US dispute with its rich allies in a speech to the IMF. The failure to reach an agreement on how them to "contribute their fair share to world recovery and adopt more growth oriented that international freezeway and adopt more growth oriented that international freezeway face on last week's high cool freezeway industrial meetings and cool the fitten acrimonious debate between the US and its major industrial partners in his speech to the IMF. The failure to correct the trade imbalances is should not be viewed as a set-industrial partners in his speech to the IMF. The failure to correct the trade imbalances is should not be viewed as a set-industrial partners in his speech to the IMF. The failure to correct the trade imbalances is should not be viewed as a set-industrial partners in his speech to the IMF. The failure to correct the trade imbalances is should not be viewed as a set-industrial partners in his speech to the IMF. The failure to correct the trade imbalances is should not be viewed as a set-industrial partners. markets is that last week's meetings ended in a stalemate and the only excitement was the

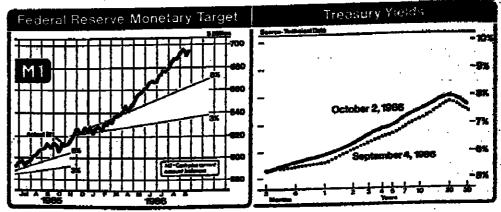
However, the credit markets expecting the September figures did not react as negatively as to show little change from might have been expected. US August and the figures are Government bond prices fell unquestionably weaker than sharply on Monday but recovered the next day following
a batch of economic statistics
which showed that the US
economy is growing very
last week's data "dissuade us
described that the US are the dissuade us last. The index of leading economic indicators fell by 0.2 per cent in August—its third decline in four months—and an August trade deficit of \$13.3bn was less than expected.

and the only excitement was the was less than expected. Isst-minute \$12bn bail-out of However, the main economic Mexico. The US was unable to news of the week for the get West Germany or Japan to markets was Friday's employagree to lower their interest ment figures, which showed that rates and/or boost their economics, while the US gave no by 0.2 percentage points to 7 indication that it was prepared per cent in September after to prevent further sharp three months of declines. Bond US DOLLAR STRAIGHTS

declines in the value of the traders take a lot of notice of dollar. The foreign exchange the employment data because it markets have reacted to the provides not only a fairly stalemate by marking down reliable snapshot of how the the value of the dollar and by overall economy is doing but the end of the week it was also gives important clues as sitting at DM2 and several to how other important seg-analysis expect it shortly to test ments of the US economy are last month's low of DM 1.883. faring. Most analysis had been

economy is growing very last week's data "dissuade us slowly and the US trade deficit from our view that economic may be starting to shrink at growth will average 24 per cent to 3 per cent between now and the end of 1987, although we continue to believe that if we are incorrect, growth will prove weaker than our forecast." Smith Barney is still forecast-ing third-quarter US economic growth of 2½ per cent and a quarter could have a negative

STRAIGHTS Issued AHPC O/S Fin 11%, 94 990 AIDC 11 89 75 AMPT Saving 12%, 89 75 AMPT Saving 12%, 89 75 AUSTRAILS 29 81 75 AUSTRAILS 21%, 98 75 AUSTRAILS 21%, 98 75 AUSTRAILS 21%, 98 75 AUSTRAILS 21%, 98 95 Bank of Tokyo 12%, 98 95 Bank of Tokyo 12%, 98 95 Bank of Tokyo 12%, 98 95 BMW O/S Ents 10%, 91 50



"modest but temporary acceler-ation" in the fourth quarter. The firm says it continues to believe there is a 50 per cent probability that a co-ordinated discount rate cut will be implemented within the next one or two months, an expectamarket over the near term. However, it warns that a temporary blip in both real growth and inflation during the fourth

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influence on the market at some point by the year-end. Salomon Brothers' Kaufman notes that while the Federal Reserve may feel constrained by the dollar's latest dip, it will likely maintain its accommodative stance for the near term. "As economic sluggishness persists, the Fed will eventually have to ease further, regardless of the dollar risk, and hope that parallel moves by other countries will dampen the

108% 111%

dollar's descent," says Kantman. dollar's descent," says Kaufman. Philip Braverman of Irving Trust's Briggs Schædie division is equaly optimistic. "The outlook still favours lower bond yields as the market increasingly recognises that the economy is far from rebounding and that the Fed will inevitably continue its easing trend," says Mr Braverman in savs Mr Braverman in trend," says Mr Braverman in his latest credit market report. William Hall

FT/AIBD INTERNATIONAL BOND SERVICE

UK GILTS Bank holds back the discount houses

THE GYRATIONS of the past week have induced something close to shell shock in many hardened players in the UK gilt-edged bond markets. One benchmark stock at the longer end of the market, the Treasury 131 per cent 2004/08,

Monday, down 2‡ points as sterling slides. stering sides.

Tuesday, up 2j when the
Bundesbank joins the Bank of England in support of the pound.

Wednesday, a rise of only is on the day. Dealers unused to moves this small are confused. Thursday, down 14 as the pounds resumes its slide. Friday, up 1. The Bank stamps its foot again.
"One point is no longer a large move. Even the most active traders of the market are now staying out," observed Mr John Shepperd, gilts economist at Rowe & Pitman, Mullens. at Rowe & Friman, Muhens.

It was good to see that Mr
Nigel Lawson, the Chancellor
of the Exchequer, retained a
sense of humour while skulking

out of sight in Washington.

the European Monetary System "today." The market had, for the most part, already got the point, although the previous day it had seen a rather different joke in the use (I the same form of words by the Governor of the Bank of England.

The Bank on feel some satisfaction on other counts, however. If it has not won the day, it did at least succeed last week it did at least succeed last week in averting what seemed to many like an inevitable rise in base rates. Some of its foreign exchange dealers may feel frustrated at having to intervene with their hands tied, but they managed to keep the sterling index above 68.0.

It has not been easy to hold back the discount houses. The Bank's early assistance to the money markets on Monday was agreed only after lengthy discusions with the houses. The Bank had to accept some bills at rates above its existing deal-

Auxious Treasury officials felt ing rates, although close enough it necessary to point out that to be called in line with the the Chancellor was making a general structure. Several joke when he said on Tuesday houses had wanted to offer bills that sterling would not enter the exchange rate mechanism of wednesday's money market the Funnessay Monestery System. at considerably higher rates.

Wednesday's money market sterling M3 growth.

rounds offered even more food

Fortunately for for thought to interpreters of ities, the markets were so the Bank's smoke signals. The nervous that they decided the for thought to interpreters of the Bank's smoke signals. The Bank ended up completing its assistance to the markets with £55m of lending to the houses at 10 per cent, expiring on Thursday—the day on which Mr Lawson will expound the success of his economic policies to the party faithful at Bournemouth.

The discount houses had

The discount houses had been most unwilling to commit themselves to the present rates structure further ahead than tomorrow, when most of the market has been expecting money supply figures so hor-rendous that base rates will

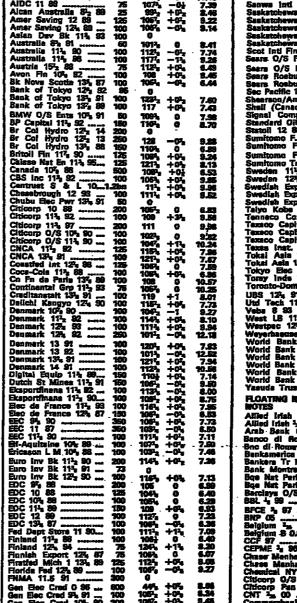
For the Bank to agree to the lending expiring on Tuesday, however, would have been read as an admission that sterling M3 growth in banking September was quite as bad as the 34 and agree with that the market

ing rates, although close enough to be called in line with the fears too convincingly might general structure. Several houses had wanted to offer bills at considerably higher rates.

Wednesday's money market considerably money market considerably higher rates.

Fortunately for the authorthe Bank did not want one rate rise last week only to have to concede a second tomorrow on the back of poor money supply numbers. On Friday, the discount houses were still pressing for a 2 percentage point rise in base rates, and the Bank had to refuse all bids at its weekly Treasury tender, the first such refusal since the sterling crisis in January. A warmer response was accorded to the Bank's other signal on Friday, the issue of £200m tranches of 10 per cent Treasury Convertible 1990 exdividend, 9 per cent Conversion 2000 and 8 per cent Treasury 2009 Resiness as peral was 2009. Business as usual was the message drawn from these modest issues in an unremark-able range of maturities.

George Graham



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USAIR Fig 7 98 YEM STRAIGHTS
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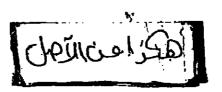
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22nd July, 1986



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U.S. \$75,000,000

7½ per cent. Notes due 1996 with Warrants to purchase U.S. \$75,000,000 7½ per cent. Notes due 1996

Issue Price of 71/2 per cent. Notes due 1996: 100 per cent. Issue Price of Warrants: U.S. \$16.00 per Warrant

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Shearson Lehman Brothers International S.G. Warburg Securities

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Manufacturers Hanover Limited

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Salomon Brothers International Limited Swiss Volksbank

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Philip Morris Companies Inc.

U.S. \$100,000,000

7% per cent. Notes due 1990

Issue Price 101% per cent.

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Banque Paribas Capital Markets Limited

Credit Suisse First Boston Limited

Dresdner Bank Aktiengesellschaft

Leu Securities Limited

Merrill Lynch Capital Markets

Swiss Bank Corporation International Limited

S. G. Warburg Securities

Julius Baer International Limited

Banca del Gottardo

Banca della Svizzera Italiana

Swiss Volksbank

Peter Montagnon interviews Eugene Rotberg, the World Bank's treasurer.

Moving towards a simpler way of funding

THE WORLD BANK has long favourable. been established as the largest "We would like to borrow with the appropriate the property with the pr single borrower on inter-national bond markets, but Mr Rotberg said. The problem now, according to Mr Eugene is that there is no need to do

said in an interview at last week's annual meeting in Washington. This is down on last year's \$10.6bn, and the lowest borrowing total since 1982.

The reasons for this decline are well known. They reflect a parallel slowdown in disbursements by the bank to its 2-

ments by the bank to its de-veloping country clients as well veloping country clients as well may start to rise again as results as its record level of liquidity which stands at just over \$20hn or 56 per cent of outstanding loan commitments at the end of 1985-86.

This has constrained borrowing at a time ironically when the market can scarcely be more

Rotherg, its treasurer, its so, and one aim of the bank paper is becoming scarce.

In its current fiscal year ending June 30, 1987 the bank plans to borrow only \$9bn, he said in an interview at last target level of 40 to 45 nor target level of 40 to 45 per

> Temporary decline Mr Rotherg believes that the decline in the bank's borrowing requirement may be only temporary. Towards the end of the current fiscal year its needs may start to rise again as fresh han projects are put on its

of investors. This year's borrow—whereby the duration of its permission to use interest rate ing programme will concentrate—liquid assets portfolio would be futures and options in manag-on classic, long-dated plain limited to a range of three ing its liquidity, though initially ing programme will concentrate on classic, long-dated plain vanilla instruments. Mr Rotberg rate funds. We are rejecting most of everything else."

Meanwhile, the bank's efforts at innovation for which it is well known in financial markets are now being directed to the management of its liquidity. It plans soon to propose to its board a new scheme which will dramatically change the way it's liquid assets are invested.

At present it is not permitted to invest in securities with a life to maturity of more than five years and three months. If the changes go through there will be no such restriction. This is because the bank

months to four years.

gives, for example, different clients on the currency and interest rate risks they run and fixed-rate bonds expiring on the same date because the Linthe long run all this means entire return on the former is concentrated at the end of its

term paper. they are a natural
The bank is also to seek everyday business.

says the World Bank was "constantly importuned" with offers
of finance during the annual
meeting last week, but "we the investment portfolio calcuwant 20, 30 and 40-year fixedlated on a cash flow basis. It
clients on the currency and Duration is a technical mar-instruments. Further down the

> entire return on the former is that its basic approach to finance concentrated at the end of its ife.
>
> Duration concept
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> Moving to a duration concept
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> Moving to a duration concept
>
> Simpler. Mr Rotberg calls this "unbundling innovation." Instead of humping all sorts of bells and whistles together in the concept bell and whistles together in the concept bells and whistles together in the concept bells and whistles together in the concept bell and the concept bells and whistles together in the concept bell and the concept below the conce Moving to a duration concept will greatly enhance the scope of the bank in managing its liquid assets as it will be able to buy high yielding long-dated instruments provided the purchases are matched with an equivalent amount of shorterm paper.
>
> The bank is also to seek to seek

Mediobanca in public attack on Montedison BY JOHN WYLES IN ROME MEDIOBANCA, Italy's most pow- sive price of L740hm for the 12.4 Schimberni immediately ahead of

> eve of the launching of a L947bn (\$685m) rights issue by the chemi-cal, energy and health care group. The issue is one of the largest ever made on the Milan bourse. In an unprecendented public at-

shareholding, Mediobanca accused to 37.4 per cent.
Montedison's chairman, Mr Mario Mediobanca appears to have Schimberni, of paying an "exces- spared no effort to embarrass Mr director

erful merchant bank, yesterday per cent of La Fondiaria, the Flor Montedison's one for two share of questioned the financial judgment ence-based insurance company, fering which is open from today unence-based insurance company, fering which is open from today un-which the Montedison holding comof Montedison management on the

thre of a weekend publicity blitz by nology concern. the Milan-based merchant bank ex-

pany, Iniziativa Meta, purchased in August.

nally designed to finance the projected but still uncertain takeover August.

Angust.

This accusation was a major fearmenta, the Swedish biotech-

At the centre of the weekend manoeuverings was the leaking to the In an unprecendented public atplaining its unremitting hostility to nocuverings was the leaking to the tack on the management of a comthe share purchase which raised Milan newspaper, Il Giornale, of a pany in which it has an important Montedison's stake in La Fondiaria letter to Mr Schimberni from his main adversary, Mr Enrico Cuccia, the gritty 78-year-old Mediobanca

Cheung Kong sells Hilton to utility for HK\$1bn

BY KEVIN HAMLIN IN HONG KONG

CHEUNG KONG Holdings. Mr. taking an entitlement of 10m Li Ka-Shing's flagship company, shares and the balance, will be has sold the Hongkong Hilton distributed through private Hotel to Hongkong Electric placements.
Hotel to Hongkong Electric placements.
Holdings, a utility company in which Mr Li holds a controlling cent of the 24 per cent stake, in a deal offered to learn the control of the cent worth HK\$1.03bn (US\$132m).
To finance the deal, Hong-kong Electric is issuing 103m new shares at HK\$10 each, representing 7.5 per cent of its total issued shares. The price

It was reported that 25 per cent of the shares will be offered to London institutions with the remainder placed in

Cheung Kong is also gaining an extraordinary profit of \$780m on the book value of the represents a 7.5 per cent dis. hotel, which it bought in 1977.

count on the market value of News Corporation, Mr hotel, which it bought in 1977. HK\$10.60 a share at Friday's Rupert Murdoch's media group, trading close.

Hutchison Whampoa, the transport concern expect soon

Wah Kwong ships released

MARINE MIDLAND Bank and than US\$850m, and agreed to Bank of Montreal, two creditors release the \$2,680 dwt Brazil of the ailing Wah Kwong Ship- Venture and the \$2,587 dwt

Kong.

The group said the banks group's restructuring, with one have signed to participate in an agreement to restructure sign the agreement at the week-Wah Kwong's debt of more and.

trading company in which to finalise acquisition of a 50 Cheung Kong holds a controlper cent stake in Hong Kongling 35.1 per cent stake, is to buy 28m of the new shares to maintain its equity stake in five-star hotels in 10 countries, Hongkong Electric. Mr Li is Reuter reports.

ping and Investment Company Venture Star, which were (Hong Kong), have agreed to arrested last week. Reuter reports from Hong Kwong's 46 creditors have al-

Wharf Holdings restructuring in motion

By Our Hong Kong

THE EXPECTED restructuring of Wharf Holdings, the pro-perty, trading and hotel group, perty, frading and hotel group, was set in motion over the weekend when World International Holdings (WIH) announced it had bought Hong Kong Realty and Trust's (HKRT) controlling interest in the Lane Crawford department store chain for HK\$691.9m (UIS\$88.8m).

The move comes less than one week after Sir Yue Kong Pao stepped down as chairman of both Wharf (previously known as the Hong Kong Kowloon Wharf and Godown Company) and of WIH.

As WIH is the ultimate parent of Wharf, and Wharf has a majority stake in HKRT, an investment holding company, there is no change in the ultimate control of Lane Crawford.

ERT seeks to accelerate repayment of rest of debt

UNION EXPLOSIVOS Rio Tinto

some of the constraints placed on ERT under a rescheduling agreement signed in 1984. A senior ERT official said the company was holding individual contacts to prepare the ground for renegotiating terms and repayment sheedules.

The refining and chemicals group reduced its losses to Pta 703m (\$5.2m) last year from Pta 10.35bn in 1984, and expects to end this year firmly amount. Bankers said the com-in the black, despite the impact of lower oil prices on its sales outlook. A Pta 35bn divestment to part of the amount. Bankers said the com-pany had proposed 10 per cent.

Royale Belge acquires Ippa

cERT), Spain's leading chemicals group, has begun talks with Spanish and foreign creditor banks to try to accelerate repayment of the remainder of its debt.

The talks are aimed at lifting some of the constraints placed on ERT under a rescheduling agreement signed in 1984.

banks accepted in lieu of interest payment and foreign exchange losses. Amounting to a further Pta 40bn, these indefinite credits carry interest of between zero and 4 per cent but give creditors a priority claim on any profits, ERT wants to swap them for ordinary debt equivalent to part of the amount. Bankers said the com-

ROYALE BELGE, the Belgian will become the largest single mate control of Lane Crawford.

WIH is paying an extremely generous HK\$22 each for 12.72m A shares in Lane Crawford and HK\$2.20 each for 187.32m B shares, representing a 58 per cent premium on A shares and 73 per cent on B shares, compared with trading prices immediately prior to the suspension on Hong Kong's stock exchange on September

MUH is paying an extremely insurance group, has announced a shareholder in Royale Belge. The deal means that the insurance company is acquiring acquisition of Ippa, the 10th danger of Ippa that it does not already own from country, Questin Peel reports

Sofina, which will be issued 140,000 shares in Royal Belge in return. At current market and industrial holding company prices for Royale Belge shares, stock exchange on September

Sofina, whose two major shareholder in Royale Belge.

The deal means that the insurance company is acquiring to the two-thirds of Ippa that it does not already own from Suntry, Questin Peel reports

Sofina, which will be issued 140,000 shares in Royal Belge in return. At current market prices for Royale Belge shares, whose two major shareholder in Royale Belge.

The deal means that the insurance company is acquiring acquisition of Ippa, the 10th danger of Ippa that it does not already own from Suntry, Questin Peel reports

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Sofina, which will be issued 140,000 shares in Royal Belge in return. At current market prices for Royale Belge shares, which will be insurance company in the country, Questin Peel reports

Sofina, which will be insurance of Ippa that it does not already own from 140,000 share

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U.S. \$75,000,000

Champion International Corporation

81/4% Notes Due 1991

MORGAN GUARANTY LTD

CHEMICAL BANK INTERNATIONAL GROUP

BANQUE BRUXELLES LAMBERT S.A.

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MITSUBISHI FINANCE INTERNATIONAL LIMITED

NOMURA INTERNATIONAL LIMITED

PRUDENTIAL-BACHE SECURITIES INTERNATIONAL

SECURITY PACIFIC HOARE GOVETT LIMITED

TORAL INTERNATIONAL LIMITED

YAMAICHI INTERNATIONAL (EUROPE) LIMITED

4th September, 1986

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This announcement appears as a matter of record only.



U.S. \$60,000,000 Subordinated Floating Rate Notes Due September 1996

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Taiyo Kobe International Limited

Takugin International Bank (Europe) S.A.

Yasuda Trust Europe Limited

September, 1986



Chase Investment Bank

Why are other newspapers so desperate to strangle us at birth?

TOMORROW MORNING A NEW newspaper called *The Independent* will be born.

If it is going to survive in this rough old world it will need to emerge fully grown and quite capable of looking after itself.

We have no doubts. For not only will *The Independent* arrive already 30 days old (more of that later), but it will have had an unusually rough pregnancy to toughen it up (no jokes about going into labour: we're politically independent).

The Independent won't be an only child, so to speak. It will take its place in the family of daily newspapers that is known rather appropriately as The Heavies.

These siblings do appear to be rather unhappy about the new arrival, perhaps understandable since the last birth in this family was 131 years ago. Quite simply they're rather scared our baby is going to get all the attention.

Certainly, someone is trying terribly hard and terribly unsuccessfully to prevent the birth of *The Independent* in the first place.

gratual.

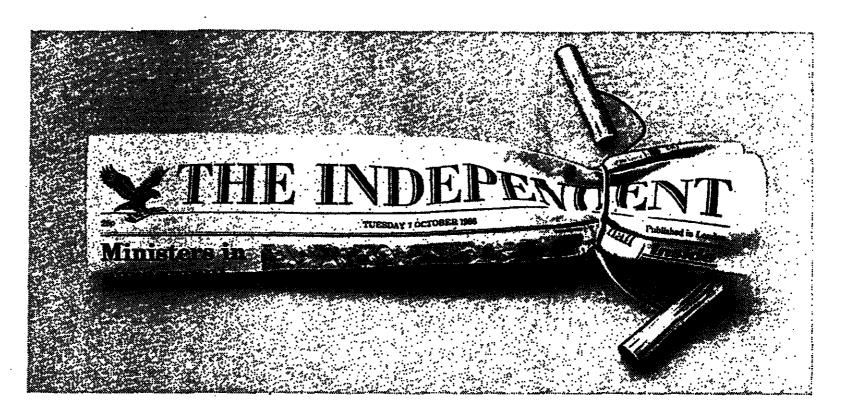
MAY I

Janua Europe et

Only recently some of our journalists were offered their old jobs back on other papers with a 25% increase in their present pay. None went, of course.

Then we were prevented from using some of the newspaper distribution services used by all the other national newspapers. That hasn't stopped us either.

There's even been an attempt to force us out of advertising on television. The 40 seconds that we want to use on Monday night



during News at Ten usually goes for around £35,000 (yes, it is a lot of money, but an awful lot of intelligent people watch the news).

However, this particular piece of air-time has recently become very popular indeed. Suddenly there are a lot of people out there trying to advertise their papers at exactly the same time as ours. And since only one newspaper is allowed in each commercial break, the price has been pushed up to a record £51,000.

Bullying, censorship or just good business? Whatever you call it we've still come out bloodied but victorious.

Now you might be thinking that all this skulduggery is just a bit extreme. After all, new papers have come and gone before, haven't they?

Why is everyone so worried about this particular newspaper? Well, this one is different and the anxiety of the other papers only goes to prove it.

Remember the bit about *The Independent* emerging 30 days old? Here's the explanation. Over the last month or so we've produced 30 dummy issues, most of them complete except for readers' letters and share prices.

Many of these papers were sent to broadcasters, advertising agencies and research groups to gauge their reactions. 23

It's no surprise to find that the editors and proprietors of other newspapers managed to get their hands on a few copies as well. So it's no wonder they're worried, they've seen *The Independent* already.

Doubtless it won't have escaped their attention that *The Independent* is rather different from their own newspapers. For a start it's written by and for people who are dissatisfied with the daily papers available at the moment.

They'll also have recognised a good few writers on our paper as people they used to employ. The style of writing, though, they may not recognise, as these journalists are now producing fact-driven copy unfettered by the need to toe a party line.

And they'll have noticed that we're producing a paper that complements television and radio news rather than just repeating it.

So are their fears really justified? Tomorrow morning, you can decide for yourself.

The Independent. It is. Are you?

T&N poised to renew AE bid

BY DAYED GOODHART

The company hopes that the Takeover Panel investigation into AE share dealing will find evidence of a failure to disclose purchases by an associate and, by way of punishment, rule that Turner & Newall does not have to wait the usual 12

have to wait the usual 12 months before rebidding.

If that is the Panel's conclusion, T&N has indicated that it is almost certain to bid again. However, Hill Samuel, advisers to AE, believe that a Panel conclusion is highly unlikely next week and may be "several procks" away.

eeks" away. Hill Sampel has also gone onto the offensive in the rumbling argument over AE's narrow escape by alleging that several million AE shares were bought by associates of T&N at more than the 240p cash alternative — which would be a serious infringement of Panel

Turner & Newall, which controversy alive.

failed by just 1 per cent to Nevertheless, Rothschild did take control of AE on September 12, is this week poised to Samuel had sent it an straight version of the AE share regist a few minutes before the close of the bid on September 12 with 12 names obliterated. accompanying note

An accompanying note explained that "known supporters of AE" had not been included. Rothschild said that the 12 excluded names accounted for the 10m AE shares bought in the final days of the bid and then sold by Cazenove at a significant loss a few days after the close.

Although about 4m of those Although about 4m of those

Almough amout am of those shares were disclosed as acquired by AE associates, the ownership of the rest has not been disclosed and Rothschild is asking: "If there is nothing to hide why have the names not been revealed?"

The issue for the Penel is

The issue for the Panel is whether there was any kind of indemnity arrangement between AE and its unknown supporters which, under Panel rules, would have made them associates and The said this was a "scurrilous" allegation and the acquisitions had been made by arbitrageurs with which it had no association.

Further, Hill Samuel claims that the T & N merchant bank, N. M. Rothschild, probably lost the bid by closing on the 58th day and not retaining the option to extend for another 48 hours; and has subsequently tried to compensate by keeping the AE

T. Warrington cuts loss

general building and public contractor, has increased its turnover from £6.93m to £7.33m and reduced its loss from £391,000 to £195,000 in the first half of

The improving trend was expected to continue over the full year, the directors stated. The better results stemmed from implementation of measures to in-crease the efficiency of cost control and reporting.

As competition in the con-tracting industry remained acute, the directors had taken

tive, and would spearhead the company's move into property development and related fields. NORTHERN AMERICAN Trust will repay on October 7 its US\$5m three months fixed loan and borrow a further \$5m for

As competition in the contracting industry remained acute, the directors had taken steps to expand the activities offering to acquire 2.68m ordinary shares in the company both in terms of geography and scope.

They had identified a number ing down provisions would of potential acquisitions, both

and profitability should they come to fruition.

Mr Graeme Jackson had joined the board as chief execu-

SHARE STAKES

Dag Monk has exercised option to acquire 1.25m ordinary of 7m shares (7.6%).

Carmeli

Alled Textile Companies—
Director J. R. Corrin acquired 25,000 ordinary at 260p and beneficial holding now 935,008 shares (4.266 per cent).
Bestweed—Chairman A. A. E. Cole acquired a further 267,257 ordinary and holds 660,938 (9.23%).

Of 7m shares (7.6%).
Pavilion Leisure—E. Carmeli owns 127,500 shares (10.6 per cent).
Willis Group—R. L. Marsh reduced beneficial holding by sale of 150,000 shares (2.06 per cent) at 124p. Holding now 852,523 shares (11.80 per cent).
Willaire Systems — E. A.

Changes in company share Greenwich Resources-Robert stakes announced over the past son Research International has week include: and reduced hold to less than

Group—C. Lewington, Roscoe, chairman, has exercised ordinary stack acquired option to acquire ordinary stack.

chief executive, acquired option to acquire 3,142,500 ardinary stock at 414p per £1 unit.

Amalgamated Financial investments—Director C. J. J. Blyth acquired 125,000 ordinary at 28% and holds 150,000 on September 24. It at 28% and holds 150,000 on September 24. It are 28% and holds 150,000 on September 24. It are 28% and holds 150,000 on September 24. It are 28% and holds 150,000 on September 24. It are 28% and holds 150,000 on September 24. It are 28% and holds 150,000 on September 24. It are 28% and holds 150,000 on September 24. It are 28% and holds 150,000 ond 18.03 per cent).

Architects to join **USM** via placings

Li, a US practice, are planning to join the Unlisted Securities Market through placings of their shares.

Theoretically, architects have been able to go public since 1981, when members of

planning, graphic design and fine art consultancy. Its work is rooted in the City. Recent projects have included the design of trading floors for the London International Financial Futures Exchange and for the securities group, Barclays de Zoete Wedd. In recent years it has benefited from the flow of overseas finance houses into the City in preparation for

overseas finance houses into the City in preparation for the deregulation of the London markets.

Whinney Mackay-Lewis is expected to release 25 per cent of its equity in order to raise around £2m and to be valued at £8m after its placing.

be valued at Esm arter its placing.
Clark Tribble Harris and Li is the latest in the long line of US companies to a nating to take advantage of the less rigorous regulation of the London markets by staging its flotation on the USM. It plans to place around 25 per cent of its equity, through stockhrokers, Savory and Millin, probably in November. The company is based in North Carolina but has offices in New York and Washington. It has undertaken work for a series of blue chip companies including AT & T, IBM and Saatchi.

Nationwide Leisure acquisitions

exchanged contracts for a maximum \$4.3m cash, to be funded by a rights issue, details of which will be published in a few weeks. Nationwide is purchasing a

group of private nursing and readental houses and shel-tered housing developments in the Midlands. Also being acquired is a development property, with planning per-mission and part of another

property, with planning per-mission, and part of another property for conversion.

The deal is subject to neveral conditions, including the auditors confirming that pre-tax profits for the year ended August 31 1986 were at least 2500,000 on the busi-nesses being accurred.

Charles Batchelor interviews Barrie Stephens, managing director of acquisitive Siebe

pany was exposed to problems of such a magnitude."

Thanks to its new general manager's prompt action the company survived and Mr Stephens now runs a successful

5372m turnover group, renamed Siebe. It is currently in the middle of a £317m agreed take-over bid for Robertshaw Con-trols, a large US manufacturer

f automatic control equipment. The Robertshaw bid is Siebe's

most ambitious in a rapid suc-cession of acquisitions and

will test to the utmost the com-pany's skills at integrating a

large overseas business in its existing framework. It is an-

existing transework. It is au-other step towards Mr Stephen's goal of creating a group with the size and muscle to take on the tough international compe-

tition.
The company has a long and illustrious past. Founded in 1819 by Augustus Siebe, an

Austrian army officer and engineer, Slebe long dominated the market for diving equip-ment. Under Mr Stephens'

ment. Oncer ar stepness control it has expanded to take in compressed air equipment, electronic controls, safety and life support gear, filters, lubrication systems and garage contement.

If proof were needed of Mr Stephens' commitment to the company he turned round — or his dominance over it — this can be found in the 23-year record of corporate performance

at the back of it latest annual

Sit Kenneth Newton, Garnar chairman, said: "While Strong & Fisher has seen some success

with this over the past few years, experience of the leather industry suggests that the success may be short-lived."

Strong & Fisher

bid rejected

Most companies make do with

A DUO of architects, one Whitney Mackay-Lewis, based in the City of London, the other Clark Tribble Harris &

the profession were allowed to form limited liability comto form limited liability com-panies rather than partner-ships or sole practices. So far only one, D. Y. Davies, has opted to do so. It joined the USM in April and its market capitalisation has since risen from just under \$2m to \$2.5m.

Whinney Mackay-Lewis was formed in 1884 and has since developed a diversified prac-tice embracing interior design, space management, planning, graphic design and fine art consultancy

Garnar Booth has now formally rejected the £20m bld from fellow leather manufacturer Strong & Fisher saying it values the company at less

Nationwide Leisure has

WITHIN WEEKS of joining arrival of Mr Stephens. Profits Siebe Gorman, the diving have risen from £34,000 to equipment group, as general £33m and turnover has gone equipment group, as general £33m and turnover has gone managen in 1963 Mr Barrie from £1.4m to £372m while the Stephens, then 35, was faced acquisition of Robertshaw with making half his workforce would take sales to more than

with making half his workforce redundant. The rest walked out in protest and questions were asked in Parliament.

"We had a diminishing order book and a machine shop which was spitting out metal," A structure on like that our stock stephen would have been stilling out "It's not meant to be conceited," claims Mr Stephens.
"That is our battle chart." which was spitting out metal." A stocky Welshman with a rugby player's build. Mr had gone on like that our stock would have been spilling out on to the street. That was a saintary start. on to the street. That was a salutary start.

"I'd been headhunted and I didn't anticipate that the company was exposed to problem.

"We are a company to watch," he enthuses. "Siebe is a lucky company. I have always said it. We have never been short of opportunities and we have always seized them." His ambitions and attitudes to business were fashioned by a family commitment to hard work and 11 years in the US which exposed him to the bracing climate of American mangement methods.
The only child of a Gower

butcher and cattle dealer, the

young Stephens was sent off at the age of nine to Christ the age of nine to Chnist College, Brecon, a noted rugby-playing Welsh public school.

From there he went on to read mechanical engineering at Manchester University. After call-up and a commission in the Royal Welsh Fusiliers he emigrated to Canada where prospects seemed brighter than in gost-war Britain.

Leaving Canada for the US in 1950 be had spells with General Dynamics and Barden Comp, both lange US defence contractors, Barden transferred him to Europe in 1961 as operations director and in late 1963 he was head-hunted by Slebe Gorman.

He has been compared with some of the youthful entrepreneurs—such as Mr Greg Hutchings of F. H. Tomkins proved to Mr Stephens that he could carry out successful takendings—who have begun fashioning engineering minigrowth marked most of the conglomerates through a spate 1970s. a five or ten-year record of of acquisitions in recent years. In 1979 the oil crisis hit; their key financial figures. Apart from a shudder at the Siebe cut is workforce from Siebe traces its history since the shought of Siebe being seen as 3,300 to 1,800, and sat out the

He has been compared with



Mr Barrie Stephens, managing director of the Siebe group beside the chromium plated diving belinet made of spun copper, This is a design still in use today at up to depths of 150 feet.

a conglomerate, Mr Stephens, recess at 58, does not fit the age or years. career profile of these young In 1

The brain behind the battle chart

It is true that Siebe has launched on an ambitious take-over programme over the past five years, but this period was preceded by a decade and a half during which the group was slowly rebuilt and its manage-

recession for the next three

In 1981 the hatches came off

In 1881 the hatches came off and Siebe bought Rieth, a German manufacturer of power station equipment. This was followed by a rapid succession of further acquisitions, most notably of CompAir, the British compressed air equipment group bought for £78m in 1985.

The sim of all this activity

field of controls.

The aim of all this activity was to give Siebe the size and breadth to be able to afford the best machine tools and the best managers to take on international competitors. These are formidable and include Atlas Copco and Ingersoll Rand in the compressed air husiness, and Honeywell, Eaton Corp. Siemens and Toshiba in the

The City has been prepared to back Mr Stephens and his team in most of his ver-tures, though a £220m bid for APV Holdings, the process engineer, failed last June. Siebe was unable to convince

the outside world it could do a better job than APV's new management. In what was a particular blow for Siebe, APV was able to argue its specialist skills would not be enhanced by coming under the control of an engineering conglomerate.

The Robertshaw acquisition would more than double Siebe's turnover and stretch to the full its resources to absorb the newcomer. Mr Stephens says, how-ever, that he already has business plans for the US group, and its activities will be absorbed within the existing

nine divisions.
Siebe runs a small headquarters with a staff of 42 at
Windsor, Berkshire. It operates a decentralised structure with its 63 subsidiaries organised in nine divisions, headed by chief executives whom Mr Stephens dubs "the barons—a very hard-

nosed bunch. He meets his chief executives at least four times a year but is in weekly telephone contact. There is also a heavy schedule There is also a neavy schedule of visits to group subsidiaries in the UK and overseas with a help of a colour-coded diary which he meticulously keeps up himself. (Yet unlike the heads of many rapidly expanding com-panies. Mr Stephens insists he has plenty of time for leisure, including riding and his

The City is taking a wait-and-see attitude to the Robertshaw deal. It has been impressed in the past by Siebe's ability to profit from acquisitions. But analysts are concerned at the price it is paying for Robert-shaw and at the limited oppor-tunities to improve margins. They also feel Mr Stephens should have spent more time explaining his ideas to the investment community.

"Investors have become

more suspicious about the acquisitions being undertaken by some of the emergent holding companies, commented

(Aquateis) from which it bought certain assets in October 1984. The shares form

the total deferred consideration

which was originally envisaged

COMPANY NEWS IN BRIEF

FIVE OAKS Investment — the sale of 22.2 per cent of the company's capital at 55p per share by British Car Auction (13.4 per cent) and Abaco Investments (8.8 per cent) has been taken up by 15 investment institutions. Neither BCA

than net assets per share.

Garnar said that its policy had been to produce a range of leather for many different industries, thus off-setting the cyclical nature of the leather trade, while Strong & Fisher had concentrated its efforts on high fashion garment leather.

Sit Kenneth Newton Garnar

UNIGATE has agreed in principle to acquire Prairock Restaurants of the US for undisclosed terms. Prufrock had sales of \$47.5m in the year ended June 30; its chairman, Gene Street, will resign after

directors' intention to apply in due course for an appropriate

GARFUNKELS

RESTAURANTS subsidiary City Hotels
Group has sold the freehold
interest in 119-120 Bayswater
Road, London, W2 for £12m in
cash. The purchaser will be
granting a new lease back to
another Garfunkels subsidiary,
Deep Pan Pizza Co, of the
ground floor and basement
(already occupied by it) for 25

RESTAUvices, has reached agreement which was originally envisaged
as being paid in three annual
cash instalments ending 1988.

BRIDON Composites, a subsidiary of Bridon, is to sell its
the purchase is being carried
out by Pepella AB, a Microgen
braiding operations to Fothergill Engineered Fabrics, a subsidiary of Fothergill and
Harvey, for £400,000.

F.T. Share Information

following have been added to the Share Information Service: Bik Bok Grappen A.S. Drapery & Stores). ment stresses that a merged group would have: complementary raw material sources; the benefit of Strong & Fisher's proven technical and marketing skills; complementary products and a broader product range; increased potential for profit to mineral exploration comparison of the strength
£40,000 per annum exclusive. MICROGEN Holdings, a pro-vider of computer bureau ser-

ant, Riley Leisure, Turriff.
—Cherlie Brown's Car Part Close Brothers, First Land Gas, James Halstend, Michael

FUTURE DATES

PENDING DIVIDENDS

Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements except where the forthcoming board meetings (indicated thus*) have been officially notified. Dividends to be declared will not necessarily be at the amounts in the column headed "Announcement last year."

Date	Announce- ment last - year	Date	Announce- ment lest year
Abbey LifeOct 21 AB FoodsNov 4	Interim 2.2 Interim 1.9	Hepworth (J)Nov 5	Final due
Seazor (C. H.) Oct 25	Final 8.0	HillOct 3	Interim 5.0
SejemOct 15	Final 2.0	Hill SemuelNov 8	Interim 3.6
Bifton (P.)Oct 6	·interim 4.0	FinchcapeSept 29	Interim 7.15
British Car AuctionOct 29 British and Com.	Fical 2.0	*London end Edinberh TatOct 7	Interior 3.0
ShippingOct 24	Interim 2.2	London and NorthernOct 23	Interim 2.1
WirelessNov 20 Capital and	loterim 3.5	Marks `end SpencerOct 29	interim due
CountiesOct 29	laterim 2.2	Morgan	
eter AllenNov 7	Interim 8	GrentellOct 6	interim dực
ProduceOct 25	Interim 2.5	(John)Oct 6	interim 4.0
temOct 23	Interior 1.5	RockwareOct 14	Interim due
inlay (Jas)Oct 9	lateriae	Sainsbury	attential CA
laher (A.)Oct 17	Final 1.2	(J.)Nav 5	Interim 1.4
HaxoOct 14	Final 14.0	"Seers	interim due
PropOct 14	laterim 2.0	Senior EngOct 14 UEIOct 14	Interim 2.0
Herrisons &		Wolseley Oct 28	Final 8.0
CrosfieldOct 22	interim 4,5	Board meeting intim	sted. † Rights
lewker SiddelayOct 22	Interim 4.5	issue since made. \$ Ta	z fran 1 Serin

Thomas Borthwick & Sons ple

As a result of the restructuring of the Company that has taken place over the past five years, The Stock Exchange official classification of Borthwick's has been altered from that of "overseas trader" to "food manufacturer".

The reclassification reflects the changes in Borthwick's that have brought about a reduction of the Group's exposure to the volatilities of overseas trading whilst increasing its involvement in higher value-added foods and ingredients production.

6th October 1986

GRANVILLE

8 Love	Member of Fimbra					
Capitalisat	n. Company	Change Price on week	Gross div.(p	Yield		Fully
	Ass. Brit. Ind. Ord	133 —	7.3	5-5	8.1	7.6
4,453	Ase Brit Ind. CULS	130 - 1	10.0	7.7	_	_
5,673	Var Biff tilg. coch :	96 —	7.6	7.8	6.1	5.5
9,073	Armitage and Rhodes	35xd + 1	4.2	11.7	5.0	4.8
61,401	Bardon HIII	191 + 2	4.6	24	21.7	19.9
4,467	Bray Technologies	81 —	4.3	5.3	9.6	8.5
312	CCL Ordinary	89	2.9	3.3	6.3	9.5
1,100	CCL 11pc Conv. Pref	88 	15.7	17.8		
15,177	Cerborundum Ord	253 + 1	9.1	3.6	12.2	12.5
658	Carborundum 7.5pc Pf.	94 + 1	10.7	11.4		
10,860	Deborch Services	139 —	7.0	5.0	14.5	19.6
3,323	Frederick Parker Group	23 —	_			
1,937	George Blair	105 - 5	3.6	3.6	2.7	31
3,168	Ind. Precision Castings	78 + 1	3.0	3.8	20.6	17.3
12,188	Isla Group	153xd - 2	18.3	12.0	8.8	5.5
6,509	Jackson Group	125	6.1	4.9	8.5	7.4
61,270	Jemes Borrough	365 — 3	17.0	4.6	10.3	9.4
3.382	James Burrough Spc Pf.	96 — 1	12.9	13.4		
67,060	Muldbouse NV	379 + 1	_	_	45.1	58. 11.7
8,717	Record Ridgway Ord	379 + 1	=	45.5	6.8	1111
2,403	Record Ridgway 10pcPf	89 . —	14.1	15.8	3.7	5.3
867	Robert Jenkins	85 + 7	_	=		5.0
1,666	Scruttons "A"	37 —	5.7	4.8	7.2	7.8
2,905	Torday and Cerilale	119xd + 2	7.9	2.5	6.7	8.
1,460	Trevian Holdings	322 <u> </u>	2.8	4.1	12.5	11.
13,600	Unilock Holdings	96xc 1	5.0	2.1	8.4	8.0
25,407	Waiter Alexander	197	17.4	8.8	19.7	21.5

NOTICE TO HOLDERS OF

MITSUBISHI ESTATE COMPANY, LIMITED

6% per cent. Notes Due 1992 ith Warrants (the "Notes") Notice is hereby given that effective amediately, The Mitsubishi Trust and anking Corporation as Paying and Warrand cont on the above-mentioned Notes, her

Old Address: 9-13 King William Street
London ECAN 7BQ New Address: 33 Lombard Street London ECSV 9AJ

TSUREST ESTATE

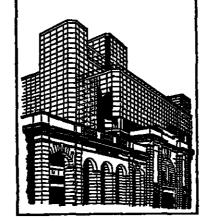
COMPANY LIMITED

By The Bank of Tokyo Trust Company on Fiscal Aprel

CENTRAL BANK OF NIGERIA FLOATING RATE NOTES DUE 1986/90 TO BE

OUTSTANDING TRADE DEBT of the Notes, notice is benety given that in respect of the Interest Period from October 6, 1986, to Jamuery 5, 1987, the Rate of Interest has been decembed at 75% per annual.

Landaa, October 6, 1986 THE CHASE MANHATTAN BANK, N.A. RISCAL AGENT



SALOMON INC

WE ARE PLEASED TO ANNOUNCE THE OPENING OF OUR NEW INTERNATIONAL HEADQUARTERS AT **VICTORIA PLAZA**

ON MONDAY, OCTOBER 6, 1986

Salomon Brothers International Limited

VICTORIA PLAZA, 111 BUCKINGHAM PALACE ROAD, LONDON, SWIW OSB

MAIN NUMBER
TELEX
FACSIMILE CAPITAL MARKET SERVICES
CORPORATION COVERAGE
CORPORATE FINANCE

886441 222-7062 FLOATING RATE NOTES/ MONEY MARKETS FOREIGN EXCHANGE **721-3165 GILT SALES** GOVERNMENT SALES

EQUITY SALES & TRADING

MORTGAGE FINANCE 721-3808 MORTGAGE SALES 721-3185 721-3365 721-3282

NON-DOLLAR SALES SETTLEMENTS SYNDICATE: 721-3110 721-3145 FIXED INCOME EOUITY

EIMANCIAI	TIMES	CTACY	INDICE

LINVAGIVE LIMES STOCK INDICATE										
	Oct. 3	Oct.	0ct.	Sept. 30	Sept. 29	Sept. 26	19 High	Low	Since Co	upilation Low
Government Secs	82.75	62.30	82.83	82.89	83.75	83.39	94.51	80.39	127 A	49.18
Fixed Interest	90.29	90.56	90.41	90.18	89.96	90.44	97.68	86.55	150.4	50.53
Ordinary	1234.0	1246.0	1251.7	1227.0	1212.6	1238.4	1425.9	1094.3	1425.9	49.4
Gold Mines	328.6					328.3			1	
FT-Act All Share	770.44	776.30	777.10	768.79	762.47	774.34	832.39	664.42	832.39	61.92

1560.8 | 1573.1 | 1578.3 | 1595.8 | 1539.2 | 1568.6 | 1717.6 | 1370.1 | 1717.6 | 986.9

FT fer October 1,232-1,238 (-12) Tel: 61-828 5699



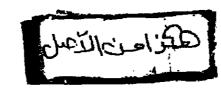
VIKING RESOURCES INTERNATIONAL N.Y.

721-3134

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INFO Pierson Heldring & Pierson N.V. Herengrackt 214, Amsterda



ay October 6 164 Financial Times Monday October 6 1986 **LONDON RECENT ISSUES AUTHORISED** quisitive Sidi FT UNIT TRUST INFORMATION SERVICE Ashery Best Tat, Minger. (a) Office Period Best Tat, Minger. (a) Price Price Best Tat, Minger. (a) Price Price Best Tat, Minger. (a) Price Best Tat, Minger. (a) Price Best Tat, **UNIT TRUSTS** | Company | Comp | Company | Comp FIXED INTEREST STOCKS Loudon & Manchester (Tst Mgmt) Ltst
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Control Treat 25.5 4.4 -0.2 6.4
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Esse | Suries Life Peu. Tst. Mars. Co Ltd (a)(c) | 99-10] Lordon Rd. Sevenous | 0732-4501 | 58-10] | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | A FINANCIAL TIMES SURVEY 1707 F Mayflower Management Co Lbi
14-18 Gresham St, Lospin ECZV 7AU
14-18 Gresham St, Lospin ECZV 7AU
16-20 (1-20 Sept.)
16-20 (1-20 MONDAY, **17 NOVEMBER, 1986** For a detailed editorial synopsis, please contact: 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | BRIAN HERON, FINANCIAL TIMES QUEEN'S HOUSE, QUEEN STREET MANCHESTER M2 5HT 1-68 (355 -17 276 -18 276 +12 146 +12 161 -12 289 +13 172 +13 172 +13 172 +13 172 +13 172 Tel: 061-834 9381 Telex: 666813 Royal Trust Cas. Fd. Mgt. Ltd 48-50 Carron St. Lordon EC4M 6LD Calul Ford Sept 30. 252.8 253.34 Inches Ford Sept 30. 177.9 185.3 Mat Leaght Sept 30. 127.9 Mat Leaght Sept 30. 127.9 FINANCIAL TIMES **EUROPE'S BUSINESS NEWSPAPER** -04 010 -04 010 -04 010 -04 012 -04 012 -04 012 +03 087 -04 23 -04 23 -04 23 -04 23 -04 23 -04 23 Hiddend Bank Group UT Courtsood House, Siner St, Hi Tet 17/42 76/9842 173.3 Ustoom Units 4 Gen. 174.1 Ustoom Units 4 Gen. 174.1 Ustoom Units 4 Gen. 176.1 176.1 European Growth. 176.2 Sept. 187.4 Ustoom Units 5 Gen. 4 Feet, Ust. 50.5 Ustoom Units 5 Gen. 277.0 Ustoom Units 5 Gen. 277.2 Ustoo | (2) | 0.42 | 0.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1 Barrington Mgmt Co Ltd (z) 10 Fescherch Street London EC3 THE COLUMN TO TH | REI Franck Managers Ltd (a) | 32 Green Amer's Cale, London SWI H 948 01-222 1000 | 151 H 948 01-222 | 151 F.T. 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2 Short note about a round number as keepsake (7)

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5 Employer returns and fills sacks again (10)
6 Vile creature who appears to be a saint (5)
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15 Craftsman or lumberjack?
(10)
16 Almost perfect notion (4)
18 Unusual alliance of 15 Craftsman or lumberjack?
(10)

16 Almost perfect notion (4)
18 Unusual alliance of army units (4)
20 A member shaped the work of 15 perhaps (4-6)
21 Trifles, if sweet, leave a lovely sensation (8)
22 Trifles, if sweet, leave a lovely sensation (8)
23 Heartbroken land (5)
24 Heartbroken land (5)
25 Nothing is lost about being an individualist (7)
27 Not a spare ounce in the smallest direction (7)
28 I send treacle to delegate (12)

19 Grey's scotch? (5, 3, 5)
14 Reform a crook (10)
17 Despicable dance game (8)
18 Repaired the roof again, or the floor perhaps (7)
21 Ushers the king initially round the borders (7)
23 The devil I accompany hides on the flank (5)
25 This ring has a confusing effect (4)

The solution to last Saturady's prize puzzle will be published with name of winners next Scottish Life investments Da. Inc. Accessor. 15.4. 20.4 0.3 5.39 Do. 100 bit. 1 Do. Inc. Accessor. 15.5.7 16.59 0.35 1.59 Do. 100 bit. 1 Legal & General (Unit Tst., Mogrs.) List
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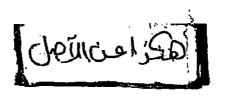
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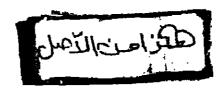
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Financial Times Monday October 6 1986 INSURANCE, OVERSEAS & MONEY FUNDS | 2.4 | 13.7 | 14.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 15.7 | 1 15 Lamond FV ... 11.70 S.2.47 Sector Parameter Fold 10.27 Dr. 15 Sector Parameter Fold 15.00 S.2.4 Sector Parameter Fold 15.00 Sector Parameter Fold 15.00 S.2.4 Sector Parameter Fold 15.00 Sector F MANAGEMENT SERVICES

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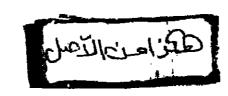
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DIARY DATES

Shand CONSTRUCTION CONTRACTS Committed to Construction

Shand Ltd. Shand House Matlock Derbyshire DE4 3AF Tel: (0629) 734441

Nissan expands plant

SIR ROBERT MCALPINE & SONS has been awarded an £11m design and management contract by Nissan Motor Manufacturing by Nissan Motor Manufacturing (UK) covering the extension to its new car assembly plant at the former Sundarland Airport site. Washington. The project, comprising two single-storey buildings measuring 165 metres by 69 metres and 72 metres by 54 metres of steel frame construction with composite cladding, will provide press shop facilities and a panel handling area. Within the press shop, excavation to a depth of 7 metres will be necessary for the construction of the machine pits. External work includes roadways, drainage and all in-ground ways, drainage and all in-ground services. Work is due for com-pletion in March 1988.

Sewer project for Miller

Work on a £2.5m scheme in Littlehampton is to start soon for the Southern Water Littlehampton is to start soon for the Southern Water Authority. The works have been lointly designed by Southern Water and Arun District Council as the third phase of a programme of improvements to alleviate recurrent problems of sewage flooding in the town. The sewage flooding in the town. The project, which will cost more than £2m and take around 12 mouths to complete, is being carried out by MILLER CONSTRUCTION. The works include a 1 km-long tank sewer, ranging in size from 1,500 mm dia to 1,800 mm dia. Modification of the outfall works is needed to accommodate the new sewer and the convertinity will be taken to accommodate the new sewer and the opportunity will be taken to update the treatment plant to comply with the EEC Directive on the quality of bathing water. The treatment plants eater for a population of 34,000, including the residents of Littlehampton, Arundel and the outskirts of Worthing. Littlehampton is already served by a 3.2 km-long sea outfall into which the existing works discharges. The odour control system is to be replaced with an installation incorporating the latest technology. The installation of 320 metres of sewer will be carried out using an Isekl Polytech Crunchingmole tunnelling machine.

Work starts at Stansted

WORK STARTS today on the new Stansted Airport terminal building. FRENCH KIER (LON-DON) has been awarded a £10,9m 93-week contract for the first structural concrete work.
The terminal is part of the
British Airport Authority's £290m expansion programme for Stan-sted, designed to increase the annual flow of passencers through Stansted to 8m by 1991. Ove Arup & Partners are the

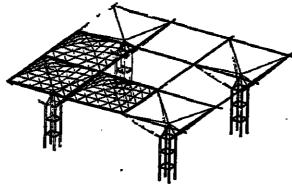
Ove Arup & Pariners are the consulting engineers to BAA for the reinforced concrete structure. The contract is for the reinforced concrete works for the terminal and phase one of the forecourt, and will involve pouring about 35,000 cubic metres of concrete using 5,000 tonnes of reinforcement.

concrete sing 3,000 tonnes or reinforcement.

Concrete for the terminal building comprise a 200 metre by 100 metre main concourse slab of waffle construction, supported on circular columns. Below the concourse there is a mezzanine slab of precast concrete. At the lowest level there is a ground bearing slab and the foundations are pads sitting on the glacial till which underlines the site. The permanent level of ground water will be controlled by a drainage blanket and pressure relief wells.

The concrete is to have a high quality finish—for example, the 9 metre high columns will be constructed in one lift to the state of high quality finish—for example, the 9 metre high columns will be constructed in one lift to their full height. The concrete works will be constructed in the dry under a previously erected steel roof, which has also been designed by Ove Arup.

For the steel roof about 2,800 tomes of steel roof about 2,800 tomes of steel and 4 hectares of profiled metal deck will be used. Welded to the structural steelwork are some 110,000 cleats, lugs and brackets for the later attachment of cladding and



Tubular steel lattice shells form the roof of the new Stansted Airport Terminal Building

services. Fabrication is by TUBE WORKERS.

This tubular steel roof consists of 121 low-rise lattice shells, supported by 36 prestressed "trees." These trees are 21 metres talls and are speced at 36 cetre centres in six rows of six. The "trunks" of the trees consist of four vertical 457 mm diameter tubes situated at the corners of or four vertical 257 mm diameter tubes situated at the corners of a 3 metre square. These tubes are joined by horizontal tubes at three levels, forming a three-dimensional structure similar to the giant masts of the new Hong Kong and Shanghai Bank build-

At about 13 metres above their At about 13 metres above their base the verticals reduce in diametre to 406 mm and splay outwards (the "branches" of the trees) until their tips are at the corners of an 18 metre square, 21 metres above the base. The upside-down truncated pyramid shape thus formed is cross-braced internally by a three-dimensional arrangement.

Asda-MFI headquarters

TAYLOR WOODROW CONSTRUCTION (NORTHERN) has an atrium and entracce, and been appointed managing contractor for the construction of a £15m headquarters building for the Asda-MFI Group on a pile foundations support a steel prime seven acre site near Leeds frame structure with concrete site against a floors. tractor for the construction of a £15m headquarters building for the Asda-MFI Group on a prime seven acre site near Leeds city centre. The three-storey building will be built on the south bank of the River Aire near the northern termius of the MI motorway. The structure will have two rectangular wings, on either side of a central atrium, linking the usuable office space both horizontally and vertically. The development will provide a gross floor area of about 200,000 sq ft of air conditioned offices, meeting and reception areas, together with facilities for computer and laboratory services.

TAYLOR WOODROW CON- conditioned offices built around

D. J. HIGGINS & SONS has been

awarded six contracts in the private and public sectors totalthe MI motorway. The structure will have two rectangular wings, on either side of a central atrium, linking the usuable office space both horizontally and vertically. The development will provide a gross floor area of about 200,000 sq ft of air conditioned offices, meeting and reception areas, together with facilities for computer and laboratory services.

*

Speyhawk Land and Estates has appointed TROLLOFE & COLLS as management contractors for its fillsm office development in Bracknell, "100 Square," the former 72K site. The building comprises seven floors of air
*

The structure private and public sectors total cladding together with services and external and external works. The three/four storey building is due for includes: construction of houses and flats at Cyprus Place, E6, for the London Borough of Houses at Sydney Street north side and south side, E1, for the London Borough of Tower Rumbers; external repairs at the appointed TROLLOFE & COLLS as management contractors for the London Borough of Hackney; worth £5.3m; 29 houses for Crest Homes at Turners Hill, Crawley, worth £5.3m; 29 houses for Crest Homes at Turners Hill, Crawley, worth £5.3m; 29 houses for Crest Homes at Turners Hill, Crawley, worth £5.3m; 29 houses for Crest Homes at Turners Hill, Crawley, worth £5.3m; 29 houses for Crest Homes at Turners Hill, Crawley, worth £5.3m; 29 houses for Crest Homes at Turners Hill, Crawley, worth £5.3m; 29 houses for Crest Homes at Turners Hill, Crawley, worth £5.3m; 29 houses for Crest Homes at Turners Hill, Crawley, worth £5.3m; 29 houses for Crest Homes at Turners Hill, Crawley, worth £5.3m; 29 houses for Carlsberg at Yate, worth £5.3m; 20,000; and a water former 72K site. The building comprises seven floors of air-

Fabrication is by of small diameter tubes and preof small diameter tubes and pre-stressing bars.

The bracing is, during con-struction, jacked taut by a force of about 70 tonnes. Prestressing the bracing members enables some of them to be made of 40 mm high tensile rods rather than much larger diameter tubes. This "apparent economy of means" was an important archi-tectural requirement.

This configuration of trees and shells has the advantage that, while the passenger concourse is interrupted by structure only every 36 metres, the roof panels have to span only 18 metres. The form of the roof is derived from the requirements of lighting and acoustical behaviour as well as load-carrying and constructional considerations. Each 18 metre square shell is assembled and pertiy clad at ground level before being lifted into position. Exection is scheduled for the spring and summer of 1987. tectural requirement.

South Norwood police station

A contract has been awarded to JOHN LAING CONSTRUCTION southern region by the Metro-politan Police. The £3.8m conpontan Ponce. The 23.5m con-tract is for construction of a divisional police station in South Norwood. The structure will comprise a reinforced concrete framed building with reinforced concrete basement and brick cladding together with services and external works. The three/ four storey building is due for completion in December 1988.

Finance

The following is a record of the principal business and financial engagements during the week. The board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interims or finals. The sub-divisions shown below are based mainly on last year's timetable.

Debasery
Getes (Frank G.)
Gramolan Hidgs.
Greenbank
Holt Lloyd
Johnston Grp.
FSM Infol.
Soirgs-Sarco
Walter C. and W.)

COMPANY MEETINGS-English Trust, Salters' Hgli, 4 Fore Street, EC. 12.30 Hirling Group, Statebill Lane, Beetley Avenue, Middleton, Manchester, 12.00 BOARD MEETINGS-(Chartie) Car Part Centres

institute Off and Get vistored (J.) ters (Michael

1.59 Sidy and Eng Appliances 0.67p Center Coron 8.25 cts Center Coron 8.25 cts Center Coron 8.25 cts Center (Coron 6.6. Alect) Invests Spelet0b 193 1992 4 toco for the Coron 1.75p Davies and Metcalle 0.63p. A (Non-vt 0.63p. 1.75p (1.63p) Algoriotenos Gross Classers So-jones (Ersect) Llavellett) 1.4p Klesn-F-2e Hides So-Kusla Lumper Kepong Berkad McMellen Senct J.25p. 101gs Microtist 0.5p Pleasurans 2p Pressurans 2p

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3-79
(A. G.) 1.50
Stanley (A. G.) 1.50
Technical Consoneurs Inds 1.50
Technical Consoneurs Inds 1.50
Wield Collins Ratherford Scott 39
Williams Hides 59
Woodhead (Jonas) 19

TOMORROW BOARD MEETINGS-DIVIDEND & INTEREST PAYS Abbey 39 Beristords (S. and W.) 3.59 Blockleys 11p Bradstock Greens 2.20

Slockleys 11p Sradstock Grusp 2.2s Francis Ings Spoils 1994-99 4-apc Hallax Blogs Society Fits Rate U 1992 \$126.82 Rothmans Inthi 3 4.5p Sensah Robber 40p Sensah Robber 40p Smith and Nephew 0.83p Tracur int 9 cts United Kingdom Fits Rate Notas \$77.250 Wgrnford Invests 10g WEDNESDAY, OCTOBER Brasway, All Salute Road, We West Midlands, 12.00

Wholesale Fittings, City Con Cantre, 76 Mark Lane, EC, 11.30

October 15-17 October 15-26

DIVIDEND & INTEREST PAYI orcleys Sonk 9.5p espair 2.5p October 17-19 ritanula Bide Society 1983 #256.78 1.270 Cement-Roadstone 1.27s Flogas 2.128p Gold Fields of South Africa 25.7 Impela Pathaem 700 cts Mount Charlotte Invests 0.81p Palma Group 0.825p Templeton Gathraita and Heasbergs Tops Estate 035p

THURSDAY, OCTOBER 5 12.00
Heath (Samuel), Cobden Worts,
Street, Birningham, 19.00
London Morrigat, Sacurities,
House, 33 Robert Adam Street,
McKey Securities, 20 Pariside,
bridge, SW, 12.00 BOARD MEETINGS-

Savage Thorpe (F. W.) Interim: British Syphon India. Campari Intal.

Reberold William Systems DIVIDEND & INTEREST PAYMENTS— DAMES Serilo SNC Fits Rate Notes 198

Pecriest 4.20 RBC Intel Capital Pr 12 cts Ward Hidgs 1.75p Woodbosse and Risson 1.35p FRIDAY, OCTOBER 18
COMPANY MEETINGS—
Bristol Channer Ship Repairers, Bute Dry Dock, Cardin, 11,30
Jones, Stread, Grange Farm, Tobos, Nottingham, 12,00
Mesnetic Materials, Iroemospers Hell, Aldersgate Street, Sarbican, E.C., 11,00
Restmod Group, S. Baker Street, W., 11,30
Seeder Street, Sarbican, E.C., 11,30
Seeder Street, Sarbican, E.C., 11,30
Seeder Street, Dandes, 13,30
Finals:
Frastwick

Arcolectric
DIVIDEND & INTEREST PAYMENTS
Blobscheology Invests 10 cts
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Copeon (7.) 1.780
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Coepius (Robert M.) 1.5p
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Tillery Group 1.59
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SATURDAY, OCTORER 11

DIVIDENO & INTEREST PAYMENTS saversion 10pc 2002 Spc Ington Corps 1Z-65pc 2007 6-325pc SUNDAY, OCTOBER 12 DIVIDEND & INTEREST PAYMENTS reland 125mcLn 2008 640c

Trade fairs and exhibitions: UK

Current Building '86 (01-486 1951) (until Earls Court October 9) Earls Court
October 10-12
National Franchise Exhibition '86 (01-727 1929) Kensington Exba Centre National Aid for the Disabled Exhibition (0892 44027)

Alexandra Palace British Motor Show (trade only) (15-17) (01-235 7000) NEC, Birmingham

International Property and Time-sharing exhibition (01-387 7878) Cumberland Hotel, WI October 21-22 International Financial Services and Technology Exhibition (01-940 6065) Barbican Centre

Current Book Fair — FRANKFURTER BUCHMESSE (01-734 0543) Frankfurt October 6-12 International Wine and Spirits
Show (0494 775444)
October 16-21

October 16-21 October 16-21 International Office Trade Fair— ORGATECHNIK (01-930 7251) Cologne

International Equipment and Services for Hotels Exhibition— EQUIP HOTEL (01-439 3964)

Business and Management Conferences

October 10
Longman Seminars: Financing
the media (01-242 4111)
Cavendish Centre, W1 October 14
The Royal Institute of International Affairs: Energy trends and control of energy costs (01-930 2233) Chatham House, SW1

930 2233) Chatham House, SWI
October 15-16
FT Conferences, Electronic financial services (01-621 1355)
Hotel Inter-Continental, WI
October 15-17
British Consultants Bureau:
World development—the role of consultancy into the 21st century (073085 711) London Hilton, WI
October 19-21 The Economist Conference Unit: Advanced manufacturing mak-ing it work, making it pay (01-839 7000)

October 21-24

October 21-24
London Business Equipment
Show (01-406 6:33) Earls Coart
October 28-38
Instrumentation Conference and
Exhibition — TEST & TEARS
DUCER (0822 4871)
Wembley Conference Coatre
October 29-November 2
International Bike Show (61-383
1990) October 30-November 7 London Money Show — MONEY (01-948 5168) October 30-November 2 Business Holiday and Travel Show (0272 215206) Exhibition Centre, Bristal November 2-13 November 8-13 International Woodworking Industries Exhibition - WOOD

MEX (01-486 1951) NEC, Birmingham Oyerseas

October 21-25 October 21-25
International Forestry, Timber
Processing and Woodworking
Exhibition — WOODWORKING
INDONESIA (01-486 1951)
Jakarta October 28-30 Trade Fair for Clothing Tex-tiles - INTERSTOFF (01-734 0543) Frankfart October 31-November 2 Sking and Winter Tourism Exhibition (01.486 1951)

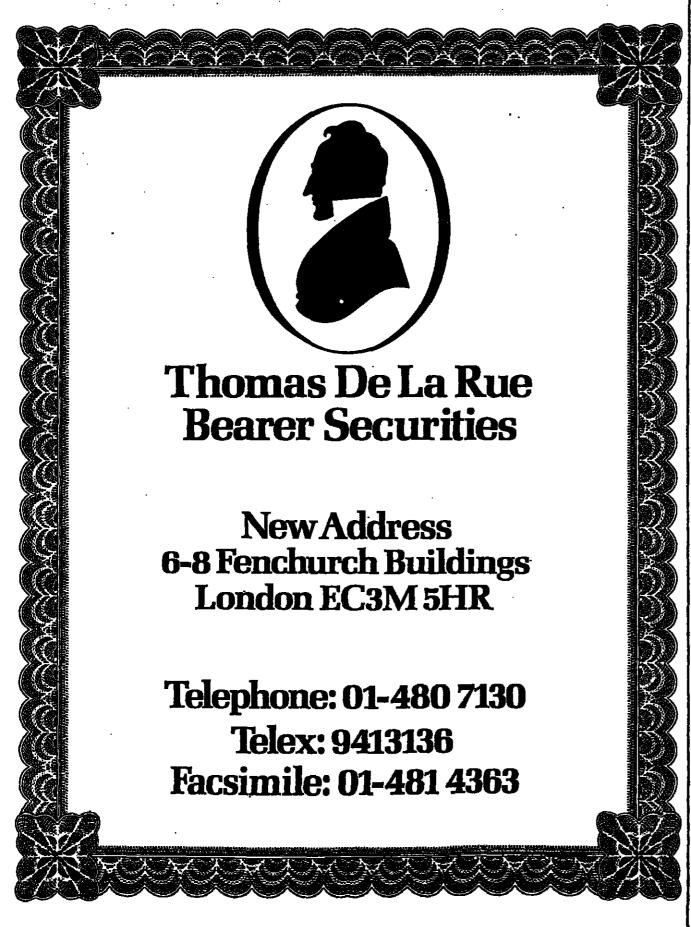
November 4-12 National Inventions October 28-24
International Market of SubContracting Exhibition—MIDEST
(01-439 3964)

REFA
(01-439 0501)
Second
November 4-9
Hong Kong Trade Fair—INDUSTRY (0206 45121)
Heng Kong

nology, Marketing Security and Whither the Building Societies? (01-821 1355) Barber-Surgeon's Rail, EC2 October 23
Confederation of British Industry: Getting Government grants (01-379 7400) Centre Polat, WCl October 27-28 October 27-28
Philadelphia Stock Exchange:
1986 International foreign
currency options symposium
(01-606 2348)
Four Seasons Hotel, Philadelphia
October 29
Arthur Young Acquisitions and
disposals (0272 290808) Bristol
November 2-4
Path fast: International floriculture seminar (02566 78755) ture seminar (02566 78755) Hotel Krasnopolsky, Amsterdam November 34 FT Conferences: The City after

Intercontinental Hotel, Geneva
October 21
FT Conferences: Developing the
Global Market for Equities
(01-621 1355)
Merchant Taylors' Hall, EC2
October 22
October 22
The Royal Institute of International Affairs: Tradeable information — Europe against the
world (01-930 2233)
Chatkam Hause
October 22-23
The FT Conferences: The City after the Financial Services Act (01-621 1355)
Hotel Inter-Continental, Wi
November 5-6
Ciud de Bruxelles: The future of Agriculture in Europe (Brusels 771 9890)
Brussels
HGC: Third annual advertising and marketing financial services conference (01-236 4060)
Royal Lancater Hotel, W2
November 6-7
BIS Applied Systems: Communicating with OSI (01-633 0866)
Keasington Palace Hotel
Anyone wishing to attend any of the above events is advised to

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.







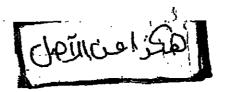
banks to emerge from the developing countries onto the world stage. As a subsidiary of a group of companies tracing their origins to Africa, more than 30 years ago, it could be said to be among the few remaining true merchant banks. With over 100 sister companies spanning 40 countries in Africa, Asia, Europe and the Americas, it has unique experience; combining the advanced world technology and the vast on-thespot knowledge of its indigenous managers engaged in agriculture, aviation, consumer and industrial goods distribution, manufacturing, international trade and

Meridien International Bank Limited and i subsidiaries offer a wide range of services: Trade Finance: Short-term revolving credit facilities. Capital

credit facilities. Contractor Finance: Bid, performance, advance payment and retention bonds and medium term finance. Project Development and Finance: Feasibility evaluations and market studies; Project finance packages and equity and debt financing. Deposit and Investment Management Services: Highly competitive Interest rates and management expertise for deposits and investment portfolios, with off-shore status ensuring tax free income for public and private sector banks, financial institutions, companies and individuals. Trading Services: Procurement, trading, distribution, and after-sales service of capital equipment and spares, metals, grains and commodity trading. Personalise Service: Our clients are treated as valuable assets, deserving a high level of personal attention

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For further information contact: - Registered Office 110 Collins Avenue P.O. Box N-3209 Nassau N.P. Bahamas Tel: 809 322 4500 Telex: 20386 MIBL NS Fax: (32) 66709 London Representative Office Meridien House 42 Upper Berkeley St. London W1H 7PL England Tel: 01 723 1222 Telex: 297787 MERIT G Fax: 01 723 1254 New York Representative Office 126 East 56th St. New York NY 10022 USA Tel: 212 980 9110 Telex 239872 MIBL UR Fax: 212 593 3919



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CANADA

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SINGAPORE Straits Times (69/12/65)

SWEDEN A P (61/12/66)

SWITZERLAND SwissBankCpn (61/12/68)

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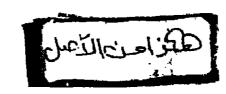
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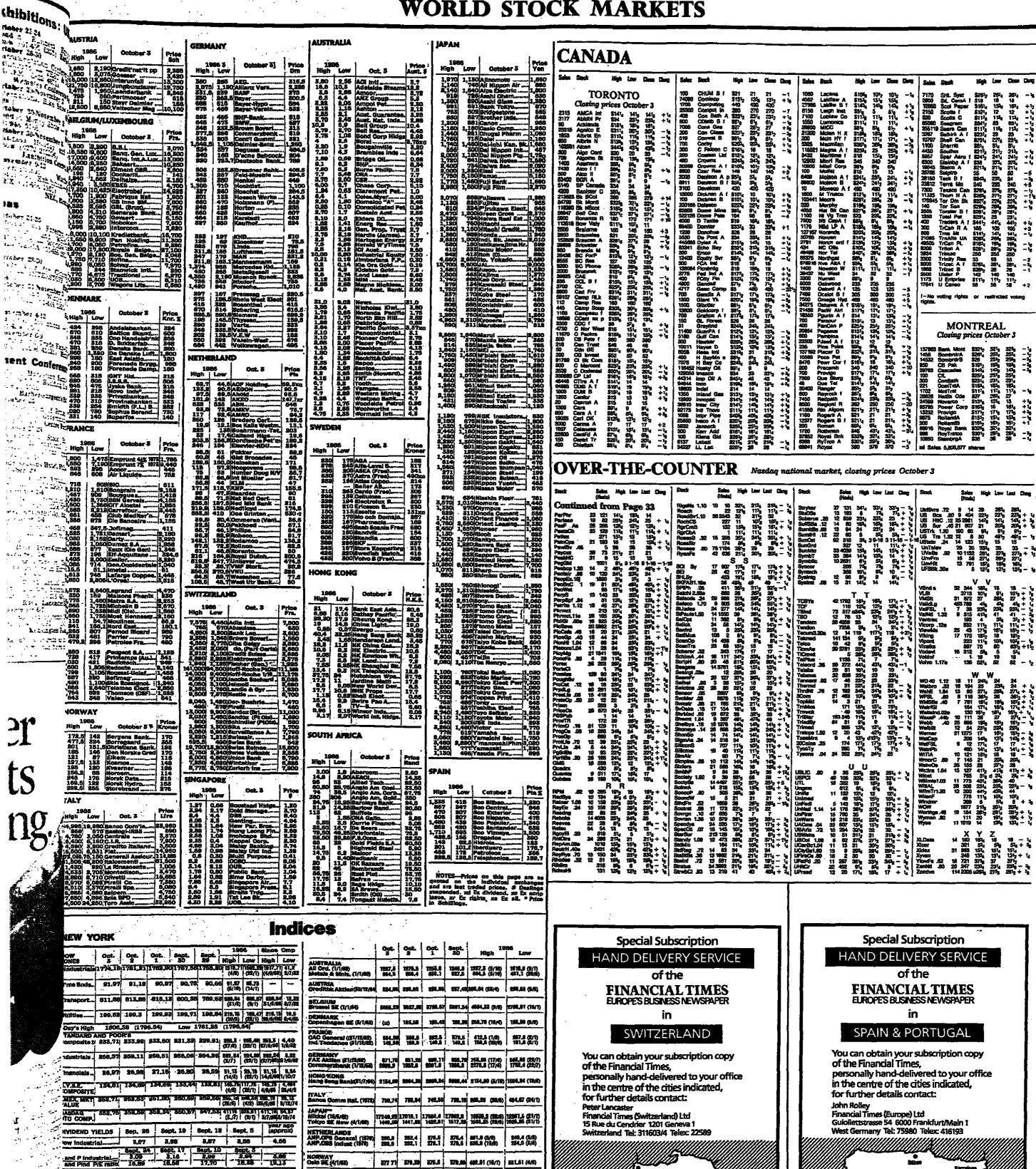
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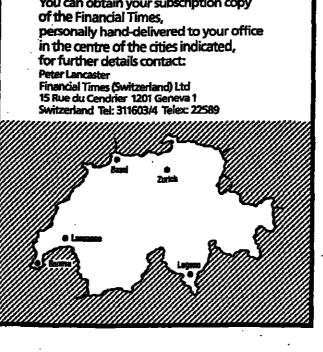
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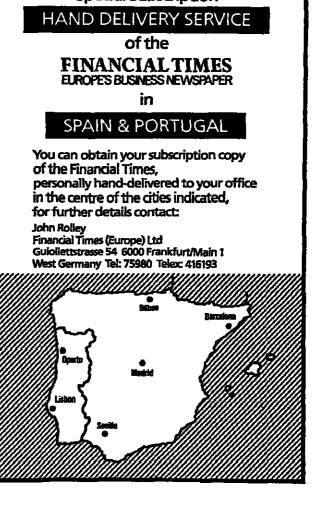
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WORLD STOCK MARKETS







Closing prices, October 3

ALIST | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 |

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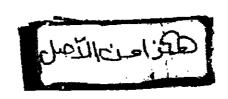
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Kantic 2.20
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J. KCP 451₂ - 1013₄ 997₄ 327₈ 1033₄ 1021₄ 87₈ 11₄ 1001 | Pair | Edward 8 80 24 11 184 25's
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Elforo 36 27 17 37 137;
Eldon 20 1.3 9 7 15's
Eldon 20 1.3 9 2 100 5's
Eldon 20 1.3 9 12's
Eldon 20 1.3 10's
Eldon 20 | NSPS | pS3.216 | 8.3 | 2323 | 341, |
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NSPW	pS1.60	8.4	2100	67	
NSPW	pS1.60	8.4	2100	67	
NSPW	pS1.60	8.4	2100	67	
NSPW	pS1.60	8.4	2100	67	
NSPW	pS1.60	8.5	220	682	
NSPW	pS1.60	8.5	220	682	
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Monday October

151₂ 27₄ 27₆ 37₅ 157₈



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VENTURE CAPITAL

The Financial Times is proposing to publish

a survey on

VENTURE CAPITAL on Monday, December 8th, 1986

For further information, please contact:

Colin Tennant

Financial Times

Bracken House, 10 Cannon Street

London EC4P 4BY

Tel.: 01-248 8000

Telex: 885033

Further pressure likely on pound and dollar

STERLING MAY be about to suf-fer a very difficult week, and both the pound and dollar look set to come under further downward

Last week was a fairly quiet one for the dollar, although there were signs that forces were gathering against it in the latter were signs that forces were gathering against it in the latter part. The main reason for the dolar's relative stability was support for the US currency by the West German Bundesbank, and fear that European central banks were prepared to take on the market if a strong attack was mounted.

Ministers gathering at the Manon the major industrial nations only the US seemed unwilling to commit itself to a steadier dollar, but as the market had realised by the end of the week this is like saying that the whole world has decided to abolish nuclear weapons, with the response of the USSR.

Without the co-operation of the Major industrial nations only the US seemed unwilling to commit itself to a steadier dollar, but as the market had realised by the end of the week this is like saying that the repeared to take on the major industrial nations only the US seemed unwilling to commit itself to a steadier dollar, but as the market had realised by the end of the week this is like saying that the whole world has decided to abolish nuclear weapons, with the repeared to take on the major industrial nations only the US seemed unwilling to commit itself to a steadier dollar, but as the market whole world has decided to abolish nuclear weapons, with the repeared to take on the major industrial nations only the US seemed unwilling to commit itself to a steadier dollar, but as the major industrial nations of the use of the use of the steadier dollar, but a steadier dollar

reach agreement on co-ordinated

1.4400-1.4410 0.56-0.55 pm 1.75-1.71 pm 6.30-6.20 pm 1.4355-1.4365 0.56-0.54 pm 1.76-1.74 pm 6.50-6.40 pm

STERLING INDEX

bus bur bur bus **CURRENCY MOVEMENTS**

CURRENCY RATES

Rights Unit 10452 Unit 104452 1.21480 1.04462 1.48837 1.446402 50.5418 43.2396 9.20352 7.86601 2.44154 2.03455 2.74909 2.33562 2.74909 1.441.58 8.90570 1.441.58 8.34446 1.714627 1.77464 1.61.022 1.37.868 8.34446 7.14627 1.77464 1.627 1.7746 1.62

OTHER CURRENCIES

1.0670-1.0708 1.5750-1.5765 13:77-13.84 4.8600-4.8630 133.17-135.42 7.7945-7.7965 75.95* 0.29280-0.29300 41.35-41.45 2.6230-2.6260 1.5355-1.5410 2.2640-2.6280 19.81-19.93 6.9840-7.0030 191.51-194.88 Magaya A. 1749-31/09 20:23-2220 M. Zeahand J. 1749-31/09 20:2590 1.9800-1.9850 Saud Ar. ... 5.4015-5.4040 3.7495-3.7500 S. Ai. (Cm) 3.1225-3.2050 22135-22185 S. Ai. (Fn) 4.1215-5.3955 2255-5.4445 U.A.E. ... 5.2900-5.2935 3.6725-3.6735

FORWARD RATES AGAINST STERLING

US Dollar 1.4425 1.4570 1.4249 1.4088 1.5785
D-mark 2.9825 2.8678 2.8374 2.7970 2.7150
French Fr. 9.400 9.4332 9.3950 9.3327 9.2004
Swiss Fr. 2.3375 2.2385 2.2975 2.2519 2.1877
Yen 222.25 221.18 218.92 215.84 209.62

Gleneagles meeting of EEC ministers, about the need for increased stability on the foreign exchanges.

Among the major industrial

a strong attack was mounted.

Ministers gathering at the Ministers gathering at the Federal Reserve the Japanese International Movetary Fund meeting in Washington did not likely to have problems in prevenand European central banks are from a record \$18.04bn in July, likely to have problems in preven-which in turn was revised down to

EXCHANGE CROSS RATES

EMS EUROPEAN CURRENCY UNIT RATES

3.053 1.233

EURO-CURRENCY INTEREST RATES

8-8°2 5%-5°2 1%-2 4%-4°2 8-9 10-11°2 7-7% 7-7% 5-6% 9°2-10 5-10°5

1.0515-1.0580 2.861₂-2.891 210.38-212.33

189.74-191.09 19824-20042 10.54-10.67 9.384-9.494 9.84-9.904

Italian Lire 8. Fr. (Fin.) B. Fr. (Cos.)

0ct. 3

useing New York to sell into any dollar gains.

Perhaps the most surprising news was a narrowing of the August US trade deficit to \$13.3bn.

ting another dollar depreciation. \$16bn. Forecasts for the August

+0.92 +1.26 -0.62 -0.05 -0.32 +0.42 -2.04

One Year

LONDON

Close High Low Dec 95:30 95:30 95:16 March 95:24 2st Volume 180 (216) Previous day's open (at. 1,325 (1,255)

Close High Low
P. 89.12 89.14 89.74
March 89.33 89.30 89.12
June 99.57 99.50 89.45
Sept. 89.41 89.30 89.10
Dec. 89.21 —
March 89.96 — —
Est Volume 6,421 (7,457)
Previous day'n open let 12,201 (12,744)

High 160.10 162.00

CURRENCY FUTURES

POUND-S (FOREIGN EXCHANGE)

Spot 1-mth. 3-mth. 6-mth. 12-mth. 1,4425 1,4370 1,4249 1,4088 1,3785

1.0w 159.00 162.00

Prev. 96-02 95-05

THREE-MONTHS STERLING £500,000 points of 190%

Chise 160-10 163-10

11-114, 6-64e 834-9 54-554 42-434 83-834 103-114e 72-72 73-73 42-43 103-105 614-62

1.79-1.74 pm 1.29-1.12 pm 42-44 pm 52-46 pm 23-1.14 pm 0.15-0.40 db; 48-43-30 db; 52-1.10
4.89 2.40 5.37 3.28 0.60 -1.04 6.24 -5.36 -1.63 -0.50 -4.18 1.77 1.72 5.85 4.78 6.84

YEN F. S.Fr. H.FL

10 4.039

2.898 4.732

105-102 53-6 81-83-5 53-53-34 43-42 81-91-11-3 71-72 71-73-4 91-104, 513-62

POUND SPOT-FORWARD AGAINST THE POUND

DOLLAR SPOT-FORWARD AGAINST THE DOLLAR

Ome atomik

2,476 3.451 1 1,394

around \$15bn to \$16bn. The mar-Economic news continued to point to fairly sluggish US growth.

August leading indicators fell 0.2 per cent, against expectations of a per cent, against expectations of a spending rose a surprising 1.1 per cent, but factory goods orders fell 1.4 per cent, which was within the general range of forecasts.

Ret was not particularly impressed with the published figure however, because it was the result of lower imports into the US, rather than showing any resurgence in US exports.

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Perhaps the most surprising uppersed with the published figure however, because it was the result of lower imports into the US, rather than showing any resurgence in US exports.

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imployment.

The dollar broke through resistince at DM2.0250 around the midlike of the week, and through vened to stem sterling's decline. ance at DM2.0250 around the middle of the week, and through

Calls—Last
Oct. Nov. Oec. Mar. Oct.
— 13,90 — — —
9,00 — 8,90 9,20 — —
4,00 4,50 4,90 5,70 0,05
0,45 1,65 2,20 3,00 1,40
— 0,45 0,85 1,75 5,70
— 0,05 0,25 0,75 10,20
c day's open left. Calls 38,425 Puts 87,331
c day's volume, Calts 1,720 Puts 41,609

LIFFE LONG GILT FUTURES OPTIORS

policy about currencles and By the end of the week dealers figure ranged widely between DM2.00 on Friday after the interest rates, but there was a were already talking of waiting about \$12bn, to over \$20bn, but the unemployment figures. Only the level of accord at the earlier until Europe was closed and generally expected deficit was fear of Bundesbank intervention

per fall. Sterling received fairly constant support last week, but without much success. Britain's official reserves fell an underlying \$372m last month, but this figure was taken before the period of greatest pressure on the pound, and it would appear that a sizeable amount of the \$4bn borrowed

Dec. 0.20 0.60 1.80 4.20 7.90 12.10 16.90

Close High Los
Dec. 1.4295 1.4290 1.42
Mar. 1.4120 —
June 1.3965 —
Estimated volume 251 (3.02)
Previous day's open lot 813 (813)

Close 97-06 96-07 95-06 94-07 93-11 92-18 91-27 91-06 90-04 89-22

CHICAGO

Dec. March Jene Sept. Dec. March June Sept Dec. March March

High Low 1A290 1A257

member of the European Monet ary System. Speculation about early UK membership of the EMS appeared to prevent an even shar-

LIFFE US TREASURY BOND FETBRES BYTIONS

19.80 5.00 2.40 1.05 0.45 0.70

CERT. DEPOSIT (IMM) \$1:0 points of 100%

0ct. 0.25 1.60 6.50 11.50

The pound fell to a record low against the D-Mark, and on the Bank of England's exchange rate index, but if last week was difficult for sterling, the present one

Ministers from the Organisation of Petroleum Exporting Countries meet in Geneva today, to debate whether to maintain the present

£200,000,000 Floating Rate Notes 1993



hereby given that for the three months interest period from October 2, 1986 to January 2, 1987 the Notes will carry an interest rate of 11.0375% per annum. The interest payable on the relevant interest payment date, January 2, 1987, will be £278.21 per £10,000 principal amount of Notes.

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Marketmakers in DeutschmarkBonds West LB Westdeutsche Landesbank

MONEY MARKETS

Dealers worried about game of bluff

† UK and Ireland are quoted in US corrency. Forward premises and discounts apply to the US dollar and not to the individual currency. Belgian rate is for convertible francs. Financial franc 41.75-41.85.

LONDON'S FINANCIAL markets LONDON'S FINANCIAL markets ended in some confusion last week, as dealers became apprehensive of being involved in a game of bluff and double bluff with the Bank of England.

Gilts finished firmer on Friday, showing gains of over £1 at the long end, after the authorities long end, after the authorities announced three tranches of £200m each in existing stocks. The market went better as dealers reasoned the central bank must know that tomorrow's UK money supply figures are much better than the market fears. Otherwise it was suggested the authorities

FT LONDON INTERBANK FIXING

(11.00 a.m. Oct. 3) 3 months U.S. dollars

The fluing rates are the arithmetic means, rounded to the nearest one-intensit of the bid and offered rates for \$10m quoted by the market to five reference banks at \$11.00 a.m. each working day. The banks are National Westmanster Bank, Bank of Tokyo, Deutsche Bank, Banque Nationale de Paris and Morgan Glarauty Trust.

BANK OF ENGLAND TREASURY BILL TENDER

Oct. 3 Sep. 26

weekly change in world interest rates

Usch'd Usch'd + /c Usch'd + /c - /c + /c

-0.1875 +0.0625

One mith. Intertrank

Three pronth

UBLIN

London—band 1 bills mature in up to 14 days, band 2 bills 15 to 33 days, bend 3 bills 34 to 63 days and band 4 bills 64 to 91 days. Rates quoted represent Bank of England buying or selling rates with the money market. In other centres rates are generally deposit rates in the domestic money market and their respective changes during the week.

9% 913 913 913 10% 10% 10%

4.78125 4.84375

71. 71.

bid 5 [2] Offer 6 ju

Total allocated
Minkeum accepted bid
Allotment at minimum level

BRUSSELS

AMSTERDAM

bkd 5 12 Offer 6 14

Oct. 3 Sep. 26

-011 -019 -019

Und/d +0.05 +0.05

55 4*5*75 4*5*75

11 10]3

UK clearing bank base lending rate 16 per cent since May 22 cent for sterling M3 and a gain of over 5 per cent. The lower figure would be a relief for all concerned, in spite of the fact that not taplets on such terms, at a time when dealers fear a sharp rise in clearing bank base rates.

But the market finished off its best on fears that a game of bluff may be taking place, and that the money supply figures will still be money supply figures will still be an elief for all concerned, in spite of the fact that not cerned, in spite of the fact that not cerned in spite of the fact that not cerned. The money cent by the end of the prove

			_			_
NEW YORK (4 p.m.)	Car	- month		87 Three	Bonds	6.40
(- binn)	Ťw	ARROTTE O	4.	99 Foury	er	6.64
Prime rate	_ 75 To	ree month -	5.		Mr	6.75
Broker lose rate	_614-7 Sb		5.		yeër	7.09
Forl funds	5% On	e year	5.	<i>5</i> 9 10 yea	·	7.29
Fed, funds at intervention.	5%, Tw	o'year	6	14 30 yea	r	7.53
		One	720	Three	Siz	Lombard
Oct. 3	Overnight	Worth	Months	Months	Months	letervention
						1900 100
Frankfurt	4.05-4.20	4.50-4.65	4.50-4.65	4.50-4.65	4.50-4.65	5.5
Par's	74	73-74	73.74	73-73	72.74	7
Zurich	7 <u>-1</u> 4	312.312	· -	416-416	_	ı —
Amsterdam	52-54	54-52	ı — 1	56-54	i —	! –
Tokyo	4.71875	4.78125	-	4.84375	_	I —
Milan	106-114	101-114	! }	104-114		ł –
Bressels	7_ 1	74-74	l 1	76-74		
Debilin	8 1, 91,	10,5-10,4	102-104	114-12	124-134	l – .
LONDON MON	EY RATI	ES				
Oct 5	Over- night	7 days motice	Month	Three Months	Six Months	Ope Year
Interbank	4.93	91-10	104-102	107-114	1012-112	11-13%
Sterling CDs		1 -1	10.2-10.2	104-104	10%-11	103-11
Local Authority Deposits	812-912	92-94	104-103	107-11	103-114	11.III
Local Authority Bonds		1	104	1114	na"	112.
Discount Market Deposits	472	9.9%	10	10		
Company Deposits	B-915	92.93	104	l II	l n	315
Finance House Deposits _		1	10%	l nina	117-	1 114
Treasory B(8s (Buy)	.) —	1 —	1012	104	{ _ •	/ _ •
Bank Bills (Bay)	_i —	1 —	10,5	10.5	10%	l —
Fine Trade Bills (Buy)	. I →	I	1011	112	1114	I —
Dollar CDs		=	5.90-5.95	5.80-5.85	5.80-5.85	600-605
SDR Linked Deposits		I _	6464	62-62	64-64	6,3-6,6
ECU Linked Deposits		1 =	73.772	73-71	72-72	Tig-Tig
			1-8-12	1	1 . 10-1 15	1.201.2

import licence

Treasury Bills (self): one-month 10½ per cent; three-months 10½ per cent. Bank Bills (self): one-month 9½ per cent; three months 10½ per cent. Treasury Bills: Average tender rate at discount — ECGD Fixed Finance Scheme IV reference date August 6 to September 2 (inclusive): 9.890 per cent. Local Anthority and Finance Houses seven days' notice, others seven days' finance Houses Base Rate 10 per cent from October 1, 1986. Bank Deposit Rates for sams at seven days' notice 4.35-4.375 per cent. Cartificates of Tax Deposit (Series 6): Deposit 5100,000 and over held under one month 9½ per cent; one-three months 9½ per cent; three-six unouths 10 per cent; sh-nine months 10¼ per cent; nine-12 months 10¼ per cent. Under E100,000 9½ per cent from September 23. Deposits held under Series 5 10¾ per cent. Under E100,000 9½ per cent from September 23. Deposits held under Series 5 10¾ per cent. Deposits withdrawn for cash 5½ per cent.

BANK OF GHANA

Pres. 93,67 94,36

Notice to the Public

New guidelines on buying and selling of Foreign Exchange

1. With effect from 19th September, 1986, the Bank of Ghana shall operate a new system for determining the exchange rate of the cedi and for the allocation of foreign exchange. This is a two-tier system of exchange which will have an officially determined exchange rate, to be called Window I rate, and an auction-determined exchange rate to be called Window II rate. The two rates will cover mutually exclusive sets of transactions.

The objectives of the new system are: i) to allow the exchange rate to respond to changes in the demand for and the supply of

foreign exchange; ii) to ensure prompt and timely provision of

foreign exchange;
iii) to minimise the use of administrative mechanism in the allocation of foreign exchange; iv) to promote trade liberalization through elimination of controls on trade and payments and thereby enhance the volume of external trade; and

v) to attract foreign exchange which is currently held outside the banks into the banking system.

2. TYPES OF TRANSACTIONS UNDER THE

Transactions that are eligible under the auction, together with their supporting documents are: Payments for imports under letters of credit Supporting documents required are:

 proforma invoice. b) Payments for merchandise imports in respect of:
i) Bills for Collection

Supporting documents required are: Exchange Control Form A1, Customs Entry Form
 Customs Final Invoice (commercial invoice),

Clean Report of Findings.

ii) Drawings under letters of credit Supporting documents required are:

- Exchange Control Form A1, - Cable Advice.
iii) Suppliers Credit:

The supporting document required is a letter of approval of terms and conditions of the credit by Supplier Credit Committee.

Supporting documents required are relevant Exchange Control Forms duly approved by Bank of Ghana. Other Transfers

Supporting documents required are relevant Exchange Control Form duly approved by Bank of Ghana

TRANSACTIONS FOR WHICH BIDDING IS NOT REQUIRED a) Direct allocation to government shall be at Window II rate.

b) Persons or organizations wishing to purchase foreign exchange for the following transactions do not need to enter the auction market. Instead, they should apply directly with the relevant supporting documents to their bankers, who will provide the amounts at the prevailing Window II

i) Foreign exchange applications of less than US\$500 in respect of any of the transactions eligible under the auction.

ii) Foreign exchange requests to cover the following: a) Medical Care Abroad: The supporting document is an approved Exchange Control Form Ml. b) Education:

> i) Tuition The supporting document is an approved Exchange Control Form B1. ii) Living Allowance:

> The supporting document is an approved Exchange Control Form T4. c) Personal Remittance Quota

The supporting document is either approved Exchange Control form Q1, Q2, or Qs as the case

d) Terminal Benefits The supporting document is an approved Exchange Control Form C1.

TIME-TABLE FOR AUCTION WEEK For each auction week, the following time-table will

MONDAY-THURSDAY Collection and completion of application forms, Form FXB1/86 (for a fee

of ¢100) and Submission of application forms in sealed envelopes, between 8.30 a.m. and 2.00 p.m.

FRIDAY Conduct of Auction between 9.00 a.m. and 3.00 p.m.

Any amendment to the time-table for any week will be announced by the Bank of Ghana. CONDITIONS FOR THE RELEASE AND USE OF

i) Successful bidders must use the funds won from the auction only for the purpose stated on the application form. ii) Unless otherwise provided, commercial banks

will ensure that settlement takes place within ten (10) working days after the date on which the foreign exchange was transferred from the Bank of Ghana. Furthermore, the commercial banks are to ensure that the payment is for the intended iii) All foreign exchange won from the auction and

not utilized within the stipulated time period shall be returned to the Bank of Ghana at the exchange rate at which it was acquired.

iv) In respect of a bid for foreign exchange to open a letter of credit, the commercial banks will ensure

that the letter of credit is established for the successful bidder within fifteen (15) working days from the day on which funds were released. The letter of credit must have an expiry date of not more than ninety (90) days and the related goods must be shipped within that period. Otherwise, the successful bidder loses the right to use the foreign exchange won.

In circumstances where goods are made to order to be delivered after the ninety (90) day limit, special permission from the Foreign Exchange Auction Committee will have to be obtained.

For further enquiries the public is advised to contact their bankers.

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FINANCIAL TIMES SURVEY

A start has been made on revitalising Britain's cities but there remains dissatisfaction with the rate and extent of progress. The Government is hoping a new grants package will stimulate further private sector involvement and may announce soon a new list of development corporations.

High cost challenge still to be met

By Rhys David

NLY THE most unobservant can have failed to notice the dramatic notice the dramatic changes that have been taking place in the centre of many of Britain's big towns and cities. In Manchester, the old Central station, used only as a car park for many years, is now an exhibition hall while close by other nineteenth century canal and railway buildings have been converted for a variety of other commercial and leisure uses.

In Hull and Swansea yachts now fill the inner city docks instead of merchant ships and instead of merchant ships and new hotels and restaurants have spring up alongside. In smaller centres, too, the process of urban renewal has been at work. Along the line of the Leeds and Liverpool canal in Lancashire, for instance, derelict buildings have been reclaimed and turned to new use, and Wigan Pier is well on use, and Wigan Pier is well on the way to transformation from music hall joke to tourist attrac-

After years of apparent inactivity when large tracts of Britain's cities with uses developed for the 19th century appeared immune to change, the keys to bringing life back to these areas appear to have been found, even if not all the doors

are opening too easily.

The Government, which is expected to announce soon the Builders and developers have expected to announce soon the setting up of a number of new urban development corporations to carry the process of renewal a stage further, has shifted the emphasis of its urban policy away from the solution of social problems through the provision of new through the provision of new community and other facilities—the nattern set for most of ties the pattern set for most of the early years of urban policy by both parties when in power— towards economic regeneration. Public money, in other words, is only being spent where it can

act as a pump primer to per-suade the private sector to undertake schemes which it would otherwise have consi-dered offered too poor a rate of

Local authorities with varying degrees of willingness have fol-lowed, entering into partnership arrangements with the private sector in the housing field and releasing land they had one viously held on to. The statutory

Rail have been persuaded to do likewise, though considerable tracts of derelict land—some

Builders and developers have also had pressing reasons for turning to renewal. Public opinion has moved decisively There has instead been a demand for new uses to be found for sound old buildings—such as the many dockside warehouses being converted into offices, shops, and houses, and for new buildings to blend in sympthetically mit the lab in sympathetically with the old.

At the same time builders have very often had to locate even new housing development in city centres because of lack of opportunities elsewhere. Green field development is widely opposed right across the political spectrum and in the south east where parcels of land do become available its effective east can exceed that of precost can exceed that of pre-viously used urban land, very often putting new houses

beyond the reach of first time buyers.
A further push in the direction of city centres has come from the host of organisations now involved in promoting schemes and very often assis-

ting them.
The English Tourist Board, The English Tourist Board, for example, sees urban tourism as one of the main growth markets it will need to develop in the future as rising affluence and increased leisure enable more people to take short breaks. Through its tourism devaluation may be a section programme. development action programme it has backed initiatives in Bristol, Bradford and elsewhere which will enable those centres to capture a growing slice of this

Other bodies, too, such as the ETB, have funds to offer for urban renewal schemes, among them English Heritage, which holds a watching brief for England's historic buildings, and the Civic Trust, the protector of the urban environment. Though generally small, these funds have been used in several cases

where other Government fun-ding such as Urban Develop-ment Grant is not available. Yet, for all the evidence that changes have been taking place, in attitudes as well as in the physical environment itself, doubts remain over the scale and speed with which urban renewal is happening. The com-parison most frequently made is with the US where similar prob-lems of urban decay appear to

lems of urban decay appear to have been tackled much more expeditiously, transforming cities like Baltimore.

The complaints most commonly voiced in Britain by those involved in urban and an arrival mentions. "too much bureaucracy and politicking," on the one side, and a "lack of vision and of

willingness to take the long view," on the other. The problems with UDG, the The problems with UDG, the Government's main pump-priming agent, neatly encapsulate what is meant. The UDG allocation has been underspent in each of the years in which the grant—designed to provide the required element of subsidy to enable a developer to go ahead with a scheme which would otherwise not provide him with

Delays in obtaining approval

Urban Renewal

for grant applications which have to be forwarded through local authorities (which contrilocal authorities (which contribute 25 per cent of the cost) to
the Department of the Environment are frequently cited Inner
City Enterprises the agent/
developer backed by a number
of financial institutions drew
attention recently to what it
claimed was a seven month wait
for one application to be
accepted.
Only to be expected the Dof.

Only to be expected, the DoE replies. Public money is, after all, involved and the lessons of De Lorean have been learned.

delays on a £75m scheme at Mer-ton in London—points out, can

side housing—an unexpectedly large user of UDG—and retailing there has been a rejuctance to take on schemes, particularly away from London

the reclamation of larger areas requiring probably many years of patient effort. This contrasts with the US where a consultant/ developer will be involved from the inception of a scheme and will commit himself to the long-term recoveration of an area term rejuvenation of an area and to management of the

De Lorean have been learned.

Many of the applications, too, the DoE alleges are very badly drafted and they are sifted, moreover, not by faceless bureaucrats but by private sector secondees.

Even when schemes do win grant approval, developers argue, they still have to secure planning approval and this too, as Savacentre—subject to long delays on a £75m scheme at Merton in London—points out, can scheme concerned.

some of the big conurbations-Continued on next Page

IN THIS SURVEY

Page 5

be in Hull

Lovell partnerships are for life!

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view made possible by the government allocating Derelict Land Grants for the project on a rolling basis. This has meant a constant flow of funds to eliminate in advance the excessive downside risk that developers would face if they had to prepare the sites themselves.

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CONSTRUCTIVE RENEWAL - NATIONWIDE

A fight for resources

TT IS now a decade since studies of worsening urban problems in Britain were undertaken by the then Labour Government. They culminated in the 1977 white paper "Policy for the Inner Cities" which remains the basis on which the seven most deprived areas of England receive

The seven areas are known as partnership authorities on the basis that the local authority. and the Government work in concert to try to smeliorate the inner city decay. They are Bir-mingham, Hackney, Islington, Lambeth, Liverpool, Manches-ter-Salford and Newcastle-Gateshead Until 1982 Hackney and Islington formed a joint

partnership.
Each year partnership committees, each chaired by an Environment Department Environment Department minister, prepare an inner area programme on a rolling three-year basis. The committees include local councillors and civil servants from other government department. ernment departments. Although the local authorities are the main driving force they must consult the local private sector, local voluntary and community groups including ethnic minor-ity groups. All projects under-taken in the IAP are backed by a 75 per cent Government grant.
The partnerships were identified on the basic of eight indicators of deprivation: unemployment, overcrowded

households, single parent households, households lacking exclusive use of amenities, pensioners living alone, popula-tion change, standard mortality rate and residents where head of household was born in the Commonwealth or Pakistan. Although the first partnership strategies were published in 1978 the same areas remain on

The inner cities remain at the centre of a political tussle between government departments, writes Robin Pauley.

ments have been made they criteria.
have not been relatively greater Althou than improvements in

economic regeneration as the was not repeated, however, and

the list so whatever improve- most important of the three Although a variety of new

other grants — urban development grants, urban regeneration In the early days of Mrs grants etc — have become avail-Thatcher's first Government able to all local authorities in ministers were not greatly recent years the general trend interested in the inner cities has been for the Government to and even now the only two cut its contributions to local ministers who have made much authority finance. This has had of a lasting public impression in a particularly sharp effect in their roles as partnership chair- the partnership authorities men have been Mr Michael because their receipts from the Reseltine, who took a very high Government through the Rate profile as the Liverpool chair- Support Grant have fallen in man after the 1981 urban riots, most years and money available and Mr Tom King, who chaired through the urban programme the Birmingham partnership.

In July 1981 the Government

The total urban programme

the Birmingham partnership.

In July 1981 the Government changed the emphasis of the programme, which had been terms from £186.3m in 1981-82 to heavily weighted towards social £236.3m in 1884-85 (in 1981-82) projects. Guidelines were prices) but then fell back to issued listing three main alms: £219.5m in 1985-86 and a further securing economic regenerafall is projected for the current
tion, improving the environfinancial year. But within the
ment and ensuring that local urban programme the most depservices and amenities are rived areas, the partnerships,
geared to the particular social fared worse than this. Their real
needs of the local communities.

Privity should be given to conjugate this figure improed drama. Priority should be given to capi- 82; this figure jumped dramatal projects rather than those tically to £1128m in 1982-83 as a which are heavily weighted with result of the Government's decirevenue expenditure. Since sion to put much more money
then ministers have into the worst areas after the
increasingly laid more stress on 1981 riots. This scale of increase

real resources for the partner-ships fell the next year to £1124m followed by further declines to £109m and £1025m in the following two years.

To take Islington as an example, this means that its pariner-ship allocation in real terms is now at its lowest level since 1979-80, the changing pattern of resources in November 1979 prices going up from £4.8m in 1979-80 to £6.7m in 1980-81, back down to 55.8m in 1981-82 before leaping up to 57.6m in 1982-83 and then falling to 57.2m. 58.9m and £6.5m in the next three

years. But even in the years where Islington was gaining in real terms from partnership money it was losing more than the gain through the Rate Support Grant system. For example, between 1979-80 and 1883-84 Islington lost a total of £77.6m in RSC at 1981-82 prices against a cumula-tive gain of just over £43m from the urban programme. This pic-ture was repeated in most partnership authorities but not all: Hackney, Britain's most deprived borough on the Gov-ernment's partnership criteria gained more than it lost.

An optimistic note for the partnership authorities is that both the present Environment Secretary, Mr Nicholas Ridley, and the urban affairs minister, Mr John Patten, are keen to see substantially more funds going into the most deprived and decayed inner city areas. However, it remains to be seen whether such extra resources will be allocated through the partnerships or whether the local authorities will be by-passed altogether through the creation of more urban development

Partnership without fuss

WHILE THE international decline of the old deep-sea shipping routes has focused attention on the problems of London and Liverpool, there has been much less fuss about the position of Britain's formerly third largest port, Manchester. Yet its problem is also vast.

The Manchester Ship Canal created the port, a large dockland in Salford only two miles from Manchester city centre. Today, its container cranes and the fleet of straddle carriers that used to move containers about are clustered on weed-infested quaysides in a vain wait for

buyers from anywhere.

A few hundred yards away, however, regeneration is already well advanced. Factory units have been built and are full. New jobs have been cre-ated. There is bustle and

obvious growth. Farther into the disused port, Farther into the disused port, of official disessing that undernear the old office block that is lines its importance, not only as the headquarters of the Manaphane company itself but also as a possible (MSCC), there is a higher profile model for elsewhere. (MSCC), there is a higher profile to the development. For here is the showpiece project of Sal-ford Quays, at the heart of the old port and in a place very visible to thousands of people

passing by it every day.

Salford Quays is the project that will reintegrate the derelict port of Manchester back into the community. The city of Salford has bought the land there to become the major driving force, the government has ing force, the government has put in £2.7m for reclamation work, and the MSCC has added £1m for site work.

In less than a year, major projects have been established quickly, most due to for comple-tion within another 12 months.

homes, 75,000 sq ft of leisure facilities and 2,000 jobs. This







Partnership between government, local authority and the private sector has emerged without fuss at Salford Quays, a project that will integrate the derelict port of Manchester back into the community, as Ian Hamilton Fazey reports here.

renewal of a spent urban able property, too — green environment will cost £175m; fields much farther away from with at least £150m of that coming from the private sector. ter — that has made the company subject to an unwelcome rated in the spring of this year takeover bid by a property by Mr Kenneth Baker when he was Environment Secretary. This gaze the subseme a degree This gave the scheme a degree of official blessing that under-

What is important from the policy-making point of view is that there has been no need to set up a quango to force things through. Partnership between government, local authority and the private sector has emerged without public fuss, rancour and (as in Liverpool) opposition from a Labour council to anything promulgated by a Con-servative Government.

For Salford Quays itself, there is even a private development agency — Urban Waterside, the first of its kind in Britain — to co-ordinate all the different

They include a multi-screen cinema by EMI, a hotel by Copthorn, a business park for light industry, a cluster of private housing and a leisure and shopping centre.

When complete, the 150 formerly derelict acres will accommodate 120,000 sq ft of commercial property, 600 homes, 75,000 sq ft of leisure with the relevant know- and regeneration. been to attract private sector part. a grand scale in urban renewal ners with the relevant know-how. The MSCC has other develop
The key has been the long

principles of renewal and regeneration in the docklands. The key to the way things have developed was the designation

The key to the way things have developed was the designation of the Salford and Trafford enterprise zones in 1981. These include and straddle the docklands and canal. The MSCC owned 66 per cent of the land in the Salford zone and 13 per cent of that in the Trafford zone.

Money from the urban programme and also derelict land grant made it possible to start getting land up to scratch for development very quickly. In the five years that have followed there has been a commercial boom in the zones.

Indeed, on the MSCC's land as a whole, the principle of public funds levering much larger sums from the private sector has been well illustrated. Up to 1984, £2.7m of public money levered £8.1m from private sources. Projections are for the leverage to grow dramatically:

made possible the proper planning, and the appointment Shepheard, Epstein and Hun-ter, a London firm of architects and town planners, as consultants, with Ove Arup and partners the engineer consultants. In principle, the mechanism of funding is similar to that for the two urban development corporations for the London and Liverpool docklands - but without having to set up a the local authority and thus create inevitable tension, if not

antagonism. As would be expected, water plays a key part in the overall plan. Old docks are being dam-med to separate them from the highly polluted canal so that with Salford Quays itself a clean water regime can be established.

However, the scheme is also expected to benefit from the £2bn Mersey basin initiative, which the European Commission is funding heavily. This aims to clean up the 1,000 waterways which eventually drain into the Mersey mostly via the into the Mersey, mostly via the ship canal, which has over the years replaced the upper reaches of the Mersey as the basin's main drainage channel.
At present, Salford Quays looks like a vast dockside building site but its second year should see more development briefs out for tender for work to begin on more quays, as well the gradual establishment of the gradual establishment of the first year's planting and land-scape programme. The signs of progress will then be very visi-ble indeed.

Costly challenge still not met

which would meet some of these points. It will be payable at Whitehall's discretion in support of a wide range of schemes, but it is hoped one of its main uses will be for larger scale projects than are currently coming for WDG support.

jects than are currently coming forward for UDG support.

More importantly it will be developer-led with applications going straight to the DOE, rather than through local authorities, though planning permission will still have to be sought, making continued co-operation with the local council vital.

The private sector is also seeking to co-ordinate its own efforts more effectively through a new body Phoenix which will try to act as a catalyst getting schemes going and maintaining their momentum.

In some cases, however, an

and schemes are on the shelf waiting to be dusted off, and even wider approach may be that the shape and form of any needed and there has been new bodies would still have to strong interest this year in the idea of extending in one form. another to other areas the likely to be encouraged in other

Continued from previous Page development corporation model which is seen to have been so successful in London Dock-lands.

which have existing retail or other strengths which can be built on or which offer opportunities for tapping the demand for home ownership.

The Government, with the Housing and Planning Bill still before Parliament has introduced a new instrument—the Urban Regeneration Grant—which would meet some of these points. It will be payable at Whitehall's discretion in support of a wide range of schemes, but it is hoped one of its main uses will be for larger scale projects than are currently coming sites around the disused dock systems north and south of the

Thames.

The area has also begun to gain population as first home-buyers have moved into low-cost housing and the wealthy have taken over flats in converted warehouses with river views. The Government is known to find the idea of extending the development corporation model to other areas very appealing, though the possibility is said to be still under consideration. Officials stress that no ready-



Mr Douglas Hurd, the Home Secretary: "Reviving Britain's rundown urban areas remains the challenge of the remaining years of the twentieth century."

areas, where the problem is still large but not sufficient to justify a full scale development corporation, is the creation of a joint private/public sector agency. In areas where such a body could be agreed upon, the Government would put money on offer through URG.

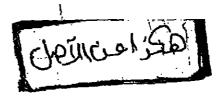
would seem to be a comprehensive battery of possible aids, covering a wide variety of targets—UDG, for indivdual projects; URG, for bigger schemes, and development corporations for very large tracts of land, possibly extending in some cases across the boundaries of several authorities. Whatever the structure in the end, the success of all the various initiatives is still likely to depend on the funds the Gov ernment is prepared to commit. London Docklands has been a

rigorous expansion in its activi-It has also been very well funded by the Government Total expenditure to date amounts to more than £250m. of public money and this has been responsible for generating a further £1.2bn from the private

success, not least because of its proximity to the City at a time of

in other areas the amount the Government may have to spend on infrastructure, simply to attract private sector interest could be much greater even than the land available. than the large sums made available in Docklands.

Though a start has been made in a number of centres, the pro-cess of urban renewal still has a long way to run and is not going This would put in place what- to come cheaply.



were established in 1981 to deal with the enormous derelict sites

in the docklands of London and

in the docklands of London and Liverpool. The London corpora-tion, in particular, has been an outstanding success, generating a high level of activity in an area which had lain dormant for decades while the various local authorities involved argued about what to do and about who should be responsible for what.

It is only fair to add, however, that the corporation has suc-ceeded largely because it has been awash with government funds of the sort never available

Ministers now think that such

a single executive body with direct government funding might make headway in some other, smaller areas of decline. South Cardiff, Teesside, Trafford and Salford in Manchester, Hull and Leeds are among sites.

Hull and Leeds are among sites

under consideration for what will probably end up as two or three new corporations.

It is clear that this approach

will be the key to the political

argument about the inner cities

in the next general election. Dr

John Cunningham, Labour's front bench spokesman on the environment, has said that Labour would make local authorities the most prominent

agency of renewal, including turning control of urban

development corporations over to local authority control.

As part of the support from Westminster a Labour Govern-ment would consider repaying

at least some of the monies lost by the most blighted inner cities

through cuts in the urban prog-ramme and in the Rate Support

to local councils.

Monday October

Bureaucracy leads to

IT HAS SEEMED at times durable for urban renewal were ing the past year that more energy has been exerted in the contest between departments and ministers who want to run Britain's urban programme than has been put into the prog-

ramme itself.
Nobody in Whitehall doubts that the present arrangements are a bureaucratic and counterproductive muddle: the Treasury, Environment Department, Home Office, Department of Education and Science, Department of Education and Science, Department of Health and Social Security, Department of Trade and Industry, and the Department of Employment all have a finger in the pie, together with Wales and Scotland when inner city problems in those areas are city problems in those areas are

Each department has to be consulted and its replies circulated and considered in what amounts to a whirlwind of paper. In addition, each department has responsibilities for certain bits of the programme and therefore control over some

of the expenditure.
This leads to conflict about the priority which Government aid for the inner cities should receive. Some ministers, notably Environment ministers, have argued consistently for more resources. Others have argued against, and the Treasargues against, and the freas-ury, whose principal role is to try to curtail public expendi-ture, has managed to force real cuts in the urban programme in

The political emphasis of what the urban programme should be doing has changed over the years, too. The aim of improving the local environment through better environment and housing governed with ment and housing, coupled with social projects such as community centres, has given way to a growing belief within the Government that economic regeneration is the answer and, within that, job creation has assumed more significance. This partly accounts for the fact that the Employment Department has been trying to become the controlling department even though the Environment

Department dispenses nearly all the funds available. While this Whitehall contest has been going on a further political difficulty arose: how to make clear that the inner cities were still regarded as a national priority when the funds avail-

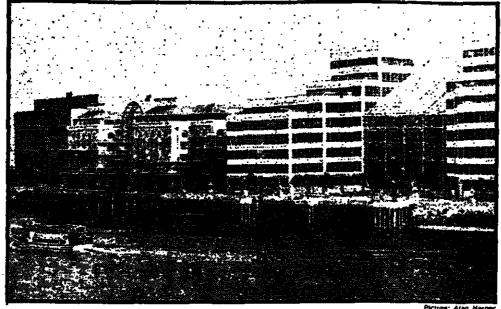
aid conflict being cut so sharply — down a further 10 per cent in real terms in the current financial year. The answer has been a series of new " initiatives " which have been announced with a good deal of publicity but no extra cash and, ultimately, no useful long term effect.

One such was the City Action One such was the City Action Teams set up in 1985 with a political fanfare led by the Prime Minister. They were intended to bring together and co-ordinate the work of the Environment, Trade and Industry and Employment departments in the Newcastle, Manchester London, Liverpool and ments in the Newcastle, Manchester, London, Liverpool and Birmingham partnership areas. They resulted in the usual contest between rival departmental civil servants as to who had in the contest between rival departmental civil servants as to who had a contest between rival departmental civil servants as to who had a contest between rival landing whom and

was really leading whom and there is no evidence that they have resulted in more effective direction of inner city resources. But they did result in resources. But they did result in one important change: last autumn the political centre to which the City Action Teams report was switched away from the Environment Secretary to Lord Young, the Employment Secretary, consolidating the Employment Department's grip. The 1986 version of the 1985 City Action teams exercise was

City Action teams exercise was the formation of eight City Task Forces to tackle the problems in eight of the worst areas of deprivation. For the first time the Government homed in on very small and specifically defined areas. They were North Peckham and Notting Hill in Loudon; Chapeltown in Leeds; north central Middlesbrough; the Highfields area of Leicester; Moss Side in Manchester; St Pauls in Bristol; and Handsworth in Birmingham. They have a total population of 300,000 people.

The most important aspect as far as the political tussle is concerned was that the Employment Department again succeeded in taking the lead role, with Lord Young, Employment Secretary, and Mr Kenneth Clarke, his deputy, in charge of the project Both ministers are the project. Both ministers are in the Cabinet and they have said that the switch in emphasis to employment and the Employment Department means the main inner city department has two Cabinet ministers rather



London Bridge City: the regeneration of London Docklands is seen by the Government as the major success story of its urban policies.



The Government's machinery for Britain's urban renewal programme is a complex and counter-productive muddle, as Robin Pauley reports here.

This has not, however, led to any decision by the Government to raise funding levels for urban renewal. In spite of arguments for substantially more cash by Mr Clarke, for example, the new task forces were launched with only £8m—£27 per head—which led to ridicule by opposition spokesmen and local authorities

The task forces have joined the other task forces, such as that for Merseyside, the action teams and the plethora of other groups set up to deal with urban problems but have not so far recorded any greater success than those which went before. There is a further political

dimension to the current prob-lem which is that the most dep-rived areas are almost without ception in the control of rough Labour-controlled strongly Labour-controlled local authorities which have taken an aggressively hostile line to Government policies. Some even refuse to co-operate with inner city Manpower Ser-vices Commission schemes. This has led some ministers to are to be had in many of the ate some more urb inner cities there is no point in ment corporations.

giving them high priority—a view which has been rapidly dropped in years such as 1981 and 1985 when urban rioting breaks out and makes inner cities a major national and political issue.

Other ministers have taken the view that real progress can only be made on urban renewal if the private sector is at the forefront of investment and economic regeneration. Faced with the ideological resistance of some councils to involvement with private sector, which has led to the low take up of Urban Development Grants requiring a mix of public and private seca mix or public and private set-tor cash, the Government is moving towards by-passing local authorities altogether. For example, some of the

urban development grant cash is to be allocated to a new urban regeneration grant which can be paid directly to private developers undertaking investment in the inner cities. This grant is a direct result of local authorities refusing to claim urban development grants in This has led some ministers to sufficient numbers. Another take the view that as neither votes nor council co-operation Government's intention to create to be had in many of the ate some more urban develop-

"EACH GENERATION brings a major social challenge and to

my mind solving the problems of the inner cities is the challenge for late twentieth century Bri-

This comment by Mr Douglas Hurd, Britain's Home Secretary, highlights the extent to which the problems of the inner cities have now become a major political issue. Each of the main opposition parties has devoted considerable thought to the sub-ject, yet the debate has gone wider than conventional party politics.

Lord Scarman's report, following the Brixton riots of 1981, and the Church of England's best-selling, though controversial report, "Faith in the City," published last December, have both increased public awareness of the problems of the inner cities as much, if not more than, the proposals of any

A similar impact has been made by the intervention of Mr Michael Heseltine. When he was Environment Secretary, he entitled his report on the 1981 Liverpool disturbances, "It took a Riot." And, since his dramatic departure from the Cabinet last January, he has toured the country urging initiatives like the urban development corporations in London's dock-lands and Liverpool which he set up. All this has increased the pressure on the Government to expand the resources devoted to the inner cities.

amount of money to be commit-ted, and the way the money should be controlled. The Opposition's alternatives are wide-ranging. Indeed, Mr Jack Opposition's alternatives are wide-ranging Indeed, Mr Jack Straw, Labour's local government spokesman, comments approach of using centrally that "all Labour's policy is urban policy." Labour, he points out, is now the party of the inner cities. The Conservaties now control only one of the 36 metropolitan districts (Solihull, on the edge of Birming-labour of the strategy of the st



A major political issue





Labour would involve local communities more in decisionmaking, while the Alliance parties see constitutional reform as part of the answer to urban problems. Peter Riddell reports on how the Opposition parties would change present policies.

document, considered by its party conference, said it was wary of seeing these problems in isolation as inner city prob-lems—problems of poverty and unemployment existed every-where in the UK.

"But we are committed to the improvement of services, such as transport and health, and to the renovation and modernisation of housing, schools and hospitals, which will make our inner cities more attractive to live in. We know that unless significant public sector investment is undertaken, we will not achieve the rapid progress that is necessary," it went on.

The serieful to warn that authorities often employ a disconnection of the inner cities with a high proportion of black or Asian residents the local authorities often employ a disconnection of the experience

there are no simple solutions but rather a series of policy initiatives. Dr Cunningham says Labour would start by review-The one common theme is that ing, and at least partially rever-much more needs to be done, sing, the cut in Whitehall grants and that there are no easy or to partnership and programme short terms solutions. The authorities of the past few differences arise over the years.

Dr Cunningham accepts that some initiatives will have to cross local authority bound-

So metropolitan districts (Solihull, on the edge of Birmingham) and just three of the inner
London boroughs.

Similarly, despite its defeats
at the 1979 and 1983 general
elections, Labour MPs are
firmly entrenched in the inner
cities—having all but one of the
members in Liverpool, Sheffield, Manchester and Glasgow,
and the majority in the inner
cores of London and Birmingham.

This experience, permeating
the party at all levels, affects a
whole range of Labour policy
applicable to the inner cities.

Labour's official environment

Consequently, Labour proposes the creation of public
action zones to involve local
communities at a strategic level
in decision-making. In certain
pressure areas, a Labour govermment would encourage local
communities at a strategic level
in decision-making. In certain
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pressure areas, a Labour govermment would encourage local
in decision-making.
In certain

Mr Straw points to a co with inner city problems in the emphasis on the renewal of housing, the stress on expanding and supporting public transport and in the various local enterprise initiatives. Labour's environment team :

encourage affirmative action by local authorities to ensure increase employment opportu-nities for minority groups, espe-cially those of Caribbean and

authorities often employ a us-proportionalely low number of such people who experience high unemployment. Both the Liberals and Social Democrats believe that part of

the answer lies in constitutional reforms, such as the introduction of proportional representa-tion at a local level, and partly also in reforms of the local rat-

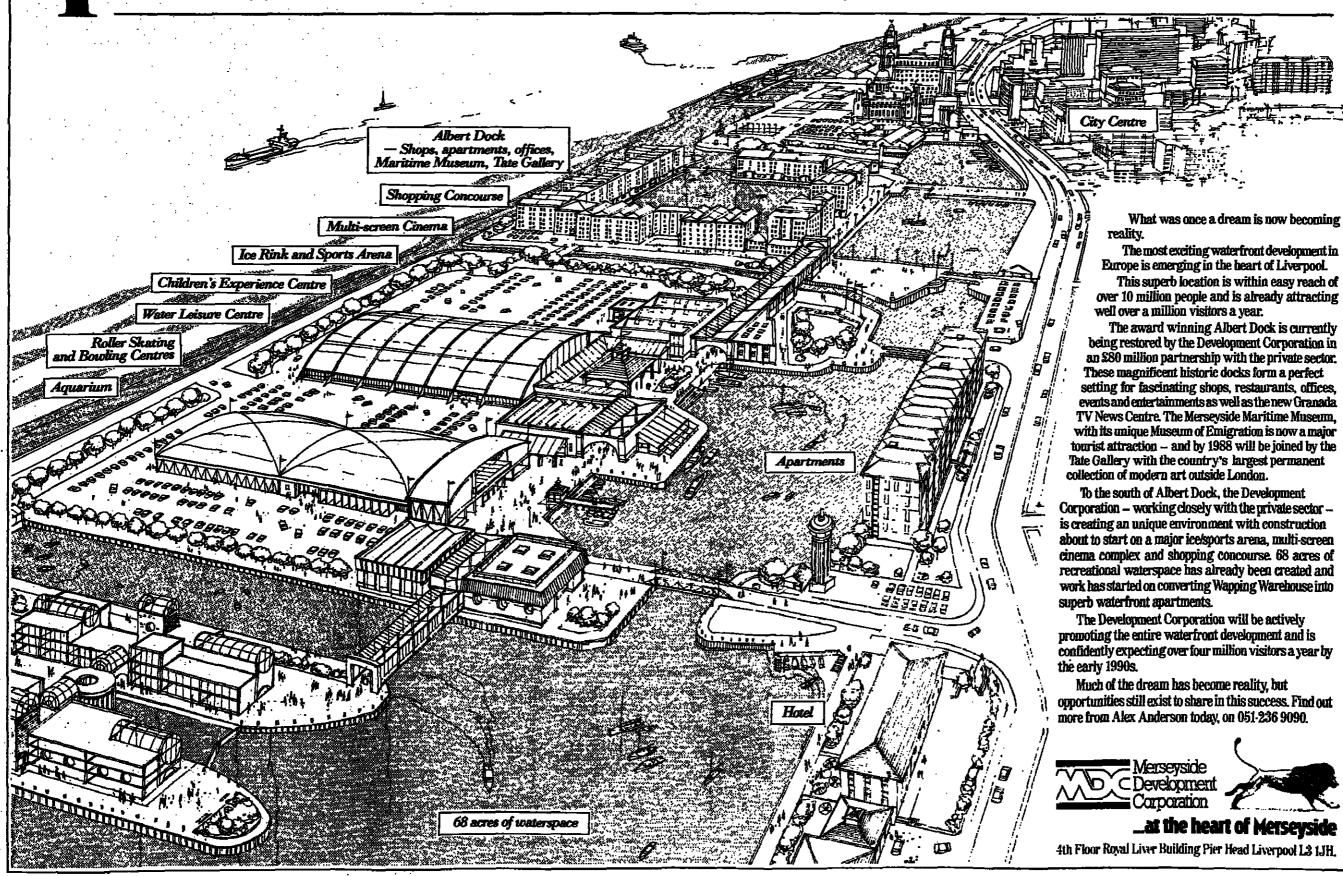
also in reforms of the local rating system.

In a major statements on urban policy the SDP, for instance, argued for a new framework for policy enabling action by central and local government agencies and voluntary organisations to integrate programmes. In particular, apart from institutional changes, the SDP paper proposed changing the system of payments of grants to concentrate money on tackling inner city needs. Moreover, ling inner city needs. Moreover decentralised managemen decentralised management would be established of local services to provide the focus for renewal plans.

The SDP, like the Liberals, sees improving race relations and police relations with the community as central to the problems of many inner city

The Alliance parties also see the need for local enterprise trusts giving advice to small firms on raising finance and prise and small co-operatives.

SHAPE UF



Strong political will needed

CONTROVERSY HAS sur-rounded Britain's two urban development corporations since they were established in 1981. They were the brainchild of Mr Michael Heseltine, then Environment Secretary, and the job he gave them was to bring the redundant docklands of London and Merseyside back

from the dead.

Despite continuing rows about their roles and their future, however, the London Docklands Development Corporation, in particular, can point to spectacular success.
The Government's £250m has levered £1.2bn from the private sector, 8,000 private homes have been built to bring people back to the formerly derelict riverside and hundreds of new businesses have moved in, with

more to follow, including most In the north-west, the struggle has been less fruitful, although the Merseyside Development Corporation had a stunning and profitable achievement in 1984 with the International Garden with the international Galden parour.
Festival its redevelopment of The local authorities in the the Albert Dock—Britain's areas had failed to agree for largest collection of grade one listed bulldings—is also pro-ceeding very impressively. But a hoped-for influx of new

but a noped-for influx of new business on to the corporation's redeveloped land has not materialised. Industry has been slow to follow the bulldozer into Liverpool. Partly, it has been due to image and the area's property for political quarters. Liverpool. Partly, it has been due to image and the area's propensity for political quarrelsomeness, but it is also because Merseyside is not Lon-

The corporation is now glad of side industrialists and any jobs it can generate at all academics who understand Many of these are going to be local problems.

These boards were not talbased on service, leisure or these boards were not taltourist industries. The redevelopment now under way is have contributed leadership, concentrating in these areas, and with fair success.

Given what achievements there have been why should there have been so much contributed leadership, profit-oriented experience from the private sector, and a go-getting commitment to making things actually happen.

This was evidenced by the



There have been strong arguments over the role of Britain's two urban development corporations, as Ian Hamilton Fazey reports here

troversy? The reason is that first chairmen of the corporaboth corporations have been used by the Government to get resources into key areas of tions, Sir Nigel Broackes of Tra-falgar House in London and Sir Leslie Young of the Bibby Group on Merseyside. The work helped to earn each of them his knighthood. dereliction while by-passing local democratic controls. Moreover, the money has been moreover, the money has been spent the way the Government wanted, with no risk of its being channelled into pet projects and approaches favoured by the party in charge locally, which for the most of the corporations' history happens to have been Labour. Senstive to their "quango" status, the corporations have tried hard to be seen to act responsibly. They have been very careful about whom they have let in as developers, and about the projects they have allowed. They have tried to con-sult widely—and certainly more

years on how to cope with the docklands and remove the blight they were causing so Mr Heseltine's answer was to give

Labour

on with is Each has made many concesdon: it is in the wrong place in order to ease the swallowing geographically, and industrial gand there has become largely unmarketable.

sions to the local communities in order to ease the swallowing of this particular pill. Leading councillors hve been appointed to their heards sitting class. to their boards, sitting along-side industrialists and

and has given the corporation : rough time ever since. It started by withdrawing support for the International Garden Festival. In London, the docklands area is massively bigger, including 55 miles of water's edge as opposed to less than one-fifth of

that on Merseyside. It is also surrounded by council housing and has therefore faced orga-nised protest by local communities at grass roots level, as well as opposition from Labour councils. Some local council and com-

munity leaders have protested that their areas need more housing for rent, not for sale to the well-heeled professionals

now moving in.

There is an argument that the problems in the Liverpool and London docklands were so acute because of the sheer scale of the dereliction and, on Merseyside particularly, the depth of collapse of the port-based local economy, that something had to be done. There is a lot of local support

for that case: economic activity of any sort generates other economic activity of any sort generates other economic activity, bringing life back to run-down communities, and helping them to start renewing themselves by their own efforts.

nomic activity, bringing life back to run-down communities, and helping them to start renewing themselves by their own efforts.

The question that must be asked, though, is whether the undoubted advances made in undoubted advances made in the Merseyside and London docklands could have happened without the dose of benevolent dictatorship that the two corporations have brought?

In each case, a multiplicity of local councils and port author-like in the Environment Secretary, at the recommendation of his Financial Institutions Group which had usited the US and been greatly impressed with the effect the grants had had in igniting joint public-private sector developments in areas of severe decline. The group of secondees was established in the aftermath of the 1981 urban riots in Britain. local councils and port author-ities had fingers in the pie and

been an important factor in Mr Heseltine's persuasion of his senior colleagues to put aboli-tion of the metropolitan county councils into the 1983 Conserva-It did not stop the protest and

needed	Urban Development G	rant: a	pplicat	ions an	d starts	
nccucu		1983-84 and earlier	1984-85	1985-86	1986-87 (to end August)	
local cold-shouldering of the Merseyside corporation's	APPLICATIONS RECEIVED: Of which:	434	60	87	43	•
efforts—a militant-dominated	Withdrawn/transferred	145	14	10	0	
Labour party won control of	Relected	104	14 8 1	10 9	2	
Liverpool City Council in 1983	Pending	B	ĭ	11	0 2 36	-
and has given the corporation a rough time ever since. It started	Resulted in offer of UDG which was/is	•				
by withdrawing support for the	Taken up	777	30	42	Ω	
International Garden Festival.	Declined	111 72	5	42 2	0 5	
In London, the docklands area	On the table	2	30 5 2	13		. •
is massively bigger, including 55 miles of water's edge as opposed to less than one-fifth of	oprojects Started on Site	44	56	47	8	
that on Merseyside. It is also surrounded by council housing and has therefore faced orga-	Including:— Public expenditure Private investment	£16m £73m 1:4.6	£28m £100m 1:3,6	£18m £78m 1:43	£14m £77m 1:5.5	٠
nised protest by local communi-	Gearing ratio expected	1:140				

Type of project UDG	Number of projects	Scart (£m)	Private invstmat (Em)	Gearing ratio
eINDUSTRIAL: Factories/workshops/warehouses Business expansion	· 57 22	21.8 7.1	81.1 27.0	1:3.7 1:3.8
eCOMMERCIAL: Retail Office Tourism and recreation	31 20 16	25.9 4.8 15.0	144.0 22.3 57.4	1:5.6 1:4.6 1:3.8
eHOUSING: New build Refurbishment/conversion	37 22	13.9 8.8	55.8 22.4	1:4.0 1:2.5
•ALL UDG SCHEMES:	205	97.3	410.0	1:4.2

Grants budget under-spent

FEW THINGS highlight the difference between the US and UK attitudes to urban renewal than their better experiences with urban development grant In the US projects fight with each other for cash; in the UK the Government has to plead with local authorities to submit bids and the budget is

underspent every year.
The grants were introduced in Britain in 1982 by Michael Heseltine, then Environment

Urban Programme which allo-cates Government cash to had too much self-interest to declining urban areas. The surrender to make co-operation grant is paid by local author-

easy.

The moral seems to be that some renewal clearly needs an overwhelmingly thrustful dose of political will if it is to happen ities to the investors who undertake projects and 75 per cent of the council expenditure is reimbursed by the Government.

So far £98m of Government funds have been allocated to 206

The disappointing take up of Urban Development Grants has persuaded the Government to look at a new range of mechanisms for getting projects under way, writes Robin Pauley

projects in which the private underspending on grants sector has contributed £415m brought the cut in real terms to

The grants form top-up cash at a level needed to tip a project over from obviously unviable to a reasonable economic proposition. For example north London's Agricultural Hall, known as the "Aggie," has been slowly deteriorating since 1971, all possible redevelopment plans

coming to nought. It has now been developed into a design and exhibition centre at a cost of £10m but the project would never have started without £2.8m of urban development £2.8m. development grant.

However, the successes of the scheme are overshadowed by the extent to which local authorities are not making full use of the scheme and by the lethargic way in which the Environment

Public Accounts Committee showed that £100m of possible grants for inner cities had gone unclaimed in the past three years, most of it being underclaims on urban development

The result has been that while the public expenditure white papers show the Government

of about 4 invested by the private sector for every 1 of public sector cash.

These projects, when completed, will provide a total 22,400 jobs, 4,200 homes and the re-use of 653 acres of land in the most deprived parts of Britain's thic latest terms to 20 per cent.

In the first year of urban development grants £60m was allocated to the scheme but only £7m was paid out. In 1984-85 £48m was allocated to urban development grants but only £15m was taken up, although this latest terms to 20 per cent.

In the first year of urban development grants £60m was allocated to the scheme but only £7m was taken up, although £15m was taken up, although this later rose on catch-up to £28m. In 1985-86 the allocation was cut again to £40m and only

f25m was taken up. One of the key problems has been that the great majority of the worst areas of inner city deprivation are under Labourcontrolled local authorities, a good number of which have expressed ideological objec-tions to the idea of joining with the private sector in commer-cial and residential develop-

So they have either not made any bids for the grant or like the London borough of Islington, in whose area the "Aggie" is sited, they have bid only in very rare and exceptional circum-

Perhaps not surprisingly, the the scheme and by the lethargic way in which the Environment Department has appraised and dealt with bids.

Earlier this year an investigation by the Commons all-party Public Accounts Committee in the inner cities. The new urban regeneration grants will be payable directly to private developers. But the price councillation is the price councillation of the price council cils have to pay for not claiming the urban development grants is that the new private-only grants will be payable out of the same UDG budget and not out of new urban programme money.
Americans involved in urban renewal would shake their heads in disbelief at the lost opportunities.

same time as Government ministers have been urging them to scoop up tens of mil-lions of pounds of available

The irony is the more marked because a substantial part of the unclaimed grants have been recycled into the London and Liverpool docklands develop-Liverpool docklands develop-ment corporations, non-elected bodies whose creation was strongly resisted by local authorities and which are any-way awash with Government funds compared to the urban areas under council control. Such a situation would be unthinkable in the US where there are long queues of pro-jects clamouring for grants and

where the philosophy of urban renewal dictates that the source of cash is of no import whatever so long as it can be spent A further difficulty has been the slow and cumbersome machinery with which the Environment Department pro-Environment Department pro-cesses the grant system. It is intended to mirror the US sys-tem where virtually all propects once submitted get processed within the target time of 90 days. But even though there is so little pressure for the grants the Department is taking an aver-age six or seven months to proage six or seven months to proage six of seven months to pro-cess the bids, which adds sub-stantially to the start-up times and the overall cost of projects. For example, Mr John Patten.

ror example, Mr John Fatten, urban affairs minister, recently praised a proposed develop-ment in the London borough of Greenwich where a site which has been semi-derelict for 20 years is to be redeveloped into homes, an hotel, workshops, shops, offices, car parking and an open air antique market in a £2.5m scheme which is only viable with £728,000 of urban development grant.

But the scheme's grant

application took seven months cutting urban programme funds

This has produced the controller of clear Mr Patter's department to clear Mr Patter's department and the end of 1985-86, the ing about cuts in Government to development costs.

> improving the attractiveness of inner cities. It selected Bristol

for its first Tourism Develop-

through the advice and assist-

it has helped to shape the framework within which development has taken place.

The board has made grants of

more than £300,000 towards schemes in the harbour repre-

senting a total investment of more than £2.6m and has

advised on schemes for a new youth hostel and budget hotel

Altogether it has identified possible investments in excess

Yet, while Bristol's city centre

is evidently capable of looking after itself adequately or even

handsomely, other parts of the city exhibit the all too familiar

problems of Britain's conurba-

tions. Bristol's Labour council

recently brought out a 24 page report on Poverty in the City which reveals that 80,000 people

— one fifth of the total inhabi-tants—live in areas of depriva-

tion. For all the prosperity

exuded by the city centre Bris-

tol has some areas of high unemployment, particularly to

unemployment, particularly to the south of the city where jobs have been lost in tobacco and packaging.

Four big outer housing estates have been designated for prior-ity action but the work that needs to be done to bring prop-

erties back up to reasonable standards and to improve environmental conditions — not to mention to create new dwell-

of £50m

Success in Bristol

If there is a British Baltimore, emphasis on management and urban tourism as a strong potena city which can best claim to maintenance. "We want to be that a project which looks fore become increasingly interested in the company and t achieved across the Atlantic, it equally impressive three years is probably Bristol.

is probably Bristol.
Its historic harbour, from which John Cabot and other explorers set sail in search of new trading opportunities, fit-tingly enough in North America, has been transformed over the encourage institutional invest-past ten years from a rundown ment on a scale not previously eyesore in the middle of the city to a thriving commercial, residential and tourist area. The attractions include SS

The attractions include SS Great Britain, industrial and lifeboat museums, and the Arnolfini and Watershed Arts centres. It also plays host to an annual international wine fair and to a wide variety of other events. At the same time a total of 272 elegant new houses have been developed in one part of the docks, Baltic Wharf, on the floating harbour close to Brunel's iron steamship in a

joint public/private sector scheme, involving the city coun-cil, the builders Lovel, the Nationwide Housing Trust and the Bristol and West Housing Association. Nearby on Welsh Back, Lovell

has also just begun the conver-sion of an old flour mill, Bucha-nan's Wharf, for housing and commercial use, and a number of schemes for the old WCA warehouse in the same area are warehouse in the same area are currently under consideration. It is, however, the last major piece in the Bristol Docks jigsaw, Canon's Marsh, which is likely to make the city a prime example of effective urban renewal, if a grand strategy now being drawn up by the Bristol Marketing Board and the English Tourist Board proceeds.

The site itself is large—a total The site itself is large—a total of 33 acres—and occupies a key position below Bristol's 12th century cathedral and close to the commercial and shopping

only one of the most exciting opportunities in Britain but opportunities in Britain but possibly in Europe as well," says Tony Byrne, director of the marketing board, a joint initiative of the local council and private sector interests, which has the job of promoting Bristol.

The aim therefore is to settle on a scheme which will reflect the importance of the site and create an asset for Bristol and its hinterland. This means, according to Tony Ryrne high

"In our view it represents not

according to Tony Byrne, high quality achitecture capable of attracting the sort of developments now found in many of the more successful American urban regeneration projects.

It is also hoped to incorporate a suitable backdrop of street entertainment into the final scheme to complement the historic harbour's various maritime attractions. Just as impor-tantly there will be a strong The board has identified

American expertise may be called upon in devising such a scheme an it is hoped the ideas that eventually emerge will prove sufficiently attractive to seen in a British city outside London, Discussions between Bristol and the English Tourist Board are still at an early stage but a year from now it is expected substantial progress

Bristol owes its ability to attract prestige projects of the sort that have already taken place, and are now hoped for, to good planning and good fortune. After the first option—that of filling in the docks—had been set aside, the city council decided in 1975, well before the current vogue for creating new developments around waterfronts, to re-orientate the har-bour towards leisure uses, coupled with private and public housing provision.

Good planning and good fortune have helped the city of Bristol to attract prestige projects, as Rhys David reports

The city's location relatively close to London and the undeni-ably good environment it can offer has helped it attract manufacturing and service industry more easily than some other more depressed areas. (With four big insurance companies transferring their head office functions to the city in recent years it now claims to be the biggest insurance centre outbiggest insurance centre out-side London).

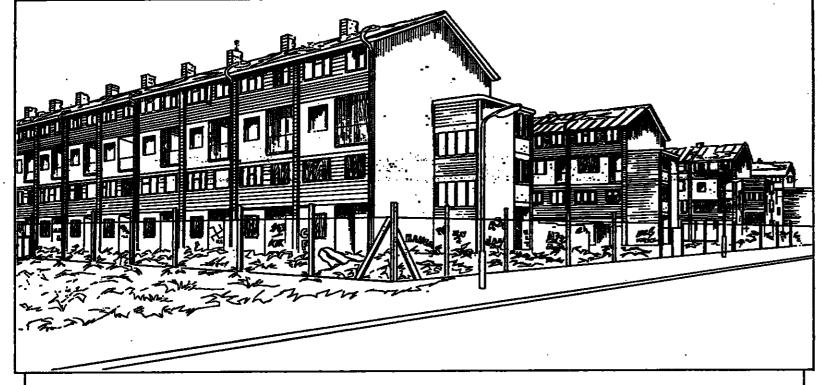
This high level of interest has itself been a bonus in planning terms. Bristol, unlike many other areas with weaker economies has been able to pursue a policy of steering development including the docks. Most of the land in the docks, too, was in the hands of the city council, thus making land assembly considerably simpler than in many other

The city has also managed to compensate for one of its princi-ple disadvantages — its limited access to Government funding for urban schemes — by forging strong links with organisations like the Historic Buildings Council, which provided advice and assistance with the renovation of many of the city's fine 19th century buildings, and with

ings — is hampered by lack of funds and in particular by the burden placed on Bristol by its very large number of defective pre-cast reinforced concrete houses, the second largest in local authority ownership in the Out of total housing invest ment programme funds this year of £22m (against a bid to Government of £35m) Bristol is

having to spend f7m on PRC properties in order to meet its obligations under the Housing Defects Act. A total of £12m out of the remainder is being spent on maintenance and repair, a hopelessly inadequate figure city council officials argue. This leaves fam for new building. now largely confined to housing for those with special needs such as the elderly.
Success in the city centre therefore is going hand in hand

with worsening problems else-where. Even in Bristol some of the big problems facing British cities as they approach the 1990s are present, and the contribution which a revival in rundown commercial areas can make look as if it will only be part of the answer.



so than is common practice by local authorities. But at the end of the day, they have not had to face the verdict of the ballot box and this has been their Achilles

Merseyside's local problems should have been less acute than London's because there

were few people actually living within the development corporation's boundaries. The

arguments were conducted at an institutional level, with

Merseyside County Council shouting loudest that it could

have done the job just as well if it had been given the money. In the aftermath of the Tox-

teth riots in 1981-82, the constant niggle caused by this pro-testation is now known to have

e election manifesto.

From four unwanted storeys a heartening new story.



The conversion taking place on the unpopular four storey council maisonettes in Sefton, Merseyside, is a story worth celebrating for all first-time buyers.

Work is already underway at Lydiate Gardens, where together with local builders Cruden Construction Ltd, we at Nationwide's Housing Trust are undertaking to convert five blocks into 31 very attractive threebedroom houses. The venture is being helped by an urban development grant.

Not only is this proof that we're continuing our work of putting the building back into society, but that every story can have a happy ending.



Nationwide Building Society, New Oxford House, High Holborn, London WCIV 6PW.

A facelift for housing

LOCAL AUTHORITIES and the big building groups—two bodies whose relationship has not always been characterized by harmony and mutual admiration—have been finding an increasing alliance of interest

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ent Grant Proj

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Councils are faced with a repair bill estimates stock up to bring their existing stock up to standard and have all but given to let up building new homes to let, other than for groups such as the elderly and handicapped. even where they have land available. Yet, although waiting lists are long some im out of the total local authority housing stock of 45m homes are regarded as difficult to let, because of their poor condition, or because they are in the woose

The big builders, such as wimpey, Laing, and Barratt are faced with the converse of this problem, and with other pressures too. The council house-building programme on which they could once rely for a substantial part of their volume has exampled wet they are constantial part of their volume has
evaporated, yet they are constrained from building private
sector houses where they would
most like to by a virtual consensus across the party political
spectrum against green belt
development. Where land is
available its cost very often
drives house prices out of the
reach of first time buyers.

It is no surprise, therefore,
that the builders have turned to
the inner cities and to outer
housing estates, where similar

housing estates, where similar problems of decay are to be found, in the search for new opportunities, or that their new interest in these areas has been welcomed by local authorities. Others out of a mixture of

commercial good sense and social concern have joined them. The building societies, castigated in the mid 1970s for their policy of redlining certain districts, thus making it difficult to obtain mortgages within them, have now stood this policy



pair bill estimated at £20bn to Builders and local authorities have found common benefits in working together in city centres. Rhys David reports.

areas, for what are seen as commercially as well as socially good reasons.

Nationwide for example has set up its own housing trust with total funding of £55m and a brief to get involved in building low cost housing either on its own or in partnership for sale or rent.

"There is not necessarily any conflict, especially for larger societies, between commercial and social objectives. There needs to be action to malatain the social fabric if we are to make profits in these areas on our other lending activities," Mr Tim Melville-Ross, Nation-wide's chief general manager points out. Nationwide's activities in this

field and those of its competi-tors will be further developed after January I next year when new legislation covering the movement's operations comes into force. The Halifax, Britain's biggest society, already has plans to spend £100m on building 3,000 houses.

This new found common facilities, including secure front ground between the private sector and local councils has man-lobbles open to potential

tor and local councils has manitested itself in a variety of vandals.
partnership schemes aimed at
finding solutions to local housing difficulties. The Lovell vate hands—is being catered for
Group, for example, one of the
most active in this field, has
recently completed its 5,000th
partnership property on a site the
National Home Improvein Bristol's disused docks.

The lobbles open to potential
variety of vandals.

Older housing in inner city
through are hands—is being catered for
through another scheme
Neighbourhood Revitalisation
Services which is sponsored by
partnership property on a site the
National Home Improvement Council, a body which
brings to potential
in a variety of vandals.

develop 272 houses in Baltic Wharf, an old timber wharf, in partnership with Bristol and West Housing Association and Nationwide Housing Trust. The council received in part payment a group of flats for the

elderly.

In a housing estate scheme at.

Arrowebrook Park in Birkenbead, the Halifax Building Society is providing mortgage finance to enable suitable buyers to acquire two-storey townhouses which before con-version by builders Wimpey had version by builders Wimpey had been difficult to let maisonettes. As part of the same development provision has been made for the elderly Mr Don White, managing direthrough refurbishment of blocks of flats, and existing through refurbishment of blocks of flats, and existing badly run-down shopping facilities have been modernised and made more attractive.

tor and local councils has man-lobbies open to potential

There, in a fairly typical deal, brings together the industry's the local authority sold land to Lovell's Rendell subsidiary to It again is working through

partnership with the local authorities to rehabilitate groups of 2,000-3,000 dwellings in areas which constitute identifiable communities. identifiable communities.

Among the schemes it has undertaken is revival, jointly with Sheffield council, of part of the Hillsborough area of the

schemes is that the local authority, in return for making assetsland or existing properties-available, secures a major say in the composition of the development. This can mean the right to stipulate the type and price range of the properties to be built and to nominate purchasers from its waiting list.

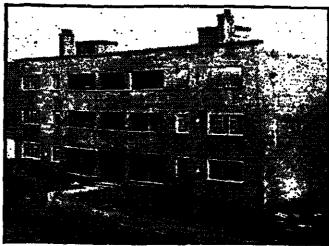
often, too, get a share of profit either in the form of a new facilettner in the form of a new factiity such as a community health
centre or eash. Its coffers will
benefit not just from the sale of
assets but from rate income
from previously unoccupied
land or redeveloped properties.

"We regard it as important to
provide a mix of facilities and of
tenurs—rented, shared county.

The local authority will very

In many of the schemes, houses are built under a licence arrangement whereby the sale arrangement whereby the sale of the property and of the land (which the council transfers separately to the new owners) is kept separate. The absence from the final purchase price of any development charge can help to keep house prices low, and although the builders' margins can in consequence be purgins can in consequence be nar-row, return on capital will tend to be higher.

Successful as such schemes have been in towns and cities throughout Britain, partnership housing on the present scale, as the participants would admit is making as yet only a limited impression on Britain's housing



· BEFORE AND AFTER: how co-operation between Barratt and Glasgow District Council is transforming problem housing. Nearly 500 new homes are being created from blocks of empty, vandalised flats.

In an attempt to increase the contribution they can make three organisations active in the field—the Nationwide and Halifax building societies and the Lovell building group—have joined forces to form PROBE, an account for Paymentin Payments. acronym for Partnership Rene-wal of the Built Environment. This will have access to £150m

from the two societies and will work with local authorities, looking at their housing prog-rammes in the light of the Government finance likely to be available, and suggesting ways in which the finance it can make available can be used to bridge any gaps in provision.

Progress to date has been relatively slow, mainly because the schemes tend to be difficult ones which have defeated other approaches. Only one project— in Swindon—is under way, but a further 24 are under considera-tion, according to Mr Bernard Rosser, Nationwide's housing At Swindon the local author-

ities have made available four sites which they were unable to

operatives as a means of manage-ing big council estates, many of cast reinforced concrete houses the problems of which are now were put up in the post war rush seen as stemming from lack of to increase the number of proper security and manage-touses built in Britain each

sites which they were unable to develop because of Government The unit itself has access to spending restrictions, and the partnership is building 300 homes for first time buyers, for rental and for the elderly. Part of the profit is being ploughed back into the development of a health centre.

For its part, the Government

Its objective has been to public sector. Private develop-encourage local authorities to ers, inevitably, fight shy of tak-involve the private sector in the ing on some of the more difficult upgrading process both to estates and parts of estates, generate additional resources which are, in consequence, in and to widen the tenure mix. It danger of deteriorating even also wants to see further further. There are particular development of trusts and cooperatives as a means of managing numbers of defective pre-

year.

has welcomed the growth of partnership which it has seen as and local authorities to seek out offering the prospect of its aid So far it has approved its discould not packages of aid in about 42 methorities.

The building societies are showing interest in developing their activities in the rented sector participation and disciplines into local authority housing, and it has sought to promotes the concept further through its Urban Housing Renewal Unit (UHRU).

Founded just over a year ago, the unit has visited nearly 70 local authorities which it considered to have problems on its estates, or with its stock and appears to have overcome at least some of the suspicions originally held by local authorities.

Its objective has been to remove the interest of the partnership in the renewal of Britain's necessary of the unit has visited nearly 70 local authorities which it considered to have problems on its estates, or with its stock and appears to have overcome at least some of the suspicions originally held by local authorities.

Its objective has been to remove the interest one attempt to fill this need but with the limited resources at its disposal can only provide a partial answer. The building societies are showing interest in developing their activities in the rented sector and have developed a number of part rentipart morting sector and have developed a number of part rentipart morting age schemes to help those who might not otherwise be able to find a full mortgage payment. The Halifax for example issued last year an index linked stock to finance 1,300 shared owner-ship particles and its deposition of housing from the innovative financing deal in innovative financing de has recently entered into an innovative financing deal in Cardiff which could enable the housing association movement

to increase greatly the contribu-tion it makes towards the provi-sion of rented accommodation. Progress on these various fronts, however is unlikely to be rapid and councils are bound, for the foreseeable future, to have to shoulder the burden of providing accommodation for the bulk of those who want to

Problems in the valleys

The industrial valleys of Wales are still more deprived than most ... of the UK's inner city areas, as Robin Reeves reports here

THE INDUSTRIAL valleys of south Wales still conjure up a powerful image of coalmines, choirs and close-knit communities, a romantic picture which became etched on the imagina-tion of the western world from the moment Richard Llewelyn wrote "How Green was My Valley" and Hollywood turned it into a soap opera.

But the enormous wealth which the unique, but essentially urban, communities which grew up in the Welsh industrial valleys produced in the past was re-invested elsewhere, leaving behind what can only be described as a disgraceful legacy of economic and social denvirtion. social deprivation.

The most vivid example is the The most vivid example is the Rhondda where 60 pits and over 40,000 miners producing top quality steam coal were the motor of the British economy in the years leading up to the First World War. As such, it played a key role in fuelling the rapid expansion of international trade

Today, the last pit has just closed and though the popula-tion has fallen through emigra-tion to less than half its peak level, and there are other sources of employment, the job-less rate is back up to the levels experienced during the pre-war depression. The same can be said of most of the other valleys.

But male unemployment levels of 20 to 30 per cent, exacerbated by a fresh round of pit closures since the 1984-85 miners' strike—resulting in the loss of 7,000 direct Valleys jobs which are difficult to replace. which are difficult to replace— is only one measure of the

gan, which covers six of the val-ley districts, some 20,500 homes, or some 10 per cent of the total, are still officially classified as "unfit," that is they lack one or more basic amenity.

Heading the list is the district of Rhondda which on the last official assessment still has 17 per cent of households without an inside lavatory and 12.5 per cent without a hath cent without a bath.

In reality, the situation may be even worse. Neighbouring Cynon Valley District Council, rather than relying upon a sample survey, recently examined every house in its area and found that nearly 9,000 dwellings were unfit to live in.

The council calculated that these properties required a total of £105m to be spent on their rehabilitation and that at

present rates of repair it would take 50 years to complete. Using another measure of social deprivation, Mid Glamor-gan Health Anthority recently calculated that it was handling 7,000 more cases than expected each year because of high morbidity rates in the



In the district of Rhondda at least 12.5 per cent of bouseholds are still without a bath.

industrialised valleys. It also had 9,300 people quening for NHS operations, 3,700 of whom have been waiting for admission for more than a year. It calculated it needed an annual growth rate of 1.2 per cent in its budget to cope. It was told to count on no more than 0.5 per cent over the next decade.

A more general measure of A more general measure of the size of the problem emerged

the size of the problem emerged in a recent countrywide survey by Durham County Council. This used, as well as housing, a range of indicators to measure deprivation, such as unemployment rates, infant mortality rates, standardised mortality ratio, percentage of the population permanently sick, the proportion with degrees or professional qualifications, and the number of families headed by unskilled workers.

The survey demonstrated

unskilled workers.

The survey demonstrated clearly that the Welsh industrial valleys, along with parts of the Durham coalfield and the old Cornish mining areas, are still in practice more deprived than most of the inner city areas which have your the subject of surveys surveys the subject of surveys the subject of surveys surveys the subject of surveys su which are now the subject of so much Government attention and

problem. The reason for their relative in the county of Mid Glamor neglect when it comes to the allocation of resources for urban renewal, the Durham study suggested, was precisely because the valleys are made up of a dense network of towns and villages: they lack a major urban centre upon which to con-

centrate aid.

Against this background, if was perhaps surprising that local authorities in the valley showed no great enthusiasm last March when Mr Nicholas Edwards, the Welsh Secretary of State, first unveiled his "Valleys Initiative."

They had no complaint about the objective as set out in the Welsh Office's policy statement, "Community Investment: an Initiative for the Valleys." This was " to bring about substantial and visible improvement in the environments of the town centres and the areas that immediately lead to them."

Furthermore, there was no intention, the statement continued that the projects should be designed and imposed by those who live outside; rather that ideas to revitalise and improve should come from the

"To achieve the success that is possible will require initiative and an enthusiastic response from those who are involved in the day-to-day life of the community," the policy statement concluded.

The lack of enthusiasm stemmed above all from the level of resources the Welsh Office proposed earmarking for the new initiative—just £3m towards a maximum of six revitalisation projects.

This sum compared, for example, with an entiley of over £2m in the form of Urban Development Grant towards just one hotel project in Cardiff. That incentive finally persuaded Holidays Inns of Canada to go ahead with the construction of a long-promised £9m hotel in the Weish capital.

When measured against the normal budgetary requirements of six district councils which stood to benefit, the extra outlay represented about the same as the capital allocation needed these days to build an extra 20 council houses. Opposition MPs in Westminster were quick to condemn the initiative as no more than "a lick of paint."

Since then. Welsh Office ministers and civil servants have gone out of their way to stress that the initiative is only in its infancy and that more resources should be marshalled towards it in the future. Mr Edwards is keen to see the inita-tive developing along the lines of UDG; the public money acting as a lever or incentive to attract private capital investment back into the valleys.

At the same time, Mr Edwards chase to couple his announce-ment of the first schemes to ment of the first schemes benefit from the initiative with an extension of urban aid status to the Rhymney valley and the district of Ogwr. This will allow these two districts to qualify for Urban Programme aid under the 1978 Inner Urban Areas Act. The surprising fact is that they were not originally included.

A total of seven, rather than the originally planned six, pro-jects were selected for assist-ance under the initiative, out of a total of 22 schemes submitted by 16 councils. It was also decided to support some parts of the unsuccessful bids.



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A catalyst for change

FIVE YEARS after the then Environment Secretary, Mr Michael Heseltine, took a party from the City of London to look at the urban problems of Liverpool, Britain's financial institutions remain the target of criticism for their continued reluctance to become involved in the search for solutions.

For although big redevelopment schemes are under way in most city centres and on out-oftown sites close to motorway or other important junctions up and down the country, the scale of commercial and industrial, as opposed to retail developments which the institutions have been prepared to back, remains

The developments in which the institutions have been pre-pared to become directly involved have tended to take place, too, in the bigger centres. Many of the trickier problems in inner city suburbs or on more remote locations, such as the south Wales valleys or in the north-east coalfield, are not being tackled.

There has been a reluctance, too, to tackle many of the old industrial sites which have ceased to be required as the

Though the institutions can rightly claim they are not primarily in business as risk

tants KMG Thomson McLintock. tion and some of its basic con-

Thus, with the institutions tending to stay clear of invest-ment outside London, except where retailing is involved, it has often been only local developers who have sought out Urban Development Grant or Derelict Land Grant for industrial or commercial schemes in non prime areas.
"Institutional investment in

property is governed by rental growth which they are prepared to buy at any price. They will only buy, however, where other institutions are buying. There is nothing you can do to encourage financial institutions to put their money in anything other than shops north of Watford," argues another critic, Nigel Ellis, of surveyors Drivers. Jonas. himself a secondee to the Depart-ment of the Environment between 1983 and 1984

Yet while critics argue not enough is being done, those involved in development point in turn to problems they encounter. Perhaps chief among these is alleged local authority bureaucracy, and in particular delays in obtaining planning permission for schemes.

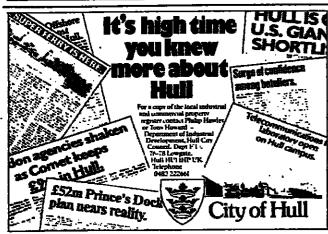
Land assembly is also cited as traditional manufacturing base of the older regions has changed and there are complaints over the length of time taken by the DoE in processing applications for UDG, without which many schemes are not viable.

takers, critics argue that their
attitude has been over cautious knots that a new body, Phoenix, and that they are missing oppor-tunities to speed up the process of urban renewal. Sponsored by a range of public "They are often more and private sector bodies from interested in the location of a builders, property companies scheme rather than the rate of and building societies to mer-return," observes Mr Howard chant banks, Government Mallinson, head of the urban departments and local author-renewal consultancy at accounties, Phoenix draws its inspira-



Hull Marina has attracted a wide variety of boats since it opened in one of the old Town Docks, close to the city centre, in 1983. New berths are to be added.







Phoenix, a new organisation which aims to provide the impetus for getting difficult schemes under way has just begun work, as Rhys David reports.

UDG, with DLG the main Gov-

what disappointingly, been used on only four schemes in excess of 15 acres, and is channelled through local authorities which provide 25 per cent of the

funding. The new grant, URG, will be paid directly by Govern-

ment to developers and will it is hoped encourage more larger

likely to require an even wider geographical approach and bodies which can act as prime

cepts fom a report published last year by the National Coun-cil of Building Material Producers. This looked at ways in which US experience in reviv-ing rundown areas could be used in the UK.

Under its chief executive, Christopher Ledger (a secondee from Shell) Phoenix will be trying to operate at a local level to identify suitable locations for together the relevant parties including the institutions to undertake schemes.

"We intend to a scheme sche dertake schemes.

We intend to act as an indeoff the ground, whether with or

pendent non-axe-grinding without UDG and URG support the task in many areas seems requests for assistance. A local authority might for available to require an even wider authority might, for example, have a scheme which it cannot get off the ground or a developer may be having difficulty putting a project together. We will help to organise public-private sector partnerships and then we will withdraw" explains Christopher Ledger. The group will not seek to operate in areas

not seek to operate in areas where its efforts are not welwhere its efforts are not wel-comed by all parties concerned. Implicit in Phoenix's approach is that it will seek to encourage initatives which extend over a wider scale than individual projects. It will encourage local authorities and

area.
"We will say let us look at the jigsaw as a whole before trying to put in the pieces," explains

developers to think in terms of a

strategic plan for a whole

Phoenix will also act as a by the two existing corporations obby suggesting possible new covering London and Liverpool.

The shape and form which these corporations will take is lobby suggesting possible new approaches or mechanisms to vernment where it believes these are necessary. As it hap-pens, one important new instru-ment. Urban Regeneration problems which a second Grant, will become available generation of such bodies might when the Housing and Planning Bill passes into law and should make the wider area based approach to urban renewal which Phoenix is seeking to

areas to be designated much more difficult The Government, too, is likely

to want to secure as big an involvement as possible both of the local authorities concerned, in order to minimise conflict, and of the private sector so as to cut down the cost to the public

One possibility canvassed by the Chartered Institute of Public Finance and Administration is a contract system whereby an agency could be appointed for a fixed term with a brief to deal with the problems of an area. The agency could be public, private or joint in nature and would operate to guidelines ernment funding instrument laid down by the relevant public currently available has, some authorities. It would draw on what disappointingly, been public and private sector

Hybrid development corpora-tions of a sort have in fact already been set up in some locations and perhaps offer examples to other authorities whether or not Government designation of their areas is obtained. Hybrid development corp

In Salford, for example, the local council, faced with the prospect of unco-ordinated development taking place in Salford Docks commissioned a firm of consultants with experience of working in London do lands to draw up an overall strategy and this is now being worked to by the private sector. In other parts of the country major contractors have taken

the lead in schemes. They will be encouraged to make use of the existing cocktail of grants available, in particular URG.

agency which can act with speed. "Given an effective local In another example of pri-vate-public sector co-operation, designed to deal with the prob-lems of a major area, Trafford council has joined forces with a number of manufacturers on the Trafford Park estate, including GEC and Ciba Geigy, to draw up an investment strategy for the area designed to attract £550m of private sector money and crehe argues.
Following indications earlier this year that it was considering the idea, the Government is now believed to be close to an announcement of a further

ate 16,000 jobs.

Whether these or any other similar projects will eventually be favoured by the Government as models remains to be seen. What is true, however, is that the importance of partnership between the public and private sectors in urban regeneration now seems to be widely accepted.

If this produces schemes

which appear to be soundly based and which offer the pros-pect of being well managed this could even unlock the institutio-nal funding which has in many making the problem of the exact

as in many
cases been the missing element
so far. Dockland renewal in London: International House, seen from St Katharine's Yacht

Haven. It is the headquarters of the London World Trade Centre, which houses about 400 member companies, including many from overseas.

New lease of life

Trent's new boating marina on the 130-acre National Garden Festival site reveals what urban regeneration can achieve when the resources of central and local authorities are harnessed to bring new life to an inner-

Beyond the lake, the festival pavilions can be seen, surrounded by trees and green parkland. Closer to the marina, a mass of flowers bloom whe once stood the entrance to the old Shelton Steelworks. Just to the south, the main M6 Motorway link road channels traffic to the Festival and on into Stoke's main shopping centre, Hanley.

The road itself has only recently been completed, and it provides the Labour controlled City Council with an added sell-ing point for the Festival Park ing point for the Festival Park as a potential industrial, leisure and residential development area. A number of large companies have already shown a keen interest in the Festival Park, strategically located midway between Birmingham and Manchester on "the M6 and within two hours train travel distance from London.

distance from London. Stoke's political leaders view the Festival development as part of an overall strategy to boost the local economy by way of local partnership arrange-ments with the private sector. In this traditionally moderate area, there has been broad

and section ten grants from the Historic Buildings Council, as well as contributions from the inner area programmed develop.

The political palance mass actually produced a kind of actually produced a kind of city, as opposed to ideological, interests. Private investment is of high water. A new north wall was also constructed, and silt and debris, including several sunken barges, removed from the docks themselves, at a cost to the council of more than £3m.

Help in the form of Derelict Land Grant was provided by the Department of the Environment with the city paying for work ineligible for grant such as the mooring, marina fixtures and support services for the market Place primarily for residential use by FT announced cuts in Stoke's already modest urban prog-

stoke-on-Trent could well provide a wel-come confirmation of the longer-term strategy behind the site development for a sion of the physical bounds of the City's retail activities producing significant environmental and employment impacts on adjacent inner-city districts.

The City Council has also worked closely with the locally based Century Oils to facilitate the development of the comsite development for a national garden festival, as Brian Jacobs

Council. Four massive construction cranes are presently working to construct the £45m centre which will incorporate the latest American style shopping features.

reports here.

There will be three individually themed shopping malls at different levels, two atriums, wall climber lifts, internal "landscaping" and a 500-seat fast-food hall. A new market hall will link to 10 major shop units and 58 standard units which in turn will key-in to an existing Littlewoods and a rebuilt Lewis's department store with its own mini-mall shopping areade. The scheme is expected to provide a least 1,250 new jobs. new jobs.

The City Council hopes that the complex will be attractive to companies on the Festival Park, one argument being that employees will be able to spend their lunchtimes in the shop-ping centre and stroll around hanley which is itself being extensively pedestrianised at a cost of over £300,000. To achieve this a £12m inner ring-road has been constructed, passing around the Hanley centre and distributing traffic away from existing shopping streets, and eventually on to an access road eventually on to an access road to the new shopping centre's multi-level car park. It is expected that the whole central area redevelopment will extend

Hanley's retail catchment beyond Stoke's immediate hinterland to cover well in excess of 500,000 population. The City has also attracted the interest of other retailers. Sainsbury is constructing one of its larger type supermarkets, again near the Festival Park, and there are plans to develop inner-city sites along the pre-sently run-down Victoria Road

near Hanley for warehouse type retail outlets. The prospect is thus one of an effective expan-

the development of the com-pany's extensive new high tech headquarters, consisting of offices and an industrial lubricant production unit set within a large landscaped area next to the Sainsbury's development. Being close to the Festival Park and the Capital and Counties shopping complex, the Century Oils development effectively contributes to the unification of a broad strip of inner urban development which promises to transform the whole spatial conception of the centre of the City.

To add to the effect, another high tech building has been constructed by the local Evening Sentinel newspaper overlook ing the marina, and only a mile away from ECC International's new £3.6m computerisd ceramic processing plant. The ECC plant is intended to enable the UK modern production techniques which will enable it to compete more effectively with foreign firms and thereby consolidate one vital part of the City's industrial base.
Stoke is therefore experien-

cing the coming together of a number of proje produce precisely the kind of inter-related economic "multipliers" which are crucial to effective and sustained urban renewal. The Garden Festival, though likely to end with a substantial deficity, seems to have provided a vital stimulus in that it has not only had an ecomonic impact, but has generated a noticeable civic pride and confidence. The Festival has also strengthened Stoke's claim to strengthened Stoke's claim to be considered as a tourist base, providing an important "second string" to the indus-trially based urban renewal presently being pursued. It may be, therefore, that the Stoke experience will provide a welcome confirmation of the welcome confirmation of the longer-term effectiveness of the

general strategy behind the festival concept nationally, and an indication that urban renewal can gather pace where there is substantial private and public investment following from a determined, geographically focused and well defined local policy on urban

City centre transition THE OLD Town and the Old Hull city centre and the river Hull bank as offices, while a local entrepreneur has restored and converted another within Hull city centre. In the land are undergoing when the river Hull bank as offices, while a local entrepreneur has restored and converted another undergoing are larged and converted another when the river Hull bank as offices, while a local entrepreneur has restored and converted another undergoing are larged.

batch of development corpora-tions which would seek to repeat the successes achieved

pose. In the first place, few cities have such concentrated areas of dereliction as London

and Liverpool had when their corporations were established,

process large areas of redun-dant dockland, rendered obsolete by changes in the pattern of international trade, have been

brought back into use The three 19th century Old Town Docks which run up almost into the city centre were purchased by the city council in 1973, and in 1978 a scheme was adopted for the conversion of the two nearest to the Humber with a water area of 10 acres into an urban yacht marina. The third dock is land-locked

by a new road network but this has been partially restored in by a new road network but this has been partially restored in readiness for the Princes Quay scheme a £50m retail and leisure development by Teesland/Balfour Beatty, which will be built on stilts over the water, forming a link between two of the city's pederfriented show the city's pedestrianised shop-ping and commercial centres. At the time it was first con-ceived, Hull's urban marina had only one for runner, St Kather-ine's dock by Tower Bridge in London. While there was no attraction to rival the Tower in Hull there was land nearby in the shape of the Victoria pier area which had become deserted with the discontinuing of the Humber ferry following

the opening of the Humber bridge.
There were also several multistorey brick warehouses, one of which has been refurbished as ground- and first-floor offices for the marina company. The remaining five floors are to be

remaining live toots are to be converted by a housing associa-tion into apartments with views of the river and old town. Reclamation of the marina was seen by the city council as

ated sector gates to give rapid access and re-entry to the tidal river for three hours either side of high water. A new north wall was also constructed, and silt

further investment by the private sector. Christian Salvesen Homes is undertaking a £3m housing project to the south of Development Grant support, and C M Yuill is developing new houses at Kingston wharf close to the marina.

A £3.5m new hotel is also being built by Trusthouse Forte alongside the marina with UDG backing of £1.6m. In all, more than £16m of private sector development has been triggered by the use of UDG.

In the city centre itself the post-war clearance and rede-velopment of Huli left enough fine buildings in the Old Town to make possible a comprehention into apartments with views to make possible a comprehensive attempt at conservation. Reclamation of the marina The Old Town itself, containing was seen by the city council as the vital catalyst to trigger many more public, private and joint developments in the city centre. A major part of the restoration involved the replacement of the with warehouse conversion specific properties. wooden mitre gates to the Hum-ber Dock by electrically oper-bished a derelict warehouse on

Posterngate and Dagger Lane as

an hotel. Hull's designation as an inner Hull's designation as an inner acceptance of this approach, rerea authority has provided a even on a local council which further boost making it possible has the largest Labour majority for developers to make use of in any major British city.

The political balance has

mooring, marina fixtures and fitting and support services for yachtsmen.

This in turn has stimulated further investment by the pri-

have been turned into 100 homes for sale, and the conversion of High Street warehouses into offices, restaurants and residential accommodation. At the same time existing buildings have been complemented by infill development.

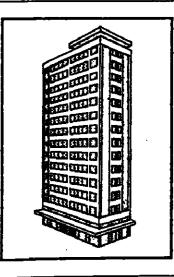
The city council itself has refurbished a number of old buildings for museum, light industry, and other uses including an indoor market. It is currently adapting the Old Grammar School, a grade one listed building, in the Market Place

building, in the Market Place for use as an heritage centre. The latest scheme is the restoration of Victorian prop-erty in Coltman St in an area erty in Coltman St in an area particularly blighted by urban decay. The key has been a £2.8m contract for 101 new and refurbished houses being undertaken by Bellway Urban Renewal, with the aid of nearly £1m in UDG. Reflecting house prices in Hull which are 25 per cent below the national average, costs will range from £9,500 for a refurbished bed sit to £20,500 for a new three-bedroom house.

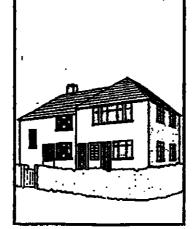


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A new look for Glasgow

"GLASGOW'S MILES Better"— advertising hyperbole or real-ity? Evidence from the city centre itself, as any visitor who has not been to the city for some time will discover, provides some impressive backing for the

Visually Glasgow looks a lot better than it used to with many of its fine Victorian buildings benefiting from an extensive programme of stone cleaning ver recent years. Office space is becoming tight in some parts of the centre, where work is under way on several new speculative blocks. High quality shopping developments are being grafted into existing retail areas and expensive home are being fashloned out of

old commercial premises.

Courtesy of one of the shopping complexes, a 400,000 sq ft scheme in Buchanan St, the city's principal shopping thoroughfare, under development ougnare, under neveropment by the French group Societe des Centres Commerciaux, City of London and Enrepean Property, Arbuthnot Laiham and Standard Life, a brand new concert hall should soon be in place.

It is a sign of confidence, too, that a controlled to find the control of the control

that a campaign has been laun-ched to attract businesses from outside Britain as well as inside outside Britain as well as inside to make Glasgow the headquar-ters for their European or Brit-ish operations. The drifting away of population has not ceased but in one area at any rate it has been reversed. Seve-ral English footballers have hear signed for Glasgow's Scott. been signed for Glasgow's Scott-ish League clubs this season, a traffic that has hitherto been

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entirely the other way.
Glasgow's revival by almost universal acknowledgment has been due in large measure to the Government backed Scottish Development Agency which over the past 10 years has been able to deploy substantial resources tackling the chronic problems of industrial and ecoproblems of industrial and eco-nomic decay faced by what was once proudly proclaimed the Empire's second city.

Its Glasgow Eastern Area Renewal (GEAR) project was one of the first urban renewal initiatives in the UK when launched in 1976 and has managed by a process of pump-priming to lever in large sums af private sector money. Areas of derelic-tion have been cleared away, 3,500 jobs-have been created in new and refurbished industrial units and others caved

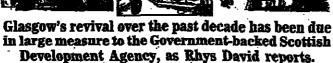
units and others saved. The infrastructure and public sector housing have been upgraded and private sector housebuilders such as Barratt, Boyis, Broseley and Bellway have moved in Total private sector housing investment in the GEAR area previously largely shunned—now amounts

The SDA's approach has changed substantially, however, since it was pitchforked into by the last Labour government and it is its latest strategy which is mostly responsible for the new dynamism which can now be seen in the central business district.

The agency wanted to go for potential as an alternative to concentrating on dealing with problems of deprivation. This meant bringing in the private sector which had previously seen itself as crowded out by the public sector, and which conse-quently was playing a much Cunningham, the SDA's director







planning and projects instrumental in putting together

a scheme for the redevelopment of the 16-acre St Enoch-railway station site, originally intended to rehouse 10,000 Ministry of Defence civil servants. Under a new scheme drawn up following the abandonment of that plan, the site is being converted at a cost of 600 for rotal lateral is the Scottish Exhibition Cen-tre built alongside disused dock

role with Glasgow District and Strathclyde Regional Councils and the private sector in a numand the private sector in a number of other schemes which are transforming the city centre including the £2.5m conversion of Briggait, a former fishmarket, into a Glasgow Covent Garden and the redevelopment of the commercial area around Ingerts for a kind area. ram St as a high quality residen-tal area, the Merchant City, complete with shops, restaurants and other leisure facilities. This as city planner, James Rae, notes builds on a long estab-lished tradition of city centre

facilities.

Having set the ball rolling, however, the SDA has now decided it should create if

possible even more room for the private sector, in the process encouraging a revival of risktaking in the city by locally based and outside developers. The first step has been to set up with private sector backing a new body Glasgow Action the task of which will be to find "champions" prepared to push through schemes.

The starting point taken by Glasgow Action has been a report drawn up for the SDA by consultants McKinsey which outlined a number of ways in which the city could build on its position as Scotland's main business and population centre. These include the drive to

attract more head offices, development of a Scottish software sector linking in with Scot-land's already well established electronics tradition, and encouragement to the professions to find export markets. Scottish consulting engineers derive 81 per cent of their fee income from the Scottish mar-ket and a further 9 per cent from the rest of the UK, while their English counterparts' business is split almost 50/50 between the UK and the rest of the world. Tourism, a £70m a year earner for Glasgow, is seen as another promising area, with the Burrell collection of art treasures left to

an important new attraction.

Ways in which Glasgow's main commercial streets could be

brightened and made more attractive to incoming investors are also sketched out in a section of the report by planner Dr Gordon Cullen. This blends in a number of new ideas with plans already drawn up by the city council for improving the city's commercial heart.

Using this manifesto, Glasgow Action—which has as its founding members leading figures from the city's industrial and business life and from the area's two local authorities will seek to stimulate interest among developers locally and nationally in possible projects in the city. The target is £200m-£300m of investment over the

next ten years.

The aim in effect is to establish a virtuous cycle. As the city becomes brighter and more becomes brighter and more vigorous with improved shopping, leisure and cultural facilities, the negative image from which it still suffers in many quarters will, it is hoped, diminish making it in consequence more attractive to investors.

Can such an approach succeed and how big a contribution can it make to the major problems which remain within the conurbation? As an example of the process in operation David MacDonald, director of Glasgow Action quotes the decision by Broker Services, a subsidiary of Barclays Bank and NMW Com-puter Services to set up in Glas-gow its computerised broking clearance system for the UK The Glassow business community helped to persuade the company that Glassow was the right location, he argues.

It remains an uphill struggle, however, to counter the drift to the south east of headquarters activities. Volvo, for example, moved its truck headquarters from the Scottish New Town of Irvine, earlier this year not to Glasgow but to southern Eng-land where it can be closer to its clients, and jobs in Britoil, one of Glasgow's biggest headquar-ters operations, have recently proved vulnerable to the downturn in oil exploration.

Revival of the central business district in Glasgow, as else where, represents, too only a small part of the major reconstruction effort needed in Britain's big cities. Some big schemes are under way in Glaswhich is creating refurbished and new flats and houses for

Poor housing conditions and lack of unskilled and semi-skillack of unskilled and semi-skilled jobs remain major prob-lems, however, over very large parts of the city, yet the resources needed to deal with them are diminishing. Glasgow reckons to have 25,000 inter-war dwellings in need of hyprove-ment yet has been receiving only one third of the funds. it needs to carry out the necessary

work.

In a stark warning the city said in its 1984 plan that the amount of money available would not be sufficient to sustain the district if present trends continued. The decline of inner urban areas would con tinue and would begin to spread to outer suburbs if the resources were not available to make sure these areas could be maintained.

maintained.
There are parts of Glasgow which could clearly still get miles worse even while other parts and in particular the cen-



Brick is buildable. Brick is durable. Clay brick adds quality to British Life.

The Brick Development Association





A proposed piazza to bring high-quality shopping facilities to the heart of the Ingram Square development in central Glasgow.

Fresh approach in Lancashire

about big cities, but small towns as well. In the north of England there are many such, blighted by dereliction and trapped by their own history.

their own history.

Many grew during the industrial revolution because they were linked by the era's main means of transport—the canals. Today, the canals are barely used and dereliction surrounds them almost wherever they pass through a town centre. In Lancashire county can be able to bring and the borough of Wigan, plans are afoot to change all that.

When it was completed in 1816 the Leeds and Liverpool Canal was one of the great civil. Lancashire County engineering achievements of the industrial revolution.

At 125 miles it was the Leeds along its town and the local authorshire towns that led much of the industrial revolution.

At 125 miles it was the longest man-made waterway in British of the first op places along its entire length. Chorles, Rischburn, Accinigon. Burnley and Nelson, where populations soared as the canal pits, textiles from the quarries and the canal ifself but because its town the canal is now Six Lessle by the read of the proposal for method and the canal state of the thriving textile industry. It stands in a run-down area of the push town centre called the was of the towns along its townsth, which were published last town the which were published in sound and economic consultants, cost introduction and the property of the push of the

Revery one of those towns now Merseyside Development industry and industrial units on land opposite the wharf. Waterof decline, dereliction and a need for renewal. Indeed, the Leeds and Liverpool Canal corridor contains 6 per cent of Engineral corridor contains 6 per cent of Engineral corridor planes. These land's derelict land all on its range of specific projects. These own, and nearly 29 per cent of would involve both public and the dereliction of the English private sectors.

Although the scale of the total industrial units on land opposite the wharf. Water-based leisure activity is also deposite the wharf. Water-based leisure activity is also age centre, are included in the canal corridor plans. These would help balance and interestaurant, together with a complete, as well as ensuring that all areas offices—is proposed for Leigh wharf. This will be very belated urban renewal: the site dates happening.

Unemployment along the corplan is large, it breaks down from 1780 and is at the junction of the whole canal corridor averages nearly 17 per into many realisable projects, of Leeds and Liverpool, Leigh dor idea, which is believed to be each of which is within the branch and Bridgewater canals, the first of its kind, takes a strategic view of urban renewal.

Thus, the whole canal corridor averages nearly 17 per into many realisable projects, of Leeds and Liverpool, Leigh dor idea, which is believed to be grant and averages are all the corplants of the corplant in the co bad as almost anywhere in Briscope of local authorities worktain. In the context of a region
that includes the large conurbations of Greater Manchester and
area.

within is within the strange water canals. The area around the old warestrategic view of urban renewal
houses will be developed as in "deep Lancashire," the
that includes the large conurbations of Greater Manchester and
area.

within is within the
houses will be developed as in "deep Lancashire," the
houses will be developed as in "deep Lancashire," the
waterside gardens so as to open
declining heartland of the
industrial revolution. In doing merseyside, which have am people between them and massive problems of decline, the canal percorridor's problem is therefore comparable. Indeed, recognising it as a single problem—plex of refurbished brown brick rather than as a collection of the canal area.

An example of what can be the canal to Leigh town center. Offices are to be built on an achieved can be seen at Wigan old builders' yard, bringing more people back to the waterway. Private sector interest is houses into a handsome complex of refurbished brown brick rather than as a collection of the canal to Leigh town center. Offices are to be built on an old builders' yard, bringing more people back to the waterway. Private sector interest is have typified attempts at reneway. Private sector interest is have typified attempts at reneway. Private sector interest is have typified attempts at reneway. Private sector interest is have typified attempts at reneway. Private sector interest is have typified attempts at reneway. Private sector interest is have typified attempts at reneway. Private sector interest is have typified attempts at reneway. Private sector interest is have typified attempts at reneway. Private sector interest is have typified attempts at reneway. Private sector interest is have typified attempts at reneway. Private sector interest is have typified attempts at reneway. Private sector interest is have typified attempts at reneway. Private sector interest is have typified attempts at reneway. Private sector interest is have typified attempts at reneway. Private sector interest is have typified attempts at reneway. Private sector interest is have typified attempts at reneward private and the priva

URBAN RENEWAL is not just about big cities, but small towns as well in the north of England there are many such, blighted Hamilton Fazey reports here.

Although the scale of the total arban renewal: the site dates happening lan is large, it breaks down from 1780 and is at the junction Thus, the whole canel corri-

pits, textiles from the mills, chairman is now Sir Leslie businesses. Stone from the quarries and farm produce from the land between the towns.

Every one of those towns now has exactly the same problems of decline, dereliction and a need for renewal. Indeed, the the European Commission planned.

The plan is now being put to businesses:

Other proposals for Eanam Further development of existing tourist attractions at the local clothing and textile industry and industrial units on land opposite the wharf water here is already a heritage centre, are included in the canal corridor plane. These

ding is the centre of canal corridor proposals. It is the clock town mill, a six-storey relic of a formerly thriving textile indus-try. It stands in a run-down area



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No panacea on Tyneside

Gateshead, on the south bank of the Tvne. has attracted a creative mixture of different approaches to urban renewal, as Ian Hamilton Fazey reports.

Newcastle, was where a 101 to old industry was concentrated, and the borough has the environmental scars to prove it. Here once flourished a community founded on coal, cheminate manufacture, and the council officer in charge of the 10-strong team working on munity founded on coal, chemicals, glass manufacture, and heavy engineering. There was little separation of where people lived and worked, so as old industries declined they left behind acres of dereliction.

Urban renewal in Gateshead is therefore concerned with the whole over to urban parkland and housing, which will be a mixture of private build-forsale, council homes and housing association projects.

hole environment. The local authority has the key role and recognised early on that there is no panacea. As Mr David Hagg. the urban programmes officer, puts it: "We don't see a particu-lar solution to the problems."

The result is what is referred

to locally as Tyneside's south and that has meant eliminating bank show—an interesting and the river's stench as well as runcreative mixture of different approaches. There are council with neighbouring Newcastle to schemes, major projects by private developers, and Govern-ment sponsored initiatives, including Britain's 1990 national garden festival, which will be held on a presently derelict 200-acre site in the heart of the

The garden festival organisers hope to benefit from a national learning curve as a result of the festivals at Liverpool in 1984, Stoke-on-Trent this year, and Glasgow in 1988, One reason most awkward site to date.

It is like a dementedly abstract figure of eight with a flattened and skewed triangular top, and an elongated strand joining it to a serves as a centre for agricultural and rural studies, even though it is in a town.

The biggest private sector development is taking place on yet another derelict riverside site. This one is set of the control of the co top, and an elongated strand joining it to a rounder bottom

trundle along it and discharge into ships moored alongside. All that is ended, but to demolish the pier would be prohibitively costly. Instead it will be done up and will enclose the festival's marina and water feature, which will lie between the pier and the river bank.

The main part of the site—the bottom half of the "8"—is a GATESHEAD, on the south bank of the Tyne opposite Newcastle, was where a lot of old industry was concentrated, It will cost £30m to reclaim the cite and case of railway sidings.

It will cost £30m to reclaim the cite and case the factive! We

association projects.
Gateshead has already proved

what the creation of urban parkgive people more confidence in renewal policies. More than 12 miles of the south bank of the Tyne have been cleaned up— and that has meant eliminating

On the south bank, there is an increasing amount of greensward, the most notable example of which is the east Gateshead riverside park, created from despoliation caused by chemi-cal waste heaps and derelict industrial, mining and chemicals sites.

Nearby is the 20-acre Bill Quay Community Farm, a small-holding concentrating on rare and up river near Scotswood Bridge and Blaydon, where the part. The Tyne forms the top famous races were held. It was edge, lapping up against a long, disused pier which curves out from the river bank to run parallel to it.

The Tyne forms the top famous races were held. It was unattractive and waterlogged but through government grants the risk of developing it has been eliminated.



Mr Nicholas Ridley, the Environment Secretary (left), and

Mr John Patten, the Urban Affairs Minister, are both keen see more funds flowing into the most deprived and decayed inner city areas

tre, a gigantic complex of hyper-markets and the first of its generation of such developments in Britain. The key reasons for developing it where it is were its easy links via the A69 with the whole of Tyne and Wear and its 1.3m people.

Wear and its 1.3m people.

The project is the work of Mr
John Hall of Cameron Hall
Developments. He already has
Carrefour on the site, with
Marks and Spencer opening a
giant store there too next week.
Spacious shopping malls will
offer a range of shopping unparalleled in the area, if not the
north as a whole.

north as a whole.

Not all of Gateshead's renewal projects are new, however. One experimental scheme is the Avenues Project, which involves the council, North Housing and the Northern Rock Building Society. It aims to con-serve a neighbourhood of old back-to-back terraces which are set out in avenues and rows on a

hillside near the city centre. Refurbishment will not take place piecemeal, but on a block-by-block basis, with the whole community involved. About £1m will be spent on the Avenues
Project next year, with every
attempt to actively involve the
4.200 people who live there. A
community refurbishment scheme, for example, will even-tually spend £750,000 of urban programme money and another £700,000 from the MSC as local people come off the unemployment register to be paid to do the money.

the work rom the river bank to run parathe risk of developing it has the other big development in extra been eliminated.

Coal-filled wagons used to It now houses the Metro cencentre, opening early next year.

This will enable a move out of the cramped confines from which council operates at pre-sent and will emphasise its role as the central mover in a series of partnerships with the govern-ment and private sector aimed at leading the town into a new stage in its history.

The overall approach is certainly a project-by-project one, but pulled together into a general strategic framework by a local authority acting virtually as a development agency. The variety of approaches, with private developers in the

same boat as housing associa-tions and labour leaders says a great deal for the degree of cocommunity can bring. As Mr Les Elton, Gateshead's

chief executive says: "This area suffers from isolation but it also benefits from it." The community is forced to look to its own esources and work readily towards common objectives. Mr Elion regrets, however, that the abolition of the Tyne and Wear county council has removed a strategic overview, as well as an important source

of funds and co-ordinated spen-ding between the five local authorities in the conurbation. He adds: "It throws a heavy load on the districts to co-ordinate things. It's a drain on us. There were another 100 council-lors and another set of officers when the council was there."

Now the districts have much help areas where older indus-xira to do and there is some tries are in decline. All applica-pocal worry about how they will tions have to be channelled extra to do and there is some local worry about how they will

Where to go for assistance

tackle the problems involved.

Britain's brickmakers have been enthusiastic supporters of the new drive to regenerate inner cities. The trend towards refurbishing buildings, rather than replacing them with new developments, has encouraged the industry to revive production of a number of speciality products designed to blend in with the existing environment.

The "brick message" has been emphasised in a nationwide poster campaign and through a series of presenta-tions throughout the country for planners, civic leaders, architects and designers. The address to contact: Woodside House, Winkfield, Berkshire, SLA 2DX, Tel: 0344 885651.

 Business and the Inner Cities A new mechanism sponsored by Business and the Community, the umbrelia body for Britain's enterprise agencies and intended to help companies become involved in partnership nitiatives in support of inner city regeneration. The address to contact: 227a, City Road, London ECIV ILX, Tel: 01-253 3716.

 English Heritage (and its counterparts in Wales and Scotland).
 Offers grants towards the repair of historic buildings and towards conservation area schemes. Has backed schemes in Newcastle, Bristol, Liverpool and other centres. The address to contact: 25, Savile Row, London W1X 2ST. Tel: 01-734 6010.

 English Tourist Board:
 Through its Tourism Development Action Programme the ETB has become involved in urban renewal projects in a number of English cities. The scheme is designed to bring local authorities, the private sector and the board together to • Inner City Enterprises: find ways of promoting better tourist facilities. The board has

access to a range of grants designed to help projects get off the ground and also provides consultancy services to local authorities. The address to conother one as agent and now has its own funds for backing pro-jects. The address: 23 Maddox tact: Thames Tower, Black's Road, London W6 9EL, Tel: 01-Street, London, W1R 0BN, Tel: 846 9000. National Federation of City Able to offer through its regional development fund assist-Co-ordinating body for the ance towards infrastructural and industrial projects and to numerous city farms operating on derelict land in Britain's urban areas. Currently seeking

Department of the Environment address: The Old Vicarage, 66 2, Marsham Street, London, Fraser Street, Windmill Hill SWIP 3EB. Tel: 01-212 3434. Bedminster, Bristol BS3 4LY. Tel: 0272 660663.

Currently engaged in a con-sultation exercise aimed at establishing the potential market for private housebuilding in the inner cities and what federation members can do to meet it. Studies under way in Bristol, Cardiff, Leeds, Leicester, London, Luton, Newcastle, Portsmouth, Salford, Sandwell and the Black Country. The address: 82 New Cavendish Street, London W1M 8AD. Tel: 01-580 5588

· Housing Corporation: Public agency channelling government finance to housing government thance to housing associations for the development of homes for people in housing need. The address: 149 Tottenham Court Road, London W1P OBN. Tel: 01-387 9466; National Federation of Housing Associations. 175 Gravs Inn Associations, 175 Grays Inn Road, London WC1X 8UP. Tel: Planzing Exchange:

Set up originally to try to channel institutional funds towards urban renewal pro-jects, it met with only limited success. Has subsequently added the role of principal to its

ervices: Sponsored by the National Home Improvements Council, NRS is trying to tackle the problems of deteriorating housing in ordination of public and private sector resources. The address: 26 Store Street, London WCLE ways to help city farmers develop businesses that can be

Below is a list of some — but by no means all—of the groups offering help, guidance, or assistance, financial or practical.

· National Council of Building Material Producers:

Its report, the Phoenix
Partnership, has been followed
by the creation of Phoenix
which brings together a number of interested parties with the aim of assisting urban renewal projects to get under way. The address: 10 Great George Street. London SW1P 3AE. Tel: 01-222

 Royal Institute of British Architects:
 Established earlier this year a special inner cities committee to work on a multi-disciplinary approach to urban renewal. An interim report will be published in November. The address: 66 Portland Place, London WIN 4ADF. Tel: 01-580 5533. 6NH. Tel: 01-637 2400.

An information service pro-viding subscribers with details on urban renewal initiatives. A particular emphasis is put on partnerships which have been formed to assemble the resources needed for development and which have found imaginative new uses for dormant land and buildings. The address: 186 Bath Street, Glasgow G2 4HG. Tel: 041-332 8541.

 Neighbourhood Revitalisation 7BT. Tel: 01-636 2562.

Conference on community architecture

 Billed as the first major conference on community architecture, the Building Com-SOME 70 reports on housing conditions and the urban environment in Britain have been published in the last three munities conference scheduled for November 27 and 28 at the years and at least as many different organisations from both Astoria Theatre, London, will be chaired by Lord Scarman the private and public sectors are now involved in trying to and will include contributions from leading participants in the field and from the main political parties.

Details from the organisers Community Architectural Information Services (CAIS) Ltd. 5 Dryden Street, Covent Garden, London WC2E 9NW. Tel: 01-240 2430.

Earlier, on November 20 and 21, the Chartered Institute of Public Finance and Administration, and the Municipal Journal, are organising a conference on the theme, "Cities 2000." Speakers will include Mr Nicholas Ridley, the Secretary for the Environment, Dr Jack Cunningham, Shadow Spokes-man on the Environment, and Mr Eddie Oliver, Deputy Chief

Executive of the London Dock-lands Development Corporation.

Details are available from
"Cities 2000," Municipal
Publications, 178-202 Great
Portland Street, London, WIN

• Regeneration of Inner City Economies (RICE): An independent committee established by Unity Trust, the trade union financial institu tion, under the chairmanship of Mr David Basnett, former general secretary of the General and Municipal Workers. The committee, which includes as mem-bers the CWS, local authority planners and professional and property firms, will provide backing for suitable schemes through Unity Trust and other financial institutions. The address to contact: Unity Trust, 1 Carlisle Avenue, London, EC3N 2ES, tel. 01-265 1147.

• A separate survey on the transformation that has taken place in London Docklands appeared in the FT on October 1, 1986.

Rhys David

it took genius to

IRELAND TAX RELIEFS FOR URBAN RENEWAI

INTRODUCTION

A special scheme of financial incentives has been introduced to promote development in designated inner-city areas of the five largest cities in Ireland. These are — DUBLIN, CORK, LIMERICK, GALWAY and WATERFORD. The incentives take the form of tax allowances and rates remissions available to owners and occupiers of property and are generally additional to existing taxation allowances and other financial assistance provided by the State. A separate development corporation is also being established to secure the evelopment of the Custom House Docks Area in Dublin's north inner-city.

TAX INCENTIVES

The Finance Act, 1986 and the Urban Renewal Act, 1986 provide for a range of new financial incentives to

The Finance Act, 1986 and the urban kenewar Act, 1986 provide for a range of new financial incentives to promote redevelopment in designated inner-city areas. The incentives include:—
—taxation allowances in respect of expenditure of a capital nature on the construction and reconstruction of commercial buildings (already available for industrial buildings);
—a double-rent allowance for ten years against trading income arising under new leases of new or

-taxation allowances to owner-occupiers of private dwellings on expenditure on the construction or refurbishment of such dwellings (5% of expenditure allowed per annum for ten years; not available in

-taxation allowances to landlords against aggregate rental income from Irish sources on expenditure on the provision of rented residential accommodation (Custom House Docks Area only);
-remissions of rates for ten years in relation to premises erected, enlarged or improved (complete remission in case of new buildings; remission of increase in valuation for buildings enlarged or improved)

TIME LIMITS

There are time limits on the take-up of the taxation allowances. They will generally be available only in relation to construction expenditure incurred, and leases executed, before 31st May 1989. Separate time limits apply in relation to the Custom House Docks Area.

DESIGNATED AREAS

The designated areas in which the financial incentives are available are generally located in or near the commercial centres of the five cities involved and are capable of accommodating a wide range of development including commercial, retail, residential, recreation, warehousing and industrial. The areas include many prominent locations and areas adjoining major access routes. Normal planning control arrangements apply except in the Custom House Docks Area.

LOCAL AUTHORITY INVOLVEMENT

The local authorities are actively promoting the renewal of the designated areas and will assist in the promotion of development projects. Land in local authority ownership will be made available with clear and marketable title and assistance will be provided in relation to land in private ownership including, where necessary, the use of compulsory acquisition powers. Applications for planning permission and building bye-law approval will be dealt with expeditiously and priority is being given to providing a high standard of public services in, and enhancing the general environment of, the designated areas. A senior official has been appointed as development co-ordinator in each area and can provide detailed information. Enquiries should be addressed to:-

Dublin Mr Bill Lacey Dublin Corporation 24-26 Jervis Street Tel: (from Gt. Britain) 0001-734873

(from elsewhere) +353-1-734873

Limerick Mr Donal O'Donoghue Limerick Corporation
The Granary (Third Floor) Michael Street Limerick Tel: (from GL Britain) 010353-61-45799

(from elsewhere)

Mr Timothy O'Sullivan City Hall Tel: (from GL Britain) 010353-51-73501 (from elsewhere) +353-51-73501

Mr Maurice Malony Assistant Town Cleri City Hall Tel: (from Gt. Britain) 010353-21-966222

Galway Corporation Galway Tel: (from Gt. Britain) 010353-91-65138 (from elsewhere) +353-91-65138

(from elsewhere) +353-21-966222 **CUSTOM HOUSE DOCKS AREA**

A separate statutory body is being established to secure the redevelopment of the Custom House Docks Area in Dublin. This area is located close to the commercial centre and contains a development size of approximately 11 hectares (including approximately 3 hectares of water in two docks) in public ownership. The Custom House Docks Development Authority will be required to prepare an overall planning scheme for the site and this will be subject to the approval of the Minister for the Environment. Development which is in accordance with the approved scheme will be exempted development for the purposes of the Local Government (Planning and Development) Acts, 1963 to 1983. The Authority will be in a position to convey clear and marketable title to land in the area. Financial incentives as described above will be available for a period of five years after the approval of a planning scheme for the area. Enquiries may be addressed to:---

Mr Gus MacAuley, Department of the Environment, Custom House, Dublin 1. Tel: (from Great Britain) 0001-748601 (from elsewhere) +353-1-748601

Telex: 31014. Fax: 742710, Issued by the Department of the Environment, Custom House, Dublin 1, Ireland.

Pace-setting City

BIRMINGHAM. traditional municipal enter-prise is setting the pace in deal-ing with the challenge of urban renewal. The Labour controlled local authority, backed by the Conservative opposition has already submitted proposals set up an urban development agency to redevelop up to 2,000 acres in one of the deprived parts of the city.

The project embracing the rundown Aston/Nechells dis-trict under the shadow of the famous M6 Spaghetti Junction, would require investment of at least £40m a year for the next 10

Council leaders alongside businessmen, builders and bankers gave a presentation in July to Mr Nicholas Ridley, the Environment Secretary. They did not make light of the scale of the enterprise: The risks for the private sector in setting up a inner city deprivation indicated development company to underby: the highest unemployment take the works were very great, rate, the fastest increase in the the total investment massive, level of jobless, the worst overthe initiative unprecedented. It crowding, the largest concentrations a new product with no topic of ethnic minorities and the proven market.

Birmingham City Council has argued strongly that it does not require the Government to create a development corporation.

accountants, Touche Ross, and stockbrokers, Albert E. Sharp. The construction groups, with line. The success or otherwise detailed information provided of the bid to set up a develop-by the city council, are working ment agency embracing the pri-on outline proposals to assess the problems and opportunities. Birmingham has a track The aim is to complete a record of delivering economic feasibility study and draw up a

The renewal plan complete authority in partnership with with a phased programme for the Birmingham Chamber of schemes, each assessed according to its commercial viability and embarking upon a £200m would be subject to a new fast, flexible and responsive plan- Work has started on the £130m

tion has been able to move so quickly with the private sector the key cities in the growing is a reflection of the scale of the international convention centre problem, the political traditions of the city and the skills and personality of veteran leader, Dick Knowles.

the nation's engineering and celona and Paris when the motor car industries, has been International Olympic Commitstung by the depth and pace of tee votes in Lausanne later in recession that has swept away October. factories and jobs in recent

years.

Pride was stung by Department of Environment research
ment of Environment research
ment of Environment research
staging the games, it has gained that showed the city to have the international publicity and decay within the inner cit UK's greatest concentration of generated investment inquiries. to be tackled decisively."



In Birmingham Britain's second city, a Labour administration is moving quickly with the private sector in tackling urban renewal, as Arthur Smith reports.

require the Government to create a development corporation as in the London docklands. It maintains it has the staff enterprise and expertise to tackle its own problems. The only shortfall is resources and there is a predicable plea for "net additional financial support."

Evidence of the political consensus that rules in Britain's second city when it comes to commerce and wealth creation is the fact that the Labour Council has a gained at the much-publicised Hands—seen as the means to provide prime sites to generate new industries and employment for the future. It would offer opportunities for areas of concentrated housing such as Hands—worth which currently has a predictably between the two acres suitable for main parties according to national financial support."

Evidence of the political consensus that rules in Britain's second city when it comes to commerce and wealth creation is the fact that the Labour Council has gained acquired to the much-publicised Hands—seen as the means to provide prime sites to generate new industries and employment for the future. It would offer opportunities for areas of concentrated housing such as Hands—worth which currently has a mot veered to the mich publicised Hands—seen as the means to provide prime sites to generate new industries and employment for the future. It would offer opportunities for areas of concentrated housing such as Hands—worth which currently has a mot veered to the midsure is a city to the future. It would offer opportunities for areas of concentrated housing such as the means to provide prime sites to generate new industries and employment for the future. It would offer opportunities for areas of concentrated housing such as Hands—worth which currently has a predictably between the two acres suitable prime sites to generate new industries and employment for the future. It would offer opportunities for areas of concentrated housing such as Hands—worth which currently has a predictably between the two distributions of concentrated housing such as Hands—wo

second city when it comes to commerce and wealth creation is the fact that the Labour Council has gained support for the agency from big names like George Wimpey, Bryant Holdings, Robert M. Douglas, Gallifords, Citibank and Lloyds Bank secondary Tonche Ross, and prevent Birmingham line and prevent Birmingham adopting the militant Liverpool

initiatives regardless of party. renewal plan by the end of the The national Exhibition Centre a venture pioneered by the local

ning system. scheme, backed by funds from The fact a Labour administrathe European Community to establish Birmingham as one of

business. Birmingham beat off competition from London and Manches-Dick Knowles.

Birmingham, once a symbol of
Britain's post war prosperity
and the burgeoning success of
strong contender alongside Bar-

> Whether or not Birmingham gains the undoubted economic

For its proposed urban development agency, Birmingham envisages a top tier holding company on which the local authority will have the majority but which will also have representatives from industry, com-merce and financial institua major land holder it must assert overall control and pre-vent a "free-for-all."

The public sector, by providing the infrastructure and funds through the urban regeneration grants, must carry the initial burden of the project. Equally,

it is accepted the private sector will only participate if it can see profits are to be made. The "engine room" for the agency is seen as a new develop-ment company which would be "a private, market-led, profit seeking, creative development business." The local authority would have only a minority equity stake through its land equity stake through its land holding with the bulk of the ini-tial finance coming from the construction groups, Birming-ham companies and the institu-

while concentrating on only a sector of the city close to the M6 and the motorway network, is seen as the means to provide prime sites to generate new industries and employment for the future. It would offer oppor-

Government to set up a develop-ment agency to deal with the problems of the economic

region as a whole.

Mr James Cran, regional director, argues: "We don't want to stifle any initiative by Bir-mingham but what about the rest of the region—the Black Country and Stoke?"

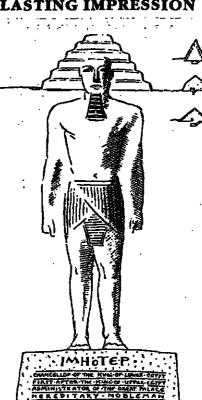
The CBI maintains that for all the Government and local authority initiatives so far undertaken the root problem of economic decline in the West Midlands has still to be tackled: "There has been a general failure to attract private sector investment and, in some cases, a lack of decisive executive action.

The CBI advocates the creation of an urban development agency appointed by the Environment Secretary with local authorities, but with the business community holding the majority membership.

Such a body, funded primarily from existing urban programme funds, but with additional gov-ernment money made available, would target resources on development in well-defined areas and provide speedy decision-making. Mr Cran declares: "The West

Midlands is too divided. Business and the local authorities need to learn to sing with the same voice if the problems of severe economic and social decay within the inner cities are

FOR A MAN WITH NO TRACK RECORD IMHOTEP MADE A LASTING IMPRESSION



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